Florida Gulf Coast University Board of Trustees

Tuesday, April 19, 2011 – 8:30 a.m.
Student Union Ballroom, Room #2303-B
Florida Gulf Coast University

In the absence of Chair Lutgert, Vice Chair Hart convened the meeting of the University Board of Trustees with the following members present:

Joe Catti
Ann Hamilton
Lindsay Harrington
Larry Hart
James Malone
Edward Morton
Robbie Roepstorff
Doug St. Cerny
Lauren Schuetz
Chuck Lindsey

Members of Staff Present;
President Wilson G. Bradshaw
Ron Toll, Provost and Vice President for Academic Affairs
Joe Shepard, Vice President for Administrative Services and Finance
Steve Magiera, Vice President for Advancement
Mike Rollo, Vice President for Student Services
Susan Evans, Chief of Staff
Vee Leonard, General Counsel
Kathy Bottoms
Barbara Krell

Donald (Chip) Lesch, Chair, Foundation Board of Directors
Guest: Ms. Carol Slade, Internal Auditor
1. Call to Order & Roll Call – Vice Chair Larry Hart for Chair Scott Lutgert

Vice Chair Hart greeted Trustees in the absence of Chair Lutgert. He asked Ms. Evans to read the roll call and the result of the roll call is noted above. Vice Chair Hart reminded the audience that if any member of the public wishes to speak on an agenda item during today’s meeting, please see Ms. Bottoms at the staff table to complete a speaking request card. He asked Ms. Evans to read the letter from Chair Lutgert into the record. The letter is as follows:

April 18, 2011

Florida Gulf Coast University Board of Trustees
President Wilson Bradshaw

Florida Gulf Coast University
10501 FGCU Boulevard South
Fort Myers, FL  33965-6565

Dear Florida Gulf Coast University (FGCU) Board of Trustees and President Wilson Bradshaw,

With Trustee Jerry Starkey’s term on the FGCU Board of Trustees having concluded, and thus also his appointment as Chair of the Board’s Academic/Student/Faculty Affairs Committee, we have a vacancy in this position.

As Chair of the FGCU Board of Trustees, I am appointing Trustee Robbie Roepstorff to the position of Chair of the Academic/Student/Faculty Affairs Committee.

On behalf of the Board, let me sincerely thank Trustee Starkey for his service, and also express our appreciation to Trustee Roepstorff for serving in this role for the Board.

Sincerely,

Scott F. Lutgert
Chair
Florida Gulf Coast University Board of Trustees

c:     Ms. Susan Evans, Chief of Staff & University Spokesperson
2. Introductions, and Welcome to New Trustees – Vice Chair Larry Hart

Vice Chair Hart welcomed three new trustees to the Board – Trustees Joe Catti, Lauren Schuetz and Rob Wells. He stated this is an important responsibility as a member of the governing body for the University, and he is confident they will enjoy serving as we work together in advancing FGCU. Each new trustee spoke briefly about themselves.

3. Standing Report from FGCU Faculty Senate – President Chuck Lindsey

President Bradshaw introduced Trustee Lindsey and asked him to provide his report. Trustee Lindsey updated Trustees regarding ongoing activities of the Faculty Senate this semester.

4. Standing Report from FGCU Staff Advisory Council (SAC) – President Raymond Rodrigues

President Bradshaw introduced Mr. Rodrigues who outlined the activities of the Staff Advisory Committee this year.

5. Standing Report from FGCU Student Government – President Lauren Scheutz

President Bradshaw introduced Trustee Scheutz who reported on student activities this semester.

6. Standing Report from FGCU Foundation Board of Directors – Chair Chip Lesch

President Bradshaw introduced Mr. Lesch who provided a report on the accomplishments of the FGCU Foundation Board.

7. President’s Report – President Wilson Bradshaw

Due to the length of the President’s report it is provided in summary below:

Part I. – President’s Report:

FGCU Board of Trustees Meeting
Tuesday, April 19, 2011

President Wilson Bradshaw’s Report
I. Welcome to New Trustees:
   a. To echo the Chair, I’d like to welcome our new trustees Joe Catti, Lauren Schuetz and Rob Wells. We appreciate your willingness to serve in this important governance role for the University.

II. Introduction of Jimmy Myers, Director of Institutional Equity & Compliance:
   a. I’m pleased to introduce to you our new Director of Institutional Equity & Compliance – Mr. Jimmy Myers.
   b. Jimmy was selected through a competitive national search, and he started at FGCU last month. The position is a direct report to the President.
   c. He has more than 27 years experience in equal opportunity and diversity. He comes to FGCU from Indiana University of Pennsylvania, where he served as Director of Social Equity and Civic Engagement.
   d. Jimmy, please stand and be recognized. Welcome.

III. Celebration of Excellence:
   a. On Thursday we will celebrate FGCU’s 14th Annual Celebration of Excellence.
   b. Since the University opened in 1997, the annual Celebration of Excellence has provided an opportunity to recognize the University community for excellence in scholarship, leadership, service, creative arts, and teaching during the past year.
   c. Ten years ago Research Day was incorporated as part of the Celebration of Excellence to highlight our many achievements in this area. As we near completion of FGCU’s fourteenth academic year, our faculty and staff have generated more than $135 million in external funding. This funding represents a broad array of activities including scientific research, social science research, training programs, program evaluations, business consultations, and instructional technology and broadcast services.
   d. I would like to take this opportunity to thank the Board’s Vice Chair Larry Hart for his continued participation in the selection of our awards for teaching excellence. For many years, Trustee Hart has spent countless hours on campus serving in this capacity, including reviewing faculty portfolios. Trustee Hart again will represent the Board at the Celebration of Excellence, and I want to thank him for his ongoing commitment to this important program at FGCU.

IV. Commencement:
   a. There will be two ceremonies for our Spring Commencement on May 1.
   b. The morning ceremony will be at 11 a.m. and will feature Trustee Larry Hart as Commencement speaker. This ceremony will be for graduates in our Colleges of Education, Professional Studies, and Health Professions.
   c. The afternoon ceremony will be at 3:30 p.m. and will feature Trustee Robbie Roepstorff as Commencement speaker. This ceremony will be for graduates in our Colleges of Arts and Sciences, and Business.
V. Report on Student Government for Past Year:
   a. Last April the Board delegated authority for approval of various Student Government processes and documents to me. Part of that delegation included an annual report on Student Government from me.
   b. Later on the agenda the Board has a resolution of appreciation to honor outgoing Trustee and Student Government President Kimberly Diaz. Kim and her fellow officers did an exceptional job this past year in Student Government, and I’d like to recognize their outstanding accomplishments.
   c. During the past year, Student Government:
      i. Completed a major rewrite of the Student Government Finance Code, which provides guidance and oversight to the allocation and expenditures of Activity and Service Fees of over 160 Registered Student Organizations.
      ii. The Student Government Constitution was completely rewritten and updated. It was passed by a 2/3 vote of the Student Senate, and ratified by a 3/5 vote of the general student body at the Spring Elections last month.
      iii. Both the Finance Code and the Constitution had been Student Government works in progress for the past few years. This year they were successfully accomplished through the dedicated efforts of President Kim Diaz, Vice President Anthony Graziani, Senate President Lauren Shuetz, Chief Justice Chris Harmon, and committed Student Senators, including Appropriations Committee Chair Rosa Mendoza. Their ability to work closely together with a common goal to improve Student Government and the University has provided a positive model for student leaders to measure themselves against for years to come.
      iv. In addition this past year, our Student Government saw an increase in visibility within the Florida Student Association. FGCU Student Government played an active role in the Rally in Tally efforts to impact the State Legislature on behalf of FGCU and our students.
      v. Student Government’s strong support of our proposed Campus Recreation Fee gave the University a clear roadmap of how we need to proceed in the future as resources become available. Unfortunately, the Board of Governors did not support the establishment of the fee at this time, and we will need to continue to work toward a long term solution to support greatly needed campus recreation for our growing student population.

VI. Report on Legislative Session:
   a. Trustee Confirmations. As you know, new trustees to the state university boards must receive Florida Senate confirmation. Recently, the Senate Higher Education committee unanimously approved the nominations for
Trustees Joe Catti and Rob Wells. The next stop will be a vote by the full Senate before the end of the legislative session.

b. New State Budget. This is an especially challenging year for the Legislature with a funding shortfall of $3 billion. The House and Senate have adopted their respect versions of the state budget for the new fiscal year beginning July 1. They will resolve budget differences in the Conference Committee process, which is expected to begin around April 25.

c. Fluid Budget Process. During these final weeks of the legislative session, things are very fluid, and this is especially true of the budget. At this point, however, here is what we are looking at for FGCU:
   i. Differences in House and Senate Budgets. The House and Senate higher education budgets are currently $220 million apart.
   ii. Operating Budget Cuts for FGCU. FGCU is facing between an 8% to 15% reduction in General Revenue (FTE) funding. We currently receive $40 Million in General Revenue funding. The Senate budget has a $3.3 million cut, reducing our General Revenue to $36.7 million. The House has a $6 million cut, reducing our General Revenue to $34 million.
   iii. Additional Funding for FGCU Enrollment. As you know, we are seeking $13 million to more accurately fund the University’s enrollment. The House took a major step in recognizing our substantial growth by increasing our FTE from 5,373 to 7,650. It did not provide any additional funding to correspond with the additional students; however, this acknowledgement of our growth is an important step in our efforts to acquire appropriate funding.
   iv. PECO Funding. Currently we are nearing completion for the construction of Academic Building 8, which will house our College of Health Professions. We were scheduled to receive the final phase of capital outlay funding to equip the building with lab materials, furniture, and other class room equipment. However, due to the lack of PECO money, the funding is not in either the House or Senate budgets. Legislators have expressed a desire to complete all existing buildings if they can find the funding to do so.
   v. IHUB. The Senate budget contains funding that restores PECO projects vetoed last year, including $5 million for FGCU’s Innovation Hub (IHUB). The House budget does not include these projects. As with other differences in the House and Senate budgets, this will be resolved during the Conference process.

d. Changes to Employee Pensions. The legislature is considering a number of changes to the current pension program for state and state university employees. There is still much to be worked out in the differing approaches to varied proposals regarding required contribution to the pension plan by employees, raising the retirement age, and closing the
deferred retirement program (DROP). Differences in these approaches will be worked out during the final days of the legislative session.

Part II. Football Feasibility Study

FGCU Board of Trustees Meeting
Tuesday, April 19, 2011

Report on Football Feasibility Study
President Wilson Bradshaw

I. Opening Remarks:

- Trustees, our consultants’ presentation of the Football Feasibility Study at your meeting in January provided time since then for each of us to review and digest the Study’s findings. As I said to you in January, I am prepared today to make a report on the Study’s findings, and share my thoughts.
- By way of a background reminder, the University commissioned Carr Sports Associates, and Populous to conduct the Study. The Study began in August of last year, and concluded earlier this year in January.
- Also as a reminder, my charge to the consultants was two-fold:
  - (1) To analyze our existing Athletics program’s resourcing as it relates to our goal of being maximally competitive in the Atlantic Sun Conference as a full member of the NCAA Division I, and
  - (2) To analyze the feasibility of adding football to our Athletics program.
- As I mentioned previously, there had been a great deal of interest expressed in FGCU adding football to its sports – but no detailed study as to its feasibility. Now, we have a solid study with detailed analysis, and it provides a very helpful framework for the conversation – both today and in the future. It also enables us to be agile as circumstances and conditions change.
- The Study is forward looking not only in terms of years but also specifically for budgets, sports, facilities, student-athletes, Title IX requirements, and best practices. The Study sets forth requirements and needs – both for maximizing our existing Athletics program and also for adding football – and provides a framework against which to consider our relative strengths and challenges at this stage in the University’s and our Athletics program’s development.
- Considering the two-fold charge for the Study leads us to 2 questions:
  - QUESTION # 1: Is our existing Athletics program adequately resourced to be maximally competitive as the dominant university in the Atlantic Sun Conference? – and –
  - QUESTION # 2: Is now the time for football?
- In answering these two questions, it is instructive to consider key findings contained in the Study.

II - A. STUDY FINDINGS – Personnel, and Support Systems Analysis:
“Achieving the optimal Division I organizational model for FGCU Athletics requires an additional investment in personnel, especially for critical student-athlete services.”

“Best practices proposes 12 new positions (8 full-time and 4 part-time) to be phased in through FY2013-14.”

“The addition of FCS football along with more female student-athletes would necessitate at least 10 extra administrative personnel.” (NOTE: This is in addition to the above-mentioned 12 positions.)

“Similar to other transitioning Division I athletic programs, Athletics’ infrastructure (Support Systems) requires numerous upgrades to become more competitive with its current and aspiring peers.”

“Most FCS Football programs have the maximum number of allowable coaches, which is 11. The additional women’s sports are estimated at two to three, with seven additional coaches.”

II - B. STUDY FINDINGS – Title IX Compliance:

- “The addition of FCS Football with additional female student-athletes would require further strategic considerations for Title IX compliance.”
- “Bringing FCS Football to campus would result in an estimated additional 90 male and 110 female student-athletes. Likewise, the necessary expansion of essential support services, staffing and facilities would have to be Title IX compliant.”
- Adding football’s 90 male student-athletes would mean additional scholarships of $1.4 million. The 110 additional female student-athletes would mean $514,000 in scholarships in order to remain Title IX compliant. (NOTE: The reason the women’s scholarship amount is less is because currently female sports receive more financial support than male sports at FGCU.)
- “These additions, combined with the current 250 student-athletes, would almost double the number of FGCU student-athletes. Such increases would require additional resources across the university.”

II - C. STUDY FINDINGS – Funding and Budgets:

- “Analysis of data comparing FGCU Athletics’ position with selected regional and national benchmarks shows that FGCU Athletics’ annual budget received approximately 78 percent of its funding from Allocated Resources (primarily from student athletic fees) in FY2010-11. As is the case for FGCU Athletics, the balance of most Division I athletic departments’ Generated Revenues come from gate receipts, donations, conference distributions, and miscellaneous sources (such as NCAA, television, radio, corporate sponsorships, and special events).”
- “From this current year (FY2010-11) through the five years of this Study’s Division I pro forma, Athletics’ expenses are expected to increase from approximately $7.1 million to $9.4 million.”
- “If FGCU adds FCS Football, student fees would continue to be Athletics’ primary source of revenue. Athletics’ Generated Revenue would also need to
The impact of FCS Football expenses are illustrated by the margin between Athletics’ current Fiscal Year budget of $7.1 million and the FCS Football institutions’ median expenditures of $12 million. Moreover, gross expenses (scholarships, compensation, and operations) for FCS Football and additional women’s sports would reach approximately $5.9 million at full implementation.”

II - D. STUDY FINDINGS - Facilities:
• “The growth and increased intensity of Athletics moving from NAIA to NCAA Division II and now to Division I has significantly stressed present Athletics facilities. By industry standards, some facilities are lacking in space and equipment to support year-round practice and competition. Further there is insufficient space for locker rooms and offices for 14 sports with approximately 250 student-athletes.”
• “Space for contemporary support units such as Academic Services, Sports Medicine, and Strength and Conditioning are also lacking. Further, in 2013-14 FGCU will add men’s and women’s Outdoor Track with approximately 45 additional student-athletes.”
• “Even with the potential construction of a student recreation center, which would free up facilities in Alico for Athletics, current facilities would still be undersized for FGCU’s growing Athletics program. Current facilities have roughly 60,000 square feet for indoor training and operations support. However, if constructed to current standards, FGCU’s present Athletics facilities would require 180,000 square feet. Facilities deficiencies are even more prominent when considering FCS Football and the approximate number of additional female student-athletes.”
• “There is no excess existing space that Athletics could use to accommodate a football program.”
• “Major expansion of Athletics, with or without FCS Football, would require the creation of a new centralized athletic complex.”
• “The remaining undeveloped portions of FGCU’s campus not designated for academic purposes are primarily wetlands and conservation areas. The minimum size necessary to house a football stadium of this size, parking, a training facility, and requisite practice fields would be 65 acres, with necessary expansion to 100 acres if the stadium expands to 30,000 seats.”
• “If all the existing Athletics facilities were to be relocated, a site of 200 to 250 acres would be necessary. The addition of FCS Football, a facilities-intensive sport, would require that FGCU acquire additional land.”
• “Initial estimated costs for FCS Football base facilities (15,000 seat stadium, football support service facilities and two outdoor practice fields) are approximately $90 million – excluding land acquisition.”
• “Summary of Estimated Football Facilities Costs IN TODAY’S DOLLARS and NOT INCLUDING LAND ACQUISITION:
  o 15,000 Seat Stadium: $66 – $73 Million
  o Football Support Service Facilities: $13 - $13.5 Million
  o 2 Outdoor Practice Fields: $1.5 - $1.7 Million
    ▪ TOTAL: $81 - $89 Million
II - E. STUDY FINDINGS – Steps:

- “Carr Sports Associates identifies three distinct Phases of research and interaction required of a University to determine if a major initiative in Athletics is appropriate:
  - Phase I is a Feasibility Study to identify and quantify the issues surrounding the initiative.
  - Phase II is a formal Market Assessment to measure potential financial support for the initiative.
  - Phase III is developing a Plan of Implementation if warranted by the results of Phases I and II.”

- “If football were introduced, the timeline would include sequential years of hiring coaches, recruiting student-athletes, scheduling, achieving conference affiliation, adding women’s sports, and adding land, stadium and facilities.”

III. PRESIDENT BRADSHAW’S CONCLUSIONS:

A. Two Questions:

- I started today’s discussion with two key questions:
  - QUESTION # 1: Is our existing Athletics program adequately resourced to be maximally competitive as the dominant university in the Atlantic Sun Conference? – and –
  - QUESTION # 2: Is now the time for football?

B. Key Factors:

- 2011-2012 will be FGCU’s first year of full membership in the more competitive NCAA Division I.
- In Division I, academic performance and graduation rates of our student-athletes will receive even more scrutiny, making Support Services even more important.
- The Study makes best practices recommendations for our current Athletics program, some dependent on the availability of future resources.
- Funding model for FGCU Athletics.
- Current size of FGCU student enrollment.
- FGCU Athletic Fee rate as compared to other state universities in Florida.
- Facilities and land.
- Lead donor with large sustaining gift.

President Bradshaw concluded that at this time we will not move forward with football, but stay open to the changing landscape and work with the Athletic Director to develop a plan that will guide us in adequately resourcing the plan that we have now. Vice Chair Hart thanked President Bradshaw for his comprehensive report.
8. Consent Agenda – Vice Chair Larry Hart

Vice Chair Hart stated we have four items on today’s consent agenda:
- Minutes of January 18, 2011 (Addendum A)
- FGCU Board of Trustees Meeting Dates for 2011-2012 – (Addendum B)
- Resolution of Appreciation for Trustee Jerry Starkey – (Addendum C)
- Resolution of Appreciation for Trustee Kimberly Diaz – (Addendum D)

Motion was made by Trustee Harrington to approve the consent agenda. Motion was seconded by Trustee Malone. Motion carried unanimously.

9. Presentation of Resolution of Appreciation to Ms. Kimberly Diaz – Vice Chair Larry Hart and President Wilson Bradshaw

Vice Chair Hart stated that Trustee Starkey was unable to attend today’s meeting so we will deliver his resolution to him. Vice Chair Hart stated that Trustee Diaz and President Bradshaw will join him at the podium and will present the resolution to Trustee Diaz. Ms. Evans read the resolution into the record and Ms. Diaz provided comments to the audience.

10. Academic/Student/Faculty Affairs Committee Meeting – Committee Chair Robbie Roepstorff

Vice Chair Hart introduced newly appointed Chair Roepstorff and asked that she begin the business of the Academic/Student/Faculty Affairs Committee Meeting.

Chair Roepstorff introduced Provost Toll who outlined the following Action Items:
- New Degree Program: B.A. in Journalism (Addendum E) – Motion was made by Trustee Lindsey to approve the New Degree Program: B.A. in Journalism. Motion was seconded by Trustee Hamilton. Motion carried unanimously.
- Regulation: FGCU-PR3.005 Graduate Admissions (Addendum F) – Motion was made by Trustee Harrington to approve Regulation: FGCU-PR3.005 Graduate Admissions. Motion was seconded by Trustee Lindsey. Motion carried unanimously.
• Regulation: FGCU-PR3.006 Post-Baccalaureate Non-Degree Students (Addendum G) – Motion was made to approve Regulation: FGCU-PR3.006 Post-Baccalaureate Non-Degree Students by Trustee Hamilton. Motion was seconded by Trustee Hart. Motion carried unanimously.

• 2011 – 2014 Collective Bargaining Agreement (Addendum H) – Motion was made to approve 2011-2014 Collective Bargaining Agreement by Trustee Morton. Motion was seconded by Trustee Lindsey. Motion carried unanimously.

• Presented by Vice President Rollo: Regulation: FGCU-PR4.005 Student Activities Eligibility (Addendum I) – Motion was made by Trustee Malone to approve Regulation: FGCU-PR4.005 Student Activities Eligibility. Motion was seconded by Trustee Lindsey. Motion carried unanimously.

11. Finance & Administration Committee Meeting – Committee Chair Doug St. Cerny

Committee Chair St. Cerny asked Vice President Shepard to present the following information and action items:

• Finance/Budget Update (Addendum J)

Action Items:

• Audited University Financial Statements for Fiscal Year Ended June 30, 2010 (Addendum K) – Motion was made by Trustee Hart to approve the Audited University Financial Statements for Fiscal Year Ended June 30, 2010. Motion was seconded by Trustee Malone. Motion carried unanimously.

• Regulation: FGCU-PR7.006 Waivers of Tuition and Fees (Addendum L) – Motion was made by Trustee Harrington to approve Regulation: FGCU-PR7.006 Waivers of Tuition and Fees. Motion was seconded by Trustee Hart. Motion carried unanimously.

• Regulation: FGCU-PR7.007 FGCU Debt Management Guidelines (Addendum M) – Ms. Leonard stated that the University to date, has never incurred a mortgage or acquired real property without first seeking UBOT approval. For clarification purposes, Ms. Leonard suggested that the second sentence read: “However, no mortgage or note shall be entered into without UBOT approval, nor shall it exceed 30 years”. Motion was made by Trustee Roepstorff to approve Regulation: FGCU-PR7.007 FGCU Debt Management Guidelines with the language change as described by
Ms. Leonard. Motion was seconded by Trustee Morton. Motion carried unanimously.

- Regulation: FGCU-PR8.004 Decal and Permit Fees (Addendum N) – A motion was made to approve Regulation: FGCU-PR8.004 Decal and Permit Fees by Trustee Malone. Motion was seconded by Trustee Harrington. Trustee Lindsey suggested that due to the low payment to adjuncts, he believes the parking fee is not warranted for those part time faculty members. Trustee Lindsey made a motion to amend the previous motion and strike out the adjunct line. That amendment died due to a lack of a second. The original motion carried with Trustee Lindsey voting no.

- Regulation: FGCU-PR8.005 Parking – General (Addendum O) – Motion was made by Trustee Malone to approve FGCU-PR8.005 Parking – General. Motion was seconded by Trustee Harrington. Motion carried unanimously.

- Purchase of Land West and Adjacent to West Lake Village Parcel (Addendum P) – Motion was made by Trustee Morton to approve Purchase of Land West and Adjacent to West Lake Village Parcel. Motion was seconded by Trustee Hamilton. Motion carried unanimously.

- “Evaluation & Appraisal Report” for Campus Master Plan Update – 2010 - 2020 (Addendum Q) – Motion was made by Trustee Lindsey to approve “Evaluation & Appraisal Report” for Campus Master Plan Update – 2010 - 2020. Motion was seconded by Trustee Catti. Motion carried unanimously.

12. Audit Committee Meeting – Vice Chair Larry Hart

Vice Chair Hart called on Ms. Slade to present the following action items:

- Campus Recreation’s Fitness Center Audit Report (Addendum R) – Motion was made by Trustee Morton to approve Campus Recreation’s Fitness Center Audit. Motion was seconded by Trustee Roepstorff. Motion carried unanimously.

- Housing Access Audit Report (Addendum S) – NOTE: The Audit Report is exempt from disclosure pursuant to 119.071(3) (a) 1.F.S.) - Motion was made by Trustee Roepstorff to approve Housing Access Audit Report. Motion was seconded by Trustee Catti. Motion carried unanimously.

13. Old Business – Vice Chair Larry Hart

There was no old business to come before the Board.
14. New Business – Vice Chair Larry Hart

There was no new business to come before the Board.

15. Chair’s Closing Remarks & Meeting Adjournment – Vice Chair Larry Hart

Vice Chair Hart thanked everyone for their participation today. He reminded Board members that the next meeting is June 21st. The meeting adjourned at 10:03 a.m.

ADDENDUMS:
A. Minutes of January 18, 2011
B. FGCU Board of Trustees Meeting Dates for 2011-2012
C. Resolution of Appreciation for Trustee Jerry Starkey
D. Resolution of Appreciation for Trustee Kimberly Diaz
E. New Degree Program: B.A. in Journalism
F. Regulation: FGCU-PR3.005 Graduate Admissions
G. Regulation: FGCU-PR3.006 Post Baccalaureate Non-Degree Students
I. Regulation: FGCU-PR4.005 Student Activities Eligibility
J. Finance/Budget Update
K. Audited University Financial Statements for Fiscal Year Ended June 30, 1010
L. Regulation: FGCU-PR7.006 Waivers of Tuition and Fees
M. Regulation: FGCU-PR7.007 FGCU Deb Management Guidelines
N. Regulation: FGCU-PR8.004 Decal and Permit Fees
O. Regulation: FGCU-PR8.005 Parking – General
P. Purchase of Land West and Adjacent to West Lake Village Parcel
R. Campus Recreation’s Fitness Center Audit Report
S. Housing Access Audit Report