Item 1: Call to Order, and Roll Call
Chair Robbie Roepstorff called the meeting to order at 8:35 a.m. Roll call was taken with 9 of 13 Trustees present, thus meeting quorum requirements. Chair Roepstorff expressed her concern with meeting quorum requirements later in the day as a result of trustee scheduling conflicts and asked for the concurrence of the Board to rearrange the meeting’s agenda to address the action items immediately after the Workshop on Dispute Resolutions, followed by the remaining information only agenda items. She confirmed that the adjustment would still ensure the First Public Hearing for the Campus Master Plan 2015-2025 would take place after the time noted in the public announcement. The Board concurred with the proposed adjustments to the schedule.

Item 2: Workshop on Dispute Resolutions (See Tab #1)
Chair Roepstorff said she asked Vice President and General Counsel Vee Leonard for an informational presentation covering the FGCU Board of Trustees’ (BOT) role and responsibilities for litigated disputes as well as those resolved...
through alternative methods. Vice President and General Counsel Vee Leonard
introduced workshop presenter Mr. Robin Doyle, attorney and certified court
mediator.

Mr. Robin Doyle presented the Workshop on Dispute Resolutions to the BOT.

At 9:10 a.m. the Workshop on Dispute Resolutions concluded, and the Regular
Meeting of the BOT resumed.

**Item 3: Consent Agenda** (See Tab #3 and #4)
Chair Roepstorff confirmed with the FGCU Board of Trustees (BOT) its desire to
reorder the meeting agenda. She listed the two items on the Consent Agenda as
the Minutes of the April 21, 2015 Regular Meeting, and the Minutes of the May
12, 2015 Regular Meeting.

Trustee Smith made a motion to approve the Consent Agenda. Trustee Felton
seconded the motion. There was no public comment. The vote was unanimous in
favor of the motion.

**Item 4: Academic/Student/Faculty Affairs Committee Meeting** (See Tabs #6,
#7, and #8)
Academic/Student/Faculty Affairs Chair Christian Spilker asked Provost and Vice
President for Academic Affairs Ron Toll to present Tab #6: Discontinuance of the
Master of Education (M.Ed.) in Reading Program Major.

**Discontinuance of the Master of Education (M.Ed.) in Reading Program
Major (Tab #6)**
Dr. Toll asked the FGCU Board of Trustees (BOT) to discontinue the Master of
Education in Reading. He stated the program was suspended due to declining
enrollment numbers. He said the enrollment decline was due to students being
able to attain their reading endorsement at the undergraduate level, as well as
changes in financial incentives at the K-12 level in Florida.

Trustee Priddy made a motion to discontinue the Master of Education in Reading
(M.Ed.) Program Major. Trustee Smith seconded the motion. There was no
public comment. The vote was unanimous in favor of the motion.

**Discontinuance of the Master of Science in Nursing (M.S.N.) Primary Health
Care Nurse Practitioner Program Major (Tab #7)**
Provost and Vice President for Academic Affairs Ron Toll asked the FGCU Board
of Trustees (BOT) to discontinue the Master of Science in Nursing (M.S.N.)
Primary Health Care Nurse Practitioner Program Major beginning fall of 2016. He
stated due to the approval and implementation of the Doctor of Nursing Practice
in the fall of 2016, the Master of Science Primary Health Care Nurse Practitioner would become obsolete.

Trustee Priddy made the motion to discontinue the Master of Science in Nursing Primary Health Care Nurse Practitioner Program Major beginning fall of 2016. Trustee Felton seconded the motion. There was no public comment. The vote was unanimous in favor of the motion.

**Faculty Promotions (Tab #8)**

Provost and Vice President for Academic Affairs Ron Toll presented the list of recommended Faculty Promotions, and described the faculty promotion process. Trustee Smith made a motion to approve the list of Faculty Promotions. Trustee Felton seconded the motion.

Trustees discussed if in the future the item of Faculty Promotions could be presented as an informational only item versus an action item of the FGCU Board of Trustees (BOT).

President Bradshaw stated the Administration will address the BOT’s request to change faculty promotions to an informational only item with the Collective Bargaining leadership team during an Executive Session.

There was no public comment. The vote was unanimous in favor of the motion.

**Item 5: Finance, Facilities and Administration Committee Meeting (See Tabs #10, #11, #12 and #13)**

**Regulation: FGCU-PR7.001 Tuition and Fees (Tab #10)**

Vice Chair Dudley Goodlette on behalf of Finance, Facilities and Administration Committee Chair Rob Wells asked Assistant Vice President of Business Services Joe McDonald on behalf of Vice President for Administrative Services and Finance Steve Magiera to present Regulation: FGCU-PR7.001 Tuition and Fees. Mr. McDonald stated there are no proposed increases to tuition or fees, and highlighted two items: 1) the tuition waiver fee of $1.75 per credit hour will be extended into fiscal year 2015-2016; and 2) per the Board of Governors (BOG), the repeat undergraduate course fee increased from $158.84 to $177.94 per credit hour.

Trustee Smith made a motion to approve Regulation: FGCU-PR7.001 Tuition and Fees. Trustee Spilker seconded the motion. There was no public comment. The vote was unanimous in favor of the motion.

**2015-2016 Operating Budget (Tab #11)**

Assistant Vice President of Business Services Joe McDonald presented the 2015-2016 Operating Budget. Mr. McDonald explained that due to the
Legislature’s current special session, the operating budget presented is a replica of the 2014-2015 Operating Budget approved by the FGCU Board of Trustees (BOT) on June 17, 2014. He said following the approval of the State budget, the University will bring forward again its Operating Budget to the BOT at the September 8, 2015 meeting.

Trustee Smith made a motion to approve the 2015-2016 Operating Budget. Trustee Price seconded the motion.

President Bradshaw confirmed the Administration will present the revised budget at the September 8, 2015 BOT meeting.

There was no public comment. The vote was unanimous in favor of the motion.

**Legislative Budget Request 2016-2017 (Tab #12)**

Assistant Vice President of Business Services Joe McDonald presented the Legislative Budget Request 2016-2017. Mr. McDonald stated the items listed are in priority order, with the first item already being under consideration for funding in fiscal year 2015-2016; should this request be fulfilled during the current Legislative session, it will be removed from the request for fiscal year 2016-2017 and each item will shift accordingly in priority ranking. He identified the three strategic priorities, including: (1) Academic and Career Attainment ($4,178,500); (2) Utilizing Areas of Academic Strength to Target Existing Talent Gaps ($2,768,500); and (3) Student Success Initiative ($622,640).

Trustees discussed the request for priority two: Utilizing Areas of Academic Strength to Target Existing Talent Gaps; working with local employers to identify regional needs; and if funding is approved in 2016-2017, the possibility of expediting the three degree programs outlined in the request, or allocating current budget dollars to start new degree programs.

Dr. Toll stated some of the challenges in expediting new program implementation include: cultivating student interest, program accreditation, and recruiting new faculty.

President Bradshaw said the University will be responsive to the needs of Southwest Florida in the context of FGCU’s mission, and explained that many local business leaders serve on the University’s various advisory boards. Also, he said some programs have been implemented with the redistribution of internal resources.

Chair Roepstorff asked Dr. Toll for a simplified version of the timeline for new program implementation.

Trustees continued discussion regarding the request for priority two: Utilizing Areas of Academic Strength to Target Existing Talent Gaps.
Trustee Grady made a motion to reorder the Legislative Budget Request 2016-2017 priorities to the following order: (1) Utilizing Areas of Academic Strength to Target Existing Talent Gaps; (2) Academic and Career Attainment; and (3) Student Success Initiative. Additionally, Trustee Grady requested that the Board revisit the funding following the conclusion of the Legislative session. Trustee Priddy seconded the motion.

Trustees discussed whether or not there was a need for reprioritization and the timeline for new program implementation.

Vice President and Chief of Staff Susan Evans clarified that the BOG in recent years did not require Legislative Budget Request (LBR) forms; however, the BOG is requiring the LBR forms for 2016-2017, and said they are due at the end of June 2015, thus the BOT would need to approve the forms at today’s meeting to meet the BOG deadline. She said due to the early start of the 2016 Legislative session, the BOT will be presented with the proposed FGCU 2016 Legislative Agenda at its September 8, 2015 meeting.

There was no public comment. The vote was unanimous in favor of the motion.

**2016-2017 Fixed Capital Outlay Budget Request (Tab #13)**

Assistant Vice President of Business Services Joe McDonald presented the 2016-2017 Fixed Capital Outlay Budget Request. He said the request assumes all of the 2015-2016 items currently under Legislative consideration are fully funded. Mr. McDonald requested the FGCU Board of Trustees’ approval of the 2016-2017 Fixed Capital Outlay Budget Request and, pending the outcome of the legislative session, the ability to revise the list to incorporate any 2015-2016 items not funded or partially funded by the Legislature; the order of prioritization would not change.

Trustee Smith made the motion to approve the 2016-2017 Fixed Capital Outlay Budget request. Trustee Spilker seconded the motion.

Trustee Priddy asked if the request is in line with the Campus Master Plan, and if there would be a need for an additional academic building in 5 years.

Dr. Toll stated the Campus Master Plan indicates that the University has some of the highest classroom space utilization across the nation, and the University has a need for laboratory space.

There was no public comment. The vote was unanimous in favor of the motion.
Item 6: Audit Committee Meeting (See Tabs #15, #16 and #17)

2015-2016 Internal Audit Work Plan (Tab #15)
Director of Internal Audit Carol Slade presented the 2015-2016 Internal Audit Work Plan.

Trustee Priddy made a motion to approve the 2015-2016 Internal Audit Work Plan. Trustee Goodlette seconded the motion.

Chair Roepstorff said within the 2015-2016 Internal Audit Work Plan a Performance Measures Data Integrity Audit is listed, and states “Performance of this audit awaits direction to the University from the Board of Governors (BOG)”. She said during the 2014-2015 academic year, the FGCU Board of Trustees (BOT) accommodated the BOG’s request for an audit; the BOG stated universities would be selected randomly; and she believed universities that completed self-audits in 2014-2015 would be audited first.

Ms. Slade clarified that all the State University System (SUS) universities will be required to complete a Performance Measures Data Integrity Audit, but they may have different objectives. Also, she said the BOG Inspector General is doing an audit of the institutional performance area.

Also, Chair Roepstorff said the BOT’s unfunded liabilities letter sent to the BOG had not received a response, and she planned to follow up.

There was no public comment. The vote was unanimous in favor of the motion.

Athletic Student Aid Compliance Audit (Tab #16)
Director of Internal Audit Carol Slade presented the Athletic Student Aid Compliance Audit. Ms. Slade reported no exceptions were found of the slightly more than 50% of student athletes who received financial aid during the fall 2013 and spring 2014 semesters.

Trustee Priddy made a motion to accept the Athletic Student Aid Compliance Audit. Trustee Grady seconded the motion. There was no public comment. The vote was unanimous in favor of the motion.

Procurement Audit (Tab #17)
Director of Internal Audit Carol Slade presented the Procurement Audit. She reported that Procurement regulations, policies, and procedures are in place; however, they are not consistently followed by those outside Procurement Services, thus not operating as effectively as possible. Ms. Slade said remediable actions have been taken by those areas not completely in compliance, and Internal Audit will follow up to test if the regulations and policies are being consistently followed.
Trustee Spilker made a motion to accept the Procurement Audit. Trustee Priddy seconded the motion. There was no public comment. The vote was unanimous in favor of the motion.

Item 7: Report from Ad Hoc Committee on Presidential Evaluation

(See Tab #18)

Chair Roepstorff asked Trustee Grady to give the Ad Hoc Committee on Presidential Evaluation report on behalf of Chair Rob Wells. Trustee Grady asked Trustee Goodlette to give the report.

Evaluation Tool for FGCU Board of Trustees’ Annual Performance Evaluation of University President as Recommended by Ad Hoc Committee on Presidential Evaluation (Tab #18)

Trustee Goodlette reviewed the evaluation tool stating the elements are based on the metrics in the University’s Work Plan, other metrics from the BOG Performance-Based Funding model, and a section for strategic initiatives that would vary from year to year.

Trustees discussed adding a category under the Strategic Initiatives section titled "successfully acquires legislative based funding for 2015-2016"; how a goal in this category would be articulated and measured; if it was a fair expectation to have of the President; and if the category was included in the President’s job description.

Also, Trustees discussed that the Evaluation Tool focused on measuring output metrics versus input metrics; and if the Evaluation Tool has language consistent with the President’s contract.

President Bradshaw said his contract uses the term “satisfactory” and the Evaluation Tool uses “meets expectations”.

Vice President and General Counsel Vee Leonard said the President’s contract does not provide a definition of “satisfactory”; it states the President’s evaluation must be based on a satisfactory annual review by the Board. She said the proposed Evaluation Tool does not use the word “satisfactory”, and it does not equate the terms outlined on the draft to indicate that the terms mean satisfactory.

President Bradshaw suggested adding an overall rating section to the Evaluation Tool.

Trustee Smith made a motion to change the evaluative verbiage of “does not meet expectations” to “not satisfactory”; “meets expectations” to “satisfactory”; and “exceeds expectations” would remain the same. Trustee Spilker seconded the motion.
Trustees discussed if an overall summary rating should be included in the Evaluation Tool; the evaluative language for the “Strategic Initiatives” category is different than the “Performance Funding Metrics” and “Key Performance Indicators”; aligning the Evaluation Tool with the FGCU 2015 Work Plan; two Key Performance Indicators listed in the FGCU 2015 Work Plan that are not listed in the Evaluation Tool, specifically Freshman Retention Rate, and FTIC Graduation Rates; the difference in formulas used to measure metrics by FGCU and the BOG; and updating page 3 “Strategic Initiatives” of the Evaluation Tool to mirror the “Strategic Initiatives and Investments” portion of the FGCU 2015 Work Plan.

Trustee Smith amended his motion to include the evaluative verbiage change of “does not meet expectations” to “not satisfactory”; “meets expectations” to “satisfactory”; and “exceeds expectations” would remain the same for pages 1 and 2; adding “Academic Quality” as the column heading on page 2 “Key Performance Indicators”; updating page 3 “Strategic Initiatives” to mirror the FGCU 2015 Work Plan Key Initiatives and Investments; move page 1 “Performance Funding Metrics” to page 2, and make page 2 “Key Performance Indicators” page 1; and make page 3 consistent with the evaluative language on pages 1 and 2 “Behind Plan” would have “Unsatisfactory” listed above it, “On Plan” would list “Satisfactory”, “Ahead of Plan” would list “Satisfactory”, and “Completed” would list “Not Applicable”.

Trustee Spilker amended his second. There was no public comment. The vote was unanimous in favor of the motion.

Item 8: FGCU President’s Performance Measures for 2015-2016
(See Tab #19)
President Bradshaw stated the drafted FGCU President’s Measures 2015-2016 would be updated to reflect the changes made to the adopted Evaluation Tool for FGCU Board of Trustees’ Annual Performance Evaluation of University President.

Trustee Grady made the motion to approve the FGCU President’s Measures 2015-2016 with the conformation to the Evaluation Tool for the FGCU Board of Trustees’ Annual Performance Evaluation of University President. Trustee Smith seconded the motion. There was no public comment. The vote was unanimous in favor of the motion.

Item 9: Call for Executive Sessions on Matters of Litigation, Pursuant to 286.011(8), F.S.
Vice President and General Counsel Vee Leonard asked for Executive Sessions on Matters of Litigation, Pursuant to 286.011(8), F.S., specifically (1) E. Valerie Smith versus FGCU Board of Trustees, and (2) Dr. Lakshmi Gogate versus FGCU Board of Trustees.
At 11:19 a.m. Chair Roepstorff adjourned the regular BOT meeting for the purpose of convening the closed Executive Sessions in the Cohen Center, room 213.

Closed Meeting - Executive Session #1 – Matter of Litigation
Closed meeting to discuss matters of litigation, pursuant to 286.011(8), F.S.

Closed Meeting - Executive Session #2 – Matter of Litigation
Closed meeting to discuss matters of litigation, pursuant to 286.011(8), F.S.

Item 10: Open Meeting Resumes
Having concluded the closed Executive Sessions, Chair Roepstorff resumed the open meeting of the FGCU Board of Trustees at 12:37 p.m. in the Cohen Center Ballroom. She asked if there had been any changes in trustee attendance since before the Executive Sessions. Vice President and Chief of Staff Susan Evans noted for the record that Trustee Grady had left, and Trustee Price may need to leave early.

Item 11: First Public Hearing: Campus Master Plan Update for 2015–2025
(See Tab #2)
Chair Roepstorff called to order the First Public Hearing for the Campus Master Plan Update for 2015-2025. She stated the Public Hearing is a statutorily required part of the master planning process, and as such, a court reporter is present. FGCU Director of Facilities Planning Tom Mayo, and Campus Planning Group President Steven Gift made the FGCU Campus Master Plan Update for 2015-2025 presentation.

[NOTE: the Court Reporter transcript for this portion of the meeting, including public comment, is available as a separate attachment to these minutes and also can be found on the FGCU Board of Trustees website at http://www.fgcu.edu/Trustees/index.asp]

At 1:01 p.m. Chair Roepstorff stated the First Public Hearing: Campus Master Plan Update for 2015 – 2025 had closed.

Item 12: Standing Report from FGCU Foundation Board of Directors
Vice President for University Advancement and Executive Director of FGCU Foundation Chris Simoneau on behalf FGCU Foundation Board of Directors Chair Miller Couse gave the FGCU Foundation Board of Directors Report.

Mr. Simoneau thanked outgoing FGCU Foundation Board of Directors Chair Miller Couse for his commitment to the FGCU Foundation.
Mr. Simoneau gave an overview of the 2014-2015 FGCU Foundation achievements including: raised $64.2 million in support of the $100 million campaign; exceeded the 2014-2015 fundraising goal; distributed more than $2 million in scholarships, and created 33 new scholarship endowments; raised almost half of the $8 million fundraising goal for Alico Arena; launched the Lucas Center for Faculty Development, FGCU360, and FGCU’s Community Curriculum lecture series designed to promote the visibility of FGCU in the Naples area; expanded alumni relations with regional alumni chapters; and hosted more than 50 significant events.

Mr. Simoneau announced David Call was appointed as the new FGCU Foundation Board of Directors Chair.

Item 13: Standing Report from FGCU Financing Corporation Board of Directors

FGCU Financing Corporation Board of Directors Chair Dick Ackert gave the report for the FGCU Financing Corporation.

Mr. Ackert announced that he was re-elected as chair and Mr. Jeff Fridkin was elected as secretary. Additionally, he said Foundation Board Chairperson Emeritus Charles Winton was recently selected to fill a vacancy. He stated the 2015-2016 FGCU Financing Corporation budget was approved and includes significant capital improvements for FGCU Housing West Lake Village. Mr. Ackert’s report also included: the approval of capital improvements for parking; the completion of the annual rating agency review, and the outlook and debt rating reaffirmed as stable; the review of expected enrollment numbers as relates to anticipated FGCU Housing occupancy; and the monitoring of emerging non-FGCU student housing properties, and the potential impact on FGCU Housing facilities.

Mr. Ackert discussed the structure of the FGCU Financing Corporation board, indicating it is comprised of 7 voting members and 3 non-voting members.

President Bradshaw said Phase 1 of non-FGCU student housing property University Village is 600 beds, and estimated non-FGCU student housing property Coastal Village at 750 beds with property to expand.

Vice President for Student Affairs Mike Rollo stated there are two additional non-FGCU apartment complexes being built which could add to the room inventory.

Item 14: Chair’s Report

Chair Robbie Roepstorff gave the Chair’s Report. She said she will attend the June 2015 Board of Governors (BOG) meeting where the FGCU 2015 Work Plan will be presented. Chair Roepstorff said she will talk to the BOG about the correspondence sent from the FGCU Board of Trustees (BOT) to the BOG about
the financial concerns. Also, she announced the BOT member terms coming up for reappointment.

Chair Roepstorff announced that the June 10, 2015 Ad Hoc Committee on FGCU Strategic Plan 2015-2020 meeting has been rescheduled for September 8, 2015.

Trustee Price discussed a few items related to the FGCU Strategic Plan from Dr. Roy McTarnaghan’s book, *On Time, On Task*, and encouraged trustees to read the book.

Chair Roepstorff asked trustees to review the Campus Master Plan 2015-2025, and stated that it does not include the Buckingham Property.

Trustee Felton suggested trustees review the Neustadt Creative Marketing Report found on the FGCU Office of the President website, and that the report would be relatable to the FGCU Strategic Plan.

**Item 15: President’s Report**

President Wilson Bradshaw stated Dr. Roy McTarnaghan is a wealth of information with regard to FGCU’s history. He thanked the two FGCU direct support organizations for their contributions to FGCU excellence.

President Bradshaw gave an update on FGCU’s Office of Outreach Programs, including: (1) the College Reach-Out Program, and (2) Scholars Program; and he announced FGCU Athletics was awarded the Atlantic Sun Conference All-Sports Championship for the second time in three years.

President Bradshaw gave an update on the Legislative Special Session, and FGCU’s funding requests:

1. Academic and Career Attainment Funding request for $4,178,500 - Senate: fully funded at $4,178,500; and House: funded at $3,612,033;
2. South Road Access request for $4,000,000 - Senate: PECO not yet addressed in SB 2500A; House: $2,802,333 funded in HB 1A; PECO will be negotiated by full Appropriations Chairmen and/or Presiding Officers; and no bonding of PECO is anticipated;
3. Central Energy Plant Expansion (Phase 3) request for $9,000,000 - Senate: PECO not yet addressed in SB 2500A; House: not funded in HB 1A;
4. School of Integrated Watershed and Coastal Studies (AB9) request for $3,852,065 - Senate: PECO not yet addressed in SB 2500A; and House: not funded in HB 1A; and
5. Student Academic Health & Life Fitness Center request for $9,800,000 - Senate: CITF cash-only for State University System (SUS) of $32,091,155 addressed in SB 2500A; House: CITF cash-only for SUS of $32,091,155 addressed in HB 1A; FGCU formulated amount of $32,091,155 is...
approximately $1.3 million, specific CITF projects not addressed, and no
bonding anticipated for CITF.

Also, he said in an effort to close the gap between the overall Senate and House
budgets, the Senate has proposed a funding reduction in the operating budget of
each of the state universities, totaling $12,922,310. FGCU’s proposed reduction
from that amount is $1,625,000.

**Item 16: Academic/Student/Faculty Affairs Committee Meeting**
Chair Christian Spilker reconvened the Academic/Student/Faculty Affairs
Committee Meeting to address information only items and asked Director of
Undergraduate Admissions Marc Laviolette, and Vice President for University
Advancement and Executive Director of FGCU Foundation Chris Simoneau to
present on scholarship opportunities for students.

**Scholarship Opportunities for Students**
Director of Undergraduate Admissions Marc Laviolette presented information on
FGCU’s undergraduate admissions merit scholarships for out-of-state and in-
state students, and described FGCU’s Accelerated Collegiate Experience (ACE)
program.

Mr. Laviolette stated FGCU Undergraduate Admissions is working toward
becoming a sponsor university of the National Merit Scholarship Program.

Vice President for University Advancement and Executive Director of FGCU
Foundation Chris Simoneau stated there are 305 active endowed scholarships, 135
annual restricted scholarships, and 45 different funds that support first
generation in college students. Mr. Simoneau said about $2.5 million has been
awarded in scholarships during 2014-2015, and scholarships are listed on the
Foundation website.

President Bradshaw congratulated Mr. Simoneau on a guest editorial about
fundraising he wrote for the *Naples Daily News*. Chair Spilker asked for the guest
editorial to be sent to the FGCU Board of Trustees (BOT).

**Graduate Studies Update**
Provost and Vice President for Academic Affairs Ron Toll gave an update on
FGCU’s Graduate Studies enrollment including the decline of some graduate
programs, programs that have increased enrollment, and programs that have
maintained enrollment due to cohort size limitations.

Dr. Toll stated that in an effort to increase graduate studies enrollment, a new
director of graduate studies has been hired; funds have been added to marketing
and recruitment efforts; new software has been added to process applications
and materials; and additional online program offerings are being considered.
Also, Dr. Toll said in September 2015 FGCU will have to provide a report to the Board of Governors (BOG) about FGCU’s programs that fall under the BOG’s 30/20/10 guideline, and that there are two graduate programs in suspended status, one program has been discontinued, and one program is new.

**Report on Currently Suspended Programs as requested by the Special Committee for Review of Academic Degree Programs (See Tab #5)**

Provost and Vice President for Academic Affairs Ron Toll stated the M.A. in Environmental Studies, and the M.S. in Information Systems are being actively reviewed; and the MSN Nurse Educator degree program was put in suspended status due to accreditation issues, and challenges hiring faculty.

Dr. Toll said that at the September 2015 regular FGCU Board of Trustees (BOT) meeting he will present information regarding the annual review of programs under the Board of Governors’ 30/20/10 guideline.

**Item 17: Finance, Facilities and Administration Committee Meeting (See Tab #9)**

Vice Chair Dudley Goodlette on behalf of Chair Rob Wells reconvened the Finance, Facilities and Administration Committee Meeting to address information only items and asked Assistant Vice President of Business Services Joe McDonald to present the Finance/Budget Update.

**Finance/Budget Update (Tab #9)**

Assistant Vice President of Business Services Joe McDonald presented the Finance/Budget Update, which details the fiscal activities of the institution through the close of April 30, 2015.

**Item 18: Audit Committee Meeting (See Tab #14)**

Chair Robbie Roepstorff reconvened the Audit Committee Meeting to address information only items and asked Assistant Vice President of Business Services Joe McDonald to present the State of Florida Compliance and Internal Control over Financial Reporting and Federal Awards Audit.

**State of Florida Compliance and Internal Control over Financial Reporting and Federal Awards Audit (Tab #14)**

Assistant Vice President of Business Services Joe McDonald reported as a condition of receiving Federal funds, the U.S. Office of Management and Budget (OMB) requires, as described in OMB Circular A-133, an audit of the State of Florida’s financial statements and major Federal Awards programs. Pursuant to Section 11.45, Florida Statutes, the Auditor General conducted the audit of the basic financial statements of the State of Florida including compliance with governing requirements for the Federal awards program for the fiscal year ended...
June 30, 2014. He said the Auditor General’s prior findings for the fiscal year
deprecated June 30, 2014 had been fully corrected, and the University is in
compliance.

**Item 19: Standing Report from FGCU Faculty Senate**

FGCU Faculty Senate President Shawn Felton announced the faculty are in the
middle of summer classes, and there are more students than in previous years
on campus. He thanked Ambassador Rooney for his participation in the spring
2015 Commencement ceremonies, and thanked the FGCU Foundation for the
celebration of David Lucas who was awarded an honorary doctorate. Dr. Felton
said many faculty are on 9-month contracts, and use the summer as a time to
focus on grant writing. He said he is working on the 2014-2015 FGCU Faculty
Senate Annual Report, and congratulated faculty on their promotions. Also, Dr.
Felton gave an update on the two Board of Governors’ committees on which he
serves.

President Bradshaw stated about 11% of student credit hours are generated in
the summer, which is a significant increase.

**Item 20: Standing Report from FGCU Student Government**

FGCU Student Government President Thieldens Elneus reported that Student
Government is working on the personal development of members, and has met
with other universities’ student government bodies to gather information and
share ideas. He said Student Government is welcoming students during
orientation. Also, he said Student Government is working toward establishing a
student led campus radio program, encouraging students to get involved with
Eagle Advocacy, and developing student participation with other areas of
Campus Involvement.

**Item 21: Standing Report from FGCU Staff Advisory Council (SAC)**

Newly-elected FGCU Staff Advisory Council (SAC) President Nicholas Gallo
reported SAC is dedicated to promoting open and effective communication
between staff members, and University leadership as well as serving as a voice
for fellow staff members on campus. He announced the 2015-2016 SAC elected
officers.

**Item 22: Old Business**

There was no old business.

**Item 23: New Business**

There was no new business.
Item 24: Chair’s Closing Remarks, & Meeting Adjournment

Chair Roepstorff announced the next regular FGCU Board of Trustees meeting will be Tuesday, September 8, 2015 beginning with the Ad Hoc Committee on FGCU Strategic Plan 2015-2020.

The meeting was adjourned at 2:42 p.m.

Minutes submitted by secretary Valerie Whitaker.

Agenda Items:

A. Tab #1: http://www.fgcu.edu/Trustees/AgendaFile/2015/06-10-2015/TAB_1.pdf
B. Tab #2: http://www.fgcu.edu/Trustees/AgendaFile/2015/06-10-2015/TAB_2.pdf
E. Tab #5: http://www.fgcu.edu/Trustees/AgendaFile/2015/06-10-2015/TAB_5.pdf
G. Tab #7: http://www.fgcu.edu/Trustees/AgendaFile/2015/06-10-2015/TAB_7.pdf
H. Tab #8: http://www.fgcu.edu/Trustees/AgendaFile/2015/06-10-2015/TAB_8.pdf
O. Tab #15: http://www.fgcu.edu/Trustees/AgendaFile/2015/06-10-2015/TAB_15.pdf
Q. Tab #17: http://www.fgcu.edu/Trustees/AgendaFile/2015/06-10-2015/TAB_17.pdf
T. Handout #1: http://www.fgcu.edu/Trustees/AgendaFile/2015/06-10-2015/HANDOUT%201.pdf
V. Handout #3: http://www.fgcu.edu/Trustees/AgendaFile/2015/06-10-2015/HANDOUT%203.pdf
W. Handout #4: http://www.fgcu.edu/Trustees/AgendaFile/2015/06-10-2015/HANDOUT%204.pdf
APEX ANCES

EXECUTIVE STAFF - FGCU

Dr. Wilson Bradshaw, President
Vee Leonard, Esq., Vice President and General Counsel
Susan Evans, Vice President and Chief of Staff
Chris Simoneau, Vice President for University Advancement and Executive Director of FGCU Foundation
Ronald Toll, Provost and Vice President for Academic Affairs
Steve Magiera, Vice President for Administrative Services and Finance
Mike Rollo, Vice President for Student Affairs
Carol Slade, Director of Internal Audit

Miller Couse, Chair, Foundation Board of Directors
Dick Ackert, Chair, FGCU Financing Corporation Board of Directors

FGCU BOARD OF TRUSTEES:

Robbie Roepstorff, (Chair)
J. Dudley Goodlette, (Vice Chair)
Russell Priddy
Thiedens Elneus
Shawn Felton
Blake Gable
Kevin Price
Ken Smith
Christian Spilker

SPEAKERS:

Steven Gift, Campus Planning Group President
Tom Mayo, FGCU Director of Facilities Planning

PUBLIC SPEAKERS:

Dr. Charles Gunnels
Michael Elgin
TRUSTEE ROEPSTORFF: At this time I would like to call to order the first public hearing on the FGCU Campus Master Plan Update for 2015-2025. This public hearing is a statutorily required part of the master planning process, and as such a court reporter is present.

We will hear presentation from our consultants, and then receive public comments. And those wishing to give public comments should see Amber Pacheco at the staff table to complete a speaking request card. Please be reminded that each person's comments should be limited to three minutes, and time will be called when your three minutes have concluded.

The Trustees, the Campus Master Plan, as we know, is a very, very important road map as we look ahead to the University's future. As you know, in December we as a Board will take approval actions on the Campus Master Plan Update for 2015-2025. I encourage each trustee, for you to spend time with President Bradshaw or Vice President Magiera if you have questions or concerns leading up to our December vote, so that we don't address them in December. We've got plenty of time to do that, so that when December comes we have a product that
we're ready to go forward with.

So I will now call on Mr. Mayo, if you can
please come forward and start our presentation off.

MR. MAYO: The Facilities Planning is pleased
to present the 2015-2025 Campus Master Plan Update
draft, goals, objectives, and policies for your
consideration. A master plan is updated every five
years and looks out ten years, as you know.

The master plan is a process. We have had
numerous meetings with hundreds of University and
neighboring stakeholders. For sure, this could be
an interactive and inclusive process. This
includes the FGCU community, of course; our host
entity Lee County; Lee County MPO; Lee Tran; our
neighbors Miromar Development; Private Equity
Group; Grandeza, and others.

I have with me here today Steve Gift, owner of
Campus Planning Group, who has led us through this
process so far. Mr. Gift will provide a short
presentation of the Campus Master Plan before you.
You will note that there's a tremendous amount of
information included in this draft. But Mr. Gift
will highlight the key components to keep the
presentation as short as possible.

MR. GIFT: Thank you, Tom. And thanks to the
Board for another opportunity to chat with you about the master plan and its progress. And given time restraints, I'm going to leap right into this.

Our agenda is similar to ones we've shared in the past, and some of the material will also be, but just to kind of refresh your memories, the process has been ongoing for almost a year now. We met with you back in January to brief you on the process itself. Again in April to get into some of the more substantive issues. And again in May to kind of review where we were going to go towards this meeting.

Here we are in June. And this is a particularly important meeting, because I think it offers us an opportunity to have conversation about any of the elements of the master plan, the goals, objectives, and policies. So I encourage your interaction towards, as the chair lady suggested, the December 2015 adoption of the master plan.

So that's our schedule. And, again, the work plan has been primarily, as Tom suggested, open and transparent. We've reached out, we've had nearly a hundred stakeholder consultations of various sizes and configurations. And the University's participation and leadership in the process has
been significant. And I think one of the things that really characterizes this master planning process has been a very robust conversation with the neighbors and the regional players towards coming to this point in the process.

Two formal public hearings are required, this one and the one in December. And an informal public hearing was held about thirty days ago. What ensues from now is a ninety-day review process open to the public, as well as a number of state agencies that will review this master plan. And we'll gather all of that up towards defining the final master plan prior to the December date.

So that's the process. What has largely defined strategically the process has been the enrollment plan. And this university is very unique, in being just under twenty years old and having had a dramatic growth trajectory that is now moderating, and rightfully so. The concentration on quality and success, student success, very appropriate to the kind of evolution of a young university.

We also looked very carefully at how space was being used at the University. And these slides kind of characterize one of the areas, but I think
they've all kind of mirrored this, that a normal university kind of has a camelback utilization profile. Your utilization is much higher. And this university should be very proud of the steps it's taken to maximize utilization and to use space very effectively.

Yet, as a professional I worry a little bit that if this goes on into the future, that very important strategic objectives like student success, years to graduate, and those kinds of issues could be effected by trying to maintain efficiencies well beyond the norm. And, again, just another representation of the position the University has worked its way into, very effective and efficient use of space across all of the teaching spaces, academic space.

We did a series of benchmark comparisons to kind of compare where you stand today at seventy-two assignable square feet per FTE, which we find to be very efficient. But also of concern, in that it is well below the standards that we see for other institutions. So we are recommending a conservative, but aggressive position to get to ninety-two square feet in the planning cycle.

Another way to look at that data, if the
status quo were maintained, 200,000 assignable
square feet, the green line would be required to
get to the ninety-two, essentially doubling that
number to about 400,000 assignable square foot
would be necessary to achieve the ninety-two square
foot recommendation.

Kind of turning that into a set of building
blocks, these are the projects that we imagine in
the ten-year period. The darker blue being the
ones that are needed on a priority basis. The much
talked about Academic Laboratory, Building 9;
Academic 10; the Central Plant, which is in dire
need of expansion; and the Student Academic Health
and Life Fitness Center.

Having said that, all of these projects beyond
just the darker blue are very important to the
University over the ten-year period. Realizing
funding limitations in the state right now, quite a
challenge admittedly, but very important to the
University.

And I think the point to stress here is you
have a very good argument. Perhaps the most
efficient university in the state at this moment,
and one of the most efficient universities we've
seen nationally in terms of the use of its space.
So you're definitely due and deserving of additional capital support.

This is the master plans we're updating, the 2010 to 2020 master plan. And perhaps some of the most exciting changes that have occurred over that last planning period to today is the fact that regional developers are stepping up to create developments that work very much in concert with the University.

In previous planning cycles you were somewhat of an island in an upscale residential development. Now with the advent of the University Village and Center Place, the community is really responding to the University in a very, very positive way, which is very encouraging, developments like I HUB and ETI. New university access points in development and concert with the local developers are really giving the University advantages that are unique to this planning cycle and very positive in that sense.

We have broken the University down into a series of discrete districts to make what I'm sure is lovingly referred to as a small to medium size university. But you are becoming a very significant and large university. And over this
planning period if you were to reach the 20,000 students or so that are being suggested, I would say you are in that league, at least nationally. Florida has some very large universities.

Breaking the University down into its parts and pieces allows us to address each of those areas with a little more detail. The University is also diversifying its plan holdings beyond its original 760 acres. You now own well in excess of 800 acres, with some of the sites being remote and creating opportunities into the future.

The University has a very strong land use plan that has come about as the result of careful planning from the inception of the University, and this plan seeks to further and strengthen that land use plan, and with respect to the outparcels, if you will, or regional parcels.

There's also a very strong urban design framework that needs continued development as the University expands into other areas of the University. And perhaps most significant in this planning cycle is the crossing of the land bridge to the eastern side of the academic core, which will be necessary as a result of the near build-out of the western campus in the academic core. So
very exciting time in the sense that new land will
be considered for development nearly for the first
time.

Academic facilities, as I mentioned, will be
arrayed both around the arts complex, as well as on
the eastern academic core. Support facilities
commensurate with that, significantly for student
affairs, alumni, and some advances for the athletic
complex, potentially to include a parking
structure, but also a range of smaller projects for
venue development and further development of the
athletic complex.

The new road at the north is a very
significant development, and it's very exciting to
finally see the University's dead end condition
with respect to the athletic complex having a
solution on the near horizon.

So the open space of this campus has always
been a defining signature characteristic. The
relationships of the environment and the ecology of
the region continues to be supported and enhanced
by this master plan.

We've also looked with great detail and
significant attention to the transportation
constructs of the University. Parking is always
the hot button issue, but I think as the University evolves and matures other developments become significant, such as multimodal behavior, along with certainly the development of roadways. And we have delved very deeply into those subjects through a number of University and regional efforts. That multimodal approach in the master plan is well-reflected. Both of the new access ways are complete streets in the sense of having full multimodal capacity.

And we have looked in great detail to all of the natural and urban systems that support the University, things like chilled water, sanitary potable water. And I won’t go into any great detail in sharing those with you. Just be assured that significant attention through our interdisciplinary planning team has gone into developing a comprehensive master plan that looks at all sixteen elements, and does a very thorough job in addressing the future needs of the campus. Of course the conservation element remains very strong and a significant component of that.

What are the projects the master plan seeks to build? This is probably the best representation of that. Certainly the academic facilities, potential
expansion of this facility. The very real and pressing need for a student academic health facility, alumni center, and others are a very much part of this planning process.

So I look forward to your questions with regard to any of these projects. And that's a very quick sketch of the master plan. I know you all have been provided a complete draft of the GOP, so I would love to take any questions or have any discussion that the Board seeks to have.

TRUSTEE ROEPOSTORFF: Are there any questions from the trustees before we open it for public comment?

TRUSTEE FELTON: I want to compliment Tom for moving forward with this master plan. We have heard how open and transparent it has been. I got through a lot of the readings, and many folks have brought me some pieces that I have failed to read throughout the late evenings of this.

One question that was brought up, and I don't want to dive too much into it, but if you go to one of the pages, I think it might be the 8.1 figure there, there's a parcel out by student housing, if you will. It's kind of at the bottom of the page there, kind of where the student rec center is
supposed to be at, where our parcel comes around, there's just that white space there that is not defined. You know, everything else over in the legend has browns, greens with I guess uplands, lakes, whatever. What is that white area defined as?

Not being an architect myself, I went back to some prior master planning, and that was considered I think, if I got the terminology correct, a conservative wetland piece, and now it's just kind of a white spot. So how are we mitigating this, or if we're going off campus mitigations? I didn't see that in the planned pieces. I just call it a white area, and everything else looks pretty defined.

MR. GIFT: It's a good question. And the reason why we're hedging a little bit on this is permitting is now being sought from the Corps of Engineers. But I'm going to yield to Tom a little bit on this one to fill in this blank.

MR. MAYO: Sure. And we're trying to be as consistent as possible with the previous master planning. If you recall, that area was primarily or wholly dedicated to at that time called the Student Rec Center, with recreational fields as
well. As you recall through our mediation with Miromar, we decided to relocate those rec fields to West Lake Village, but still though contain the rec center within that area.

We are just now beginning to plan out the rec center. And so we're not exactly sure how the recreational center is going to situate on that parcel. It could be closer to Miromar's edge, it could be there. It could be closer to the intersection where the south access road comes in. We just don't know yet. So right now I'm looking at this as somewhat of a placeholder of where the rec center would be located on that parcel. Certainly we would be developing that entire parcel in some fashion.

TRUSTEE FELTON: I guess to follow up then, if we would develop something there, then that would -- because it was a protected area, it would require some other mitigation somewhere else, is that --

MR. MAYO: Yes.

TRUSTEE FELTON: I'm not trying to hold you up. I'm trying to understand these pieces. And I've been schooled by a lot of folks along the way in terms of what's an upland, wetland lake, I guess
I knew that one. But I'm just trying to get that end of the question.

MR. MAYO: Again, this is somewhat consistent -- well, is consistent with our previous master plan, which we were going to develop that entire area. So yes, there would be offsite mitigation required to do so.

TRUSTEE ROEPSTORFF: And as we all know, we permit Student Academic Health and Fitness Center. And we're going to have some academics in there, not just restoration.

Any other questions?

Susan, do we have any cards for public comment?

MS. EVANS: We do, Madam Chair. The Board of Trustees will receive public comments. Just a reminder to our speakers, we do have a court reporter seated here. So if you could speak into the microphone, that will make her job a lot easier.

In accordance with the Board's bylaws, public comment is limited to three minutes. And I'll keep the time and say time when the time is up. I don't want to interrupt anyone, but if you could keep your comments to around three minutes.
Madam Chair, we do have two speakers, if you would like me to begin calling them.

TRUSTEE ROEPSTORFF: Please.

MS. EVANS: The first speaker is Dr. Charles Gunnels.

DR. GUNNELS: My name is Charles Gunnels. I'm with the Department of Biological Sciences. This is just a very brief comment, mainly in support of someone else who couldn't come here today who wanted to make comment about the process.

This is a comment for Dr. Win Everham, and he just wanted to thank the process as we go through this. As much as we talk about academic buildings, the one thing to remember in terms of FGCU is how important the open space is for both educational and our research efforts.

And very clearly Tom and Steven have made that a large focus on this effort. We are a growing university, but as we have grown we've grown in a very wise way to make sure that we integrate into the environment, instead of just regulating the environment. And he just wanted to make sure that was communicated to the Board. Thank you.

MS. EVANS: Thank you, Dr. Gunnels. The next speaker is Mr. Michael Elgin.
MR. ELGIN: Good afternoon, Dr. Bradshaw and Board of Trustees. My name is Mike Elgin. I'm the director of planning, property management through Miromar Development Corporation. Thank you for this opportunity to speak today in support of the 2015-2025 Campus Master Plan Update.

Miromar appreciates the opportunity to be a participant in the stakeholder meetings during the preparation of the Campus Master Plan, and to work collaboratively with the Campus Master Plan team, consultants, FGCU staff, discussing the University's growth, future development plans, and vision for the campus.

These meetings provided great opportunities to provide input on the campus plan, discuss future planning alternatives, and engage in an interactive discussion of the development plans for Miromar's University Village, which will support and complement the direction of this current Campus Master Plan.

Thank you again for the opportunity, and we look forward to continuing collaboration with FGCU, your staff, your team, and the Board of Trustees, moving forward to build a stronger university community. So I thank you very much.
MS. EVANS: Those are all the speaking cards we have.

TRUSTEE ROEPSTORFF: Thank you. Trustees, I do see that we were just given a copy of the power point of Mr. Gift and Mr. Mayo. I strongly urge you to look through this. There's a lot of good data in here. And as we then get into our legislative in supporting our reasoning for the academic building and all the things that we're requesting for it, we really are planning things out, not as luxuries, but as needs. So I think this can assist us in our efforts from there.

(Campus Master Plan Update concluded.)
I, Lisa M. Boyd, Registered Professional Reporter, and Notary Public in and for the State of Florida at Large, do hereby certify that the proceedings were had in the cause styled in the caption hereto on Page 1 hereof; that I was authorized to and did attend said proceedings and report the proceedings had therein fully and accurately in shorthand, and that the foregoing typewritten pages number 1 through 19, inclusive, constitute a transcript of my shorthand report of the proceedings taken at said time.

IN WITNESS WHEREOF, I have hereunto set my hand on July 23, 2015.

(This transcript has been digitally signed.)

Lisa M. Boyd, RPR, FPR, CMRS
Notary Public - State of Florida
My Commission Expires 3/5/2019
Commission Number FF 200079
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