From: Harrison, Dr. Douglas  
Sent: Thursday, November 03, 2011 1:19 PM  
To: Renard, Dr. Monika; Benford, Tanya; Case, Dr. F. Mark; Zhao, Dr. Fan; Hoyt, Eugene; Carlin, Anna; Kleeger, Dr. Jeffrey; Banyan, Dr. Margaret; Smith, Dr. Howard; Pavelka, Dr. Sandra; Guo, Dahai; Kim, Dr. Jong-Yeop; Torres, Dr. Jorge; Felton, Dr. Shawn; Gross, Dr. Rosalyn; Mock, Karen; Stecher, Dr. Jo; van Duijn, Dr. Arie; Darnell, Dr. Jeanie; Mcshane, Megan; Meyer, Angela; Navaratna, Dr. Menaka; Towne, Amy; Bottiger, Dr. Patrick; Epple, Dr. Michael; Erdman, Dr. Rob; Everham, Dr. Win; Fauerbach, Dr. Michael; Kakareka, Joseph; Rosenthal, Dr. Martha; Cooper, Dr. Susan J.; Gilbert, Dr. Shelby; Simpson, Mark; Isaacs, Dr. Madelyn; Owen, Andrew; Coticone, Sulekha; Foote, Dr. Nicola; Gras, Delphine; Griffin, Julianna; Hayford, Dr. Michelle; Shahul-Hameed, Dr. Jaffar Ali; Carothers, Dr. Douglas; Giambo, Dr. Debra; Ali, Rebecca; Burkett, Tony; Downes, Dr. Loureen; Morris, Dr. Douglas; McKenna, Tara; Anstadt, Dr. Scott; Coccari, Ron; Swaleheen, Dr. Mushfiq; Maksian, Carol; Rosenthal, Dr. Martha; Kinzli, Dr. Kristoph Dietrich; Villiers, Dr. Claude; Smith, Dr. Howard; Isaacs, Dr. Madelyn; van Duijn, Dr. Arie; Lindsey, Dr. Charles; Craddock, Jason; Fornaciari, Dr. Charles; Wilkerson, Dr. Judy; Ruder, Dr. Shirley; Demers, Dr. Nora; Shahul-Hameed, Dr. Jaffar Ali; Gischel, Dr. Carolynne; McAloose, Barb; Venglar, Mollie; Mcshane, Megan; Otto, Dr. Eric; Hibbard, Susan  
Cc: Smith, Dr. Howard; Isaacs, Dr. Madelyn; van Duijn, Dr. Arie; Renard, Dr. Monika; Demers, Dr. Nora; Toll, Dr. Ronald; Tolley, Dr. Greg; Belcher, Steve; Snyder, Dr. Paul; Baker, Jennifer; Gibbs, Ashlyn; Student Government Vice President  

Subject: Shared Governance Initiative  

Dear Faculty Senate and Faculty Senate Leadership Colleagues,  

As you may know, one of the FGCU Faculty Senate Executive Leadership Initiatives for the year includes a collaborative campus conversation through which FGCU formally articulates what shared governance means on campus.  

Earlier this week, with the leadership of Faculty Senate Vice President Howard Smith, who is also serving as Shared Governance Initiative Coordinator, I initiated that process by sending invitations to the leadership of our central partners in shared governance at FGCU – the administration and the staff – to join the faculty in a cooperative effort to define and institutionalize a common understanding of our united obligations in the accomplishment of our university’s mission.  

I have attached to this message a copy of that invitation for your information. As you will see, it proposes to use the “Statement of Shared Governance” developed and adopted by the Advisory Council of Faculty Senates<http://www.flbog.org/aboutsus/acfs/> (also attached) as the starting point for this conversation. The invitation also includes a description of the purpose and value of having such a conversation and outlines the process we propose. Briefly that process involves each central partner in shared governance working independently within its own deliberative structure to produce its own modified version of the ACFS statement. Each group’s proposed changes would then be
shared with the others in December. Early in January, leaders from each stakeholding group would meet at a Shared Governance Summit, together with Student Government, to craft a single consolidated consensus statement of shared governance at FGCU. After ratification by each group, this final document would be available for the University President to include in the Board of Trustees agenda for consideration and potential adoption at the January 17th meeting.

The next steps in the process are as follows:
- With this message, Senate Leadership Team and Faculty Senate are receiving copies of the ACFS document. Please distributethese to your constituencies (whether a Senate Team or the faculty you represent).

- Faculty Senate will undertake an initial discussion of the document at its Nov. 18 meeting and address additional points of discussion at its Dec. 2 meeting. That latter meeting will include a pre-meeting discussion forum on shared governance beginning at 8:30 a.m. This arrangements allows Senators (and any others) who wish to participate a dedicated hour of time to deliberate on this important issue. Please note: Between now and Dec. 2, faculty senators should be working within their units to coordinate the most effective means to disseminate, discuss, and collect substantive feedback about this document. That feedback will bemost effective if it is collected by each caucus of Faculty Senators within a given college/unit, synthesized, and presented at Senate as a set of comments and suggestions.

- Senate Leadership Team, with leadership and facilitation by Nora Demers and IAT, will provide feedback on the document at its Nov. 18 meeting. Any additional comments SLT has after that meeting will be communicated through the Faculty Senate Executive Team and reflected in theDec. 2 Faculty Senate meeting and pre-meeting forum.

- As one of Faculty Senate’s longstanding partners, the United Faculty of Florida is also being invited with this message to undertake its own review of the ACFS document and participate in Senate and SLT discussions via the ex-officio membership the UFF president retains in bothcases.

- After Dec. 2, feedback will be synthesized from within both Faculty Senate and SLT. The goal here is not to achieve a final “approved” document, since the ultimate statement about shared governance will emerge from a cooperative discussion among leadership of each of the stakeholders. Rather, the goal by Dec. 2 is to have substantive input from faculty about the document so that faculty representatives to the Shared Governance Summit can represent their voices and views effectively. The team representing the faculty at that meeting will be Faculty Senate Executive Leadership and IAT chair, Nora Demers. Before the end of the semester, that Shared Governance team will produce a synthesis of feedback and circulate it to Senators and SLT. This synthesized document will become the basis for faculty participation in the January summit.
Please let me or another Executive Team member know if you have questions or comments. Senators are especially encouraged to let me know if Senate Leadership can provide support to you as you work to enfranchise your unit-level colleagues in this important discussion.

Sincerely,
Douglas Harrison

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