FLORIDA GULF COAST UNIVERSITY BOARD OF TRUSTEES

Tuesday, January 10, 2017

COHEN CENTER BALLROOM, ROOM # 203-B
Florida Gulf Coast University

Meeting Minutes

Members:
Present: Trustee Dudley Goodlette – Chair; Trustee Shawn Felton – Vice Chair; Trustee Darleen Cors; Trustee Thieldens Elneus; Trustee Joe Fogg; Trustee Leo Montgomery; Trustee Kevin Price; Trustee Russell Priddy; Trustee Robbie Roepstorff; Trustee Ken Smith; and Trustee Christian Spilker.

Not Present: Trustee Blake Gable (Excused Absence)

Others:
FGCU Financing Corporation Board of Directors Chair Jeff Fridkin; Staff Advisory Council President Nicole Catalfamo.

Staff: President Wilson Bradshaw; Provost and Vice President for Academic Affairs Ron Toll; Vice President for Administrative Services and Finance, and Executive Director of FGCU Financing Corporation Steve Magier; Vice President for Student Affairs Mike Rollo; Vice President for University Advancement, and Executive Director of FGCU Foundation Chris Simoneau; Vice President and Chief of Staff Susan Evans; Vice President and General Counsel Vee Leonard; Chief Compliance and Ethics Officer Stacey Chados; Interim Director of Internal Audit Bill Foster; Assistant Director of Board Operations Lauren Schuetz; Project Manager Danielle O'Brien; Director of Media Relations Lillian Pagan; and Executive Assistant to the Vice President and Chief of Staff Tiffany Reynolds.

Guests: GradyLaw President Tom Grady; and Founding FGCU President Roy McTarnaghan.

Item 1: Call to Order, Roll Call, and Opening Remarks
Chair Dudley Goodlette called the meeting to order at 8:30 a.m. He welcomed Chief Compliance and Ethics Officer Stacey Chados to her first Board meeting. Roll call was taken with 10 of 12 members present, thus meeting quorum requirements. Trustee Elneus arrived at the meeting at 8:32 a.m., making the attendance 11.
Item 2: Student Success Showcase
Chair Goodlette asked President Bradshaw to introduce the Student Success Showcase. President Bradshaw asked the two selected students, Diana Ramirez and Maryssa Pallis, to talk about their undergraduate research successes at Florida Gulf Coast University. After their remarks, Chair Goodlette added his compliments to the two outstanding students.

Item 3: Consent Agenda (See Tabs #1, 2, I-1)
Chair Goodlette called for a motion to approve the Consent Agenda, which included the items of (1) Minutes of the September 13, 2016 Meeting, (2) Minutes of the December 9, 2016 Meeting; and (I-1) Meeting Dates for 2017-2018.

Trustee Priddy made a motion to approve the Consent Agenda. Trustee Felton seconded the motion. There was no public comment or discussion. The vote was unanimous in favor of the motion.

Item 4: Chair’s Report
Chair Goodlette said there were many important items on the agenda, and he would be making comments as the meeting proceeded, but would not make any comments at this time in respect of time commitments.

Item 5: Presidents Report (See Tab #3)
President Bradshaw said the 2017 Florida Legislative Session would convene on March 7, 2017, but the House and Senate already have begun committee meetings. He stated the Senate and House met in November during an organizational session to assign committees and adopt the rules that would govern the chambers for the next two years. He said the Senate made minor rule changes, but the House made significant changes, including ones that will impact the budget process. Representative Matt Caldwell, Chair of the local delegation, will sponsor Florida Gulf Coast University’s appropriations request with Senator Lizbeth Benacquisto in the Senate. He stated FGCU’s Government Relations team would work to make sure all requirements are satisfied to make a strong case for FGCU’s priorities. Several budgetary constraints have been identified that include a forecasted shortfall in the two years following the 2017 Legislative Session, and an unexpected $750 million Medicaid expense. President Bradshaw added that these issues continue to make the need for strong advocacy essential. He stated Public Education Capital Outlay (PECO) bonding will be another issue that determines the amount of capital dollars available this session. He said he would provide updates to the Board throughout session to inform them of the progress of FGCU’s priorities. He reported FGCU Day in Tallahassee was scheduled for Tuesday, March 28, and the Eagle Advocacy Kickoff would be on Thursday, February 2, 4:30-6:00 PM in the Cohen Center.
President Bradshaw reported on the Emergent Technologies Institute/Innovation Hub Task Force, which he appointed and charged with developing recommendations to be evaluated for entrepreneurial opportunities within the Emergent Technologies Institute (ETI) that aligned with the recently approved 2016-2021 FGCU Strategic Plan. He said the Task Force met a number of times and, on November 21, forwarded its report to him, which then was forwarded to the FGCU Board of Trustees. He thanked the Task Force members and Chair Mitch Cordova for their efforts.

President Bradshaw turned the Board’s attention to the Task Force recommendations, and said the collective recommendations were conceptually a very good place to start, particularly the short-term recommendations. He said the long-term recommendations give the Board freedom in fine-tuning the future direction of the Emergent Technologies Institute/Innovation Hub (ETI/IHUB). He summarized the recommendations: In the area of support of educational programs, (1) Schedule more courses at the ETI site to maximize instructional spaces; and (2) Leverage existing strengths to increase interdisciplinary research opportunities, especially in the areas of entrepreneurship and innovation, along with science and environment, especially in issues related to water.

He said a long-term recommendation was adding a building to the site for the expansion of educational entrepreneurship programs to possibly include a College of Entrepreneurship. The Task Force also recommended that exploring the acquisition of the surrounding 230+ acres could support the future development of a medical biotech quarter, healthcare tourism destinations, and resort and hospitality related programs, which would serve as a living laboratory and add much needed revenue streams. He said in the area of research and technology development, rapid research and technology development should be emphasized in defined or emerging areas of strength. The Task Force recommended focusing on opportunities that lead to commercialization of new technologies and new business development. The ETI Director should seek interdisciplinary proposals from across the University that advanced the goals of the strategic plan. Long term, the Task Force recommended the University invest in cluster hires with an eye toward developing research-based Ph.D. programs, and the near and long-term recommendations related to earlier recommendations for program expansion (Institute for Entrepreneurship), public-private partnerships, public-public partnerships, and the promotion of research and innovation.

He stated the Task Force also recommended the University consider establishing a “business portal building” that would provide a premiere workspace and innovation center for regional and global business and technology partners.

Chair Goodlette expressed his appreciation to the Task Force. He introduced Mr. Tom Grady, former member of the FGCU Board of Trustees, member of the Task Force, and member of the State Board of Education.

Mr. Grady said when he was considering various issues as a member of the Task Force, his thoughts went to the students and the University’s mission for students to graduate in four years or less with little or no college debt, with skills that would get them good jobs and good lives, and make them good citizens. His thoughts also went
to the faculty and their importance to the University. His next thoughts were on money and budget issues that are upon the University. Mr. Grady said that in order for the board to take action, he believes the University needs to adopt a brand in order to centralize efforts. He said he thought clustering activity around the brand of “water” could be an area of focus and an entrepreneurship program could develop, as it would promote synergy with everyone working on the same subject. He stressed that the legislature might be more amenable to giving funds to such a program, and the area of “water” can tie into the whole University because it is an opportunity in many subject areas like engineering, business, healthcare, and education. He stated that along with this, water was a very timely subject to focus on, given the state’s clean water crisis. He stated that the brand of “water” could be an area for which FGCU would be known. He included that having a brand would essentially help everyone at the University. Mr. Grady left the Board with two sets of materials on upcoming programs that address technology and venture capital funds, the University Growth Fund and the Silicone Slopes Summit in Salt Lake City. He extended invitations to the Board for each of these programs.

Chair Goodlette and President Bradshaw thanked Mr. Grady for his Task Force work, and opened the meeting to questions and comments.

Trustee Kevin Price said he did not see a mention in the report of leveraging the proximity of the entrepreneurial site to the airport, and asked about any conversations that were had about this space. President Bradshaw responded that the Task Force did recommend the 230 acres to provide future opportunities for those kinds of partnerships. ETI/IHUB Task Force Chair Dr. Mitch Cordova said he had conversations with Deputy Executive Director Ben Segal, and he was interested in developing a partnership with the ETI.

Trustee Robbie Roepstorff asked if the acquisition of the 230-acre property would be on the table as an action item in April. President Bradshaw said that it was on the agenda for today. Chair Goodlette confirmed that this would be an action item for today.

Trustee Ken Smith commented he liked what Mr. Grady brought to the table; however, the conversation about water was not new. He said he did not see the original charge being carried out in the Task Force’s report. He said, once again, what was asked for was not delivered. He said specifically the arts have not been addressed in the report. He stated that as a Board, they must be clearer on what they want in April.

President Bradshaw said the purpose of bringing the report to the Board was to get reaction and comments from the trustees. He said the ETI report has provided a general framework, but the ETI was not told to provide research space for the arts.

Trustee Smith restated his concern and said if he was in the arts and had a great entrepreneurial idea to bring to the table, the report does not address how that individual could get the entrepreneurial program into the ETI. He said that he was
looking for the report to include a system on how to get space in the ETI when great ideas come about.

President Bradshaw said the Task Force did speak to a business portal and the entrepreneurial endeavors of the students and faculty and it’s envisioned to go across all colleges at FGCU.

Trustee Roepstorff said the report was what she was expecting this first round, and there was very good diversification in the composition of the Task Force. She said the FGCU Board of Trustees needed to hear from others about how they saw the ETI benefitting students as it related to the job market, careers, earning higher wages, and staying on track of what it started out to be. She said she would like to hear from the Administration about how they could apply these recommendations.

Trustee Christian Spilker said he finds it frustrating to serve on a Task Force and then have the recommendations dismissed. He said that his assumption was that in April, the Administration would have a concrete path on moving forward to implement the ideas of the Task Force in the short-term.

Chair Goodlette responded that the report was consistent with the conversations he has had with President Bradshaw; that the Task Force has been dissolved; and it is now up to the Administration to act. Chair Goodlette reaffirmed that there would be action items on the agenda for the BOT’s April meeting.

Trustee Cors said she felt the Board should be thinking more about Mr. Grady’s emphasis on identity and branding. She said at the Board of Governors meeting it was said that the University needed an “identity.”

Trustee Smith said that on the second page of Mr. Grady’s handout was an outline that would serve as a potential evaluation.

Dr. Cordova commented that the Task Force did discuss leveraging existing strengths at Florida Gulf Coast University and they felt this was important for the ETI to do. He said there was a great deal of conversation about interdisciplinary work among the colleges where proposals would be submitted to the ETI Director, and decisions would be made for the best use of the facility in an interdisciplinary fashion.

Item 6: Report from Presidential Search Advisory Committee

Presidential Search Advisory Committee Chair Ken Smith said as anticipated there had not been much application activity during the holiday season. However, he added executive search firm Witt/Kieffer currently was talking with approximately two dozen new candidates interested in the position. He reminded the Board of the new timeline that was approved at the December 9 BOT meeting. He stated Dr. Ken Harmon and Dr. Daniel Heimmermann, candidates previously advanced to the Board, both are still
interested in the position. He highlighted the upcoming dates for meetings and activities related to this Committee.

**Item 7: Academic/Student/Faculty Affairs Committee** (See Tab #4)

Academic/Student/Faculty Affairs Committee Chair Christian Spilker stated there were two information items to be shared with the Board. He introduced Vice President for Academic Affairs and Provost Ron Toll.

Provost Toll stated that Dashboard information requested by the Board had been circulated several weeks ago. He thanked Bob Vines, Paul Snyder, Lisa Banks, and Rosa Gomez-Camacho of the Office of Institutional Planning and Performance for the effort they put into bringing the data to the Board. He said Performance Based Funding was aimed at the level of the entire University institution, and all twelve institutions in the State University System are responsive to Performance Based Funding. He stated they have disaggregated the data from the University level down to the level of the individual college units, of which there are five. He asked the Board to bear in mind that the colleges do have different missions which guide them in how to achieve their own strategic plans, but the overall metric aims to review Florida Gulf Coast University’s success as an institution. He told the Board to keep in mind that when data is disaggregated, it can be viewed in a way that it was not intended to be viewed at the college level. He discussed the issue of students who change majors or who do not declare majors until their junior or senior year and how this might affect the data because the student changed from one college to another. Provost Toll also noted that data can be affected by “senior level colleges,” or colleges that do not allow students to declare their major until they are accepted in, such as nursing.

Trustee Spilker thanked Provost Toll for his due diligence in providing this information. He encouraged the Board to take time reviewing the information and reach out to Provost Toll if the information led to in-depth questions.

Trustee Price asked how different this data was from how the current performance was typically measured internally.

Provost Toll responded that he was pleased that over the last two years they had put in additional data management and data mining systems where the deans have had an increased ability to manage their units. He said they were seeing a more fine-tuned approach to resource requests and resource allocations made within colleges. He said they are seeing more data leads to better analysis, better predictive analytics, and better decisions at a granular level.

Trustee Price asked if any of the 10 metrics were new. Provost Toll responded that they had always considered some of the metrics, such as graduation rates and number of majors. He stated that what he had seen explicitly was where new programs were needed, such as Science, Technology, Engineering and Mathematics (STEM) or other
areas that needed emphasis. He stated the metrics have given them a better microscope to determine needs.

Trustee Spilker asked when the numbers for the performance metrics would be coming from the Board of Governors.

Provost Toll responded that typically they would know about the middle of March, but he said that this year it might be the end of March or later. He stated this was because Georgia was now part of the base of salary data, which affects Metrics 1 and 2. He said Metric 3 was now more complicated and needed much analysis. He assured the Board that his office was monitoring the situation.

Trustee Joe Fogg asked if the unit data presented today had revealed anything to the University.

Provost Toll responded that one thing learned was that the College of Education was an extremely strong player in shoring up basic statistics and so they need to be examining this college for expansion, as they were doing an extremely good job. He said in terms of salaries, they need to do a better job of showing employers the quality of their students. He used the example of Co-op students going to Gartner.

Trustee Fogg asked specifically what that meant they were going to do.

Provost Toll said they have already begun to talk about where they needed more faculty to grow the College of Education and working more closely with Southwest Florida schools. He said they have increased conversations between the FGCU Foundation and the Dean of the College of Education Dr. Eunny Hyun about additional resources and what specific degree programs would do best.

Trustee Fogg asked if there was a second actionable result from the data.

Provost Toll said that the deans were now more regularly providing their action plans and their reports to his office on a quarterly, rather than annual, basis.

Trustee Fogg commented that everyone was focusing more clearly on the objectives, and Provost Toll agreed this was the case.

President Bradshaw commented that these initiatives were having an impact on the profile of the students and how they were progressing through the programs.

Trustee Fogg commented that Metric 3 was not in the report because it was not possible to granulize it.

Provost Toll said they did not know exactly where Metric 3 was going and that was a huge problem. He added Metric 3 was a reflection of tuition, which does not vary across majors. Trustee Fogg agreed.
Provost Toll said that recognizing the data provides for greater long term planning, he had asked the deans to provide their faculty needs for the fall of 2018, which will give six to seven months to plan and encourage the deans to look ahead two years.

Trustee Smith commented that the data was good and needed to be transferred into action. He said it alarmed him to hear that resources were going to be allocated to the College of Education because that was not what the Board had discussed, and he questioned what that would do to Performance Based Funding. He asked what the deans were telling their staffs and what was being done to help the Metrics get better. He asked if the deans had started action plans and asked specifically where the University stands at the college level.

Provost Toll responded that they have increased the frequency of reporting from the deans so that he will be receiving quarterly reports of all degree programs under scrutiny in how they approach the Performance Based Funding. Provost Toll added that decisions needed to be made two years out based on data for hiring.

Trustee Spilker asked Provost Toll to provide a list of the criteria that would be appropriate at the college level, and to also provide a report card of how each college was performing. He said from this report card, a list of areas of improvement could be discovered with concrete steps to be taken to improve and deliver a measurable result. He asked for concrete ideas that can deliver a measurable result in the near term and said it would be helpful if Dr. Toll could bring it back at the April meeting.

Provost Toll said he would be happy to do so.

Trustee Roepstorff said a key factor within the College of Education was teachers producing teachers, but it seemed like there were graduates coming from the College of Education who were not becoming teachers. She said she would like to know what kind of jobs the graduates were getting and what their salaries were.

President Bradshaw said at the undergraduate level, the focus of the College of Education was producing teachers.

Trustee Roepstorff said she would like for whatever dollars the University puts toward something, that it will help at the end of the day specifically to see more dollars going toward getting better salaries for teachers.

Provost Toll commented graduating teachers from Florida Gulf Coast University were hired immediately and Trustee Roepstorff agreed, but she said they leave the profession. Provost Toll said they burn out and our nation does not value K-12 teachers as it should.

President Bradshaw said the Performance Based Metrics were drivers for decision making, but as the Board has said, they must be responsive to the needs of the region. He said each superintendent in the region had expressed that there was a teacher
shortage and was willing to partner with Florida Gulf Coast University to produce more
teachers.

President Bradshaw addressed the issue of recruiting and retaining high achieving
students. He said that the Board would be hearing about efforts to recruit these high
quality students, along with an update on the Soar in 4 program and how these
initiatives have impacted the success of our students. He acknowledged the faculty and
staff for ramping up their efforts in these areas. He assured the Board that while
challenges remain, he believes the University is going in the right direction that was
chartered by the FGCU Board of Trustees. He called on Director of Undergraduate
Admissions Marc Laviolette to summarize FGCU’s efforts to recruit and enroll high
achieving students.

Mr. Laviolette said high-achieving students have many choices and are offered very
attractive financial packages, and reaching them is very competitive. He stated FGCU
has several Admissions Merit Scholarships to offer students, and he reported that of a
cohort that began in 2015, 90 percent were still in the program. He said they have a
good monetary package for these students, and now they must look at how they recruit.
He stated they have collaborated with a company called Ruffalo Noel Levitz for
enhanced search strategies. He said the company purchases names based on three
years of data on students who have a high probability of enrolling at FGCU. He stated
they predominantly purchase names at the junior level, some seniors, and PSAT test
takers. This company sends the emails as if it were directly from Florida Gulf Coast
University with the purpose of creating awareness, receiving a response, or causing the
student to apply to FGCU. If the student replies to Ruffalo Noel Levitz, he said that
FGCU puts them into its own recruiter database, which currently has 61,000 students.
The three campaigns they used were to focus awareness for prospective students, to
give further information to students who had applied, and a yield campaign for students
who had been offered admission. In addition to the names provided by Ruffalo Noel
Levitz, names were also generated from students who went online and requested more
information and from college fairs. He said FGCU receives a list of semi-finalists for
National Merit Scholars, and they reach out to them in various ways, including an event
called “Say Yes to the Nest,” which was yielding good results.

Mr. Laviolette reported that in the first-time-in-college (FTIC) academic profile from fall
2014 to fall of 2016, there was an increase in the GPA, SAT and ACT scores. He
emphasized the increase in the Merit Scholarships in fall 2014 where there were 342
active students receiving Merit Scholarships, and in fall 2016, there were 965 active
students receiving Merit Scholarships. He said so far this year award letters have been
sent to 1,272 students as compared to 777 this time last year. Enrollment in the honors
program has grown from 576 students in 2015 to 752 in 2017, and we will be adding
courses to accommodate the enrollment growth.

Mr. Laviolette mentioned the dual enrollment scholarship programs; FGCU has the
Accelerated Collegiate Experience Program (ACE). He stated graduates from these
programs receive very attractive scholarships. He stressed all of them will complete
their AA degrees in high school and will receive their four-year degrees in less than four years, and it was important to realize that they will be classified “first-time-in-college” (FTIC). He said this would really help Performance Metrics.

Mr. Laviolette said the Soar in 4 program showed the number of students who were FTIC and attempting 15 hours increased by 54 percent in 2016, and the number of students who completed 15 hours increased by 51 percent. Mr. Laviolette recognized the advising community for ramping up its efforts to be in line with the goals of Soar in 4.

Trustee Russell Priddy commented that many financial contributors want their money to go to a scholarship, and he asked if the scholarship money had shifted to be offered to the more academically qualified student who will be more likely to graduate in four years.

Vice President for University Advancement and Executive Director of FGCU Foundation Chris Simoneau responded that the criteria of an established scholarship cannot be changed. He stated they were trying to solicit unrestricted scholarship money that would not have criteria so it could be applied to the best students.

Trustee Priddy recommended donors be educated as to the importance of scholarships being awarded to high academically achieving students, so in turn the University would be able to leverage their scholarships to enhance Performance Based Funding requirements.

Mr. Simoneau said often the donor wants to go in a different direction.

Trustee Leo Montgomery stated that it seemed the implementation of Soar in 4 was going to be directly related to the quality of the counselors who worked with those students, and asked if there had been significant changes in this area.

President Bradshaw commented that the remainder of Mr. Laviolette’s presentation would answer that question.

Trustee Fogg asked if FGCU awarded the Merit Scholarships irrespective of need. Mr. Laviolette answered yes. He also asked if any correlation had been done between these scholarship recipients and their giving to the FGCU Foundation. President Bradshaw said no. Trustee Fogg said that many schools do this.

Trustee Spilker commented that the first-time-in-college (FTIC) metric with 54 percent increase in the credit hours was admirable. He asked what percentage of the 832 students taking 15 hours were out of all incoming students. Mr. Laviolette responded one-third.

Trustee Spilker said there is room to improve.

Mr. Laviolette said this was true, sometimes the fall semester is not a good snapshot.
President Bradshaw addressed the efforts taken after recruitment to ensure their success. He said all freshmen students must attend an orientation, meet with their academic advisors, and sign the Soar in 4 agreement. He said they also have two contacts with advisors during the first semester, and that by the end of their second semester, 83 percent were in good standing. During the sophomore year, these students in good standing move to the advisors in the college of their major. Students not in good standing must meet at least five times with their advisor in the spring semester, and take a course titled “Effective Learning.” He stated that students who do not declare majors must take a workshop, and all of this was designed to help students make decisions earlier in their academic career. He said the Career Development department, as well as Academic Affairs were involved in improving student success.

President Bradshaw stated that there were still some challenges, and one was the transfer-out rate due to academic degree program inventory. He said almost all students who transfer out of Florida Gulf Coast University get their degrees at other Florida state universities in programs that FGCU does not have, and it was a significant number. He said FGCU was quickly running out of space with some of the majors being at capacity, and so one challenge was to get funding for laboratory buildings so we can offer more STEM related courses.

President Bradshaw introduced Founding FGCU President Roy McTarnaghan, who said he was present to talk about FGCU’s students and represent them as best he could. Dr. McTarnaghan stated that when FGCU was compared to other institutions of the same age, we have come farther faster. He spoke about time to degree and its ties to performance based metrics. Dr. McTarnaghan said the advising was very good at FGCU, but scheduling issues seem to be a major stumbling point. He suggested FGCU needed to study what other institutions have done to solve this problem. One solution he proposed was to have students meet with their advisors about six to seven weeks before a new term starts and determine exactly the course needs and then to use that information for scheduling. He stated he saw three big problems for FGCU in its failure to address time to degree: (1) Reduction of long range enrollment plan; (2) Failure of students to take necessary courses on time; and (3) On July 1, under the metrics, FGCU is probably going to be hit with a shortfall.

Trustee Price said Dr. McTarnaghan brings wisdom that makes sense, which was to look at the demand and then come up with the supply. He encouraged the Board to take a closer look and move forward with this idea.

Trustee Spilker stated that he was fully in support of moving forward with this idea. He also stated that he agreed with switching the approach, but needed a better understanding of the current process. He asked for a brief presentation to be made to the Board.

Trustee Fogg said he thought Dr. McTarnaghan’s presentation was breathtaking and extremely significant to Florida Gulf Coast University.
Chair Goodlette said the next step is to follow up with the President and the Provost on Dr. McTarnaghan’s issues and resolutions presented. Chair Goodlette said the FGCU Board of Trustees meeting on April 11 would contain an item in this regard.

Trustee Smith said the University had expanded the number of sections, but they also needed to offer the right classes. He said he has repeatedly heard the comment that students cannot graduate because they cannot get the right classes. He said he would like to have an update on the Degree Works program.

Vice Chair Shawn Felton said it was a privilege to have Dr. McTarnaghan at the meeting. He said maybe preferential scheduling should be given to first-time-in-college (FTIC) students in good standing rather than transfer students.

Trustee Price said he loved the suggestion of Vice Chair Felton to give preferential scheduling to FTIC students who were in good standing within Soar in 4.

**Item 8: Standing Report from FGCU Financing Corporation Board of Directors**

FGCU Financing Corporation Board of Directors Chair Jeff Fridkin reported that on December 1, the Financing Corporation closed on its Naples property, and on the same day paid the loan to the FGCU Foundation of $5 million. He said the Financing Board approved changes to its Bylaws, which included that the President’s appointments to the Financing Corporation be approved by the FGCU Board of Trustees, and that Vice President for Administrative Services and Finance Steve Magiera was selected as Executive Director. He said the Financing Corporation Board unanimously agreed with President Bradshaw's recommendations to appoint Joe Catti to the Financing Corporation Board, and to change the name of the North Lake Village Commons to the “Ackert Community Center” in recognition of Dick Ackert. He said the Financing Corporation approved both. Mr. Fridkin stated an audit report for the fiscal year ending June 30, 2016 would be brought forward as an action item. The Financing Corporation also would bring a request that the FGCU Board of Trustees approve a master ground sublease between the Financing Corporation and the FGCU Board of Trustees with respect to the work that is being done on North Lake Village.

Trustee Priddy said he had been on the FGCU Financing Corporation Board of Directors when the Naples property was being negotiated, and it had been stated that the FGCU Foundation would reimburse the Financing Corporation for the carrying cost of the property for a number of years.

Mr. Fridkin said there had been no negotiation with the FGCU Foundation to try to normalize that budgeting process.

Trustee Priddy said it would be appropriate if the administrations in the three entities involved could perhaps give back some of that money.
Chair Fridkin said he would speak with Mr. Call and Mr. Simoneau regarding those funds.

**Item 9: Standing Report from FGCU Foundation Board of Directors**

Vice President for University Advancement and Executive Director of FGCU Foundation Chris Simoneau gave the Foundation report for Chair David Call, who was unable to attend today’s meeting. He began by stating the Florida Gulf Coast University Foundation enjoyed a successful fundraising quarter, most recently achieving almost $3 million in contributions. He stated this brings the fiscal year-to-date achievement to approximately $9.5 million against the $20 million annual goal. He said the most significant contribution was a $1 million gift made by Mauricio and Lauren Nacita, in support of the Bower School of Music and the Arts. He added that thanks to the generous support of the Southwest Florida community, FGCU athletics broke ground on its much needed $6 million expansion of Alico Arena in early November. He said the FGCU Foundation continued to fund raise in support of the $100 million campaign and remained committed to supporting the implementation of the University’s Strategic Plan. Mr. Simoneau said in October the FGCU Foundation hosted the 25th Annual Founder’s Cup Golf Tournament, and it was the largest and most successful year in history, raising more than $136,000. Mr. Simoneau stated the athletic fundraiser, Night at the Nest, hosted 800 guests and raised more than $570,000, and the FGCU Foundation hosted the President’s Scholarship Luncheon with over 600 donors and students in attendance. Mr. Simoneau stated that in celebration of FGCU’s 20th Anniversary, the Alumni Association hosted a tour with President Bradshaw visiting selected Alumni Chapters across the nation. He said the Real Estate Committee of the FGCU Foundation has been very involved in discussions about the Backe property on Alico Road and the potential sale of two other FGCU Foundation owned parcels. He said the FGCU Foundation Board met in early December and addressed several topics, including President Bradshaw’s presentation of the Strategic Plan, and a change in the FGCU Foundation’s investment management strategy to an Outsourced Chief Investment Officer model with Captrust in Tampa providing the services.

**Item 10: Finance, Facilities and Administration Committee Report** (See Tabs 5-20)

Vice Chair Shawn Felton handled today’s meeting for Committee Chair Blake Gable, who was unable to attend. Trustee Felton stated they would begin with Vice President for Administrative Services and Finance and Executive Director of FGCU Financing Corporation Steve Magiera, who would give the Finance/Budget Update.

**Finance/Budget Update (Tab #5)**

Mr. Magiera provided a written report and emphasized there was a positive variance in both revenues and expenses.

**Transcript of the Executive Session for Natalie Wilson vs. Florida Gulf Coast University, and Collin Ramdeen, Ph.D. (Tab #6)**
Vice Chair Felton introduced Vice President and General Counsel Vee Leonard. Ms. Leonard stated the lawsuit involving Natalie Wilson vs. Florida Gulf Coast University, and Collin Ramdeen, Ph.D., had been resolved, and the court had completed its work on this item.

Transcripts of the Executive Sessions for Sydney Rockoff vs. Florida Gulf Coast University, Florida Gulf Coast University Board of Trustees, and Florida Board of Governors (Tab #7)

Ms. Leonard referenced a lawsuit filed by Sydney Rockoff vs. Florida Gulf Coast University, Florida Gulf Coast University Board of Trustees, and the Florida Board of Governors and said this item was for information only.

Foundation Land Purchase (Tab #8)

Vice Chair Felton directed the Board to Tabs #8-20 in the packet for the several action items that would be brought before them.

Mr. Simoneau introduced the FGCU Foundation Land Purchase, 234 acres on Alico Road, and showed a map of this area. He gave a history of the property and said that Mr. Backe donated six and a half acres with a million dollars donated to the Foundation for the Backe Chair of Renewable Energy; and that the Backe Foundation retained the remaining 234 acres to develop the Innovation Hub in a public/private partnership with the University. He said the State of Florida and the University contributed the $12 million toward the creation of both the infrastructure and the ETI building on the six and a half acres, which was opened in January 2016, but there was no other development on the 234 acres. He said in late 2015, Mr. Backe passed away; the property went on the market; and the Foundation became interested in purchasing it. Mr. Simoneau stated they retained the necessary personnel to do this and conducted focus groups on campus to determine the best use of the property. He said this was Florida Gulf Coast University’s opportunity to have space for things needed in the future. He mentioned some challenges on the site, including mitigation on the site, zoning changes, road traffic congestion, airport expansion construction adjacent to the property, and funding of the development and expansion. Mr. Simoneau said the initial appraisal of the property in November of 2015 was $16.7 million, so the FGCU Foundation’s initial offer was $8.5 million, and after five months of due diligence, they now believe the property is worth $4.7 million. He said after negotiations with the seller, they agreed on an offer of $5 million in November 2016, with carrying costs of $250,000 for mitigation, annual carrying cost for mitigation between $50,000-$75,000, and financing cost of $100,000-$250,000. He said the current plan was for the FGCU Foundation to purchase the property with $1 million in equity from unrestricted funds and a $4 million bank loan. He said they currently have seven or eight proposals from banks, and a subcommittee had been appointed to evaluate the proposals. He explained the results from focus groups on how the property could be utilized. He said the FGCU Foundation Board of Directors had approved moving forward with this, subject to the approval of the FGCU Board of Trustees.
Trustee Smith asked if the FGCU Foundation had discussed the zoning complications the property might bring.

Mr. Simoneau said it was discussed and no one thought it was insurmountable. He said it would be difficult but doable due to the relationship the University has with the County. Trustee Smith responded that rezoning could also be very expensive.

Trustee Smith said the Board would be approving Debt Management Guidelines from the Board of Governors which states approval from the Board of Governors is needed for whatever debt was acquired, and he asked Ms. Leonard how they should proceed since the Board has to approve all debt, but there is no loan yet for the property and they don't know what that will be.

Mr. Magiera stated that he had called the Board of Governors, and the staff stated that this transaction did not need its approval.

Trustee Smith asked how they could approve the motion to purchase if they did not know how it was going to be financed.

Mr. Magiera suggested three options on how to proceed. First, the FGCU Board of Trustees could approve it, and the financing package could be brought back once they knew the exact amount. The second option is that the Board could provide some parameters to the Foundation for the purchase. Or, third, the debt could be the Foundation’s debt and the Board would allow Foundation personnel to make that decision.

Trustee Smith said from what he read, the last suggestion was not an option.

Trustee Roepstorff asked if the Foundation had a real estate committee and if so, who were the members. Mr. Simoneau listed the names of the individuals (Richard Ackert, Ben Hill Griffin III, Dennis Hansch, Laura Holquist, Bernie Lester, Dave Powell, Sydney Kitson). She responded that all of the individuals were very well versed and dealt with these issues every day.

Trustee Spilker said that he understood strategically how this might make sense, and asked if there was any notion to make the purchase subject to some of the rezoning that will be needed to utilize it. He said it is a common practice to do this.

Mr. Simoneau said he had not thought of that, but he did know there were other parties interested in the property, and he was not sure how that would work.

Trustee Spilker said he was not inclined to vote for this until some of the other options had been explored.

Trustee Priddy stated that the property was owned by an estate, and he would guess they would not be inclined to hold onto it for 18 months.
Mr. Simoneau said the FGCU Foundation owns the 40 acres that was donated by Alico through PEG (Private Equity Group); a 215-acre parcel on Alico Road, which is currently being mined; 4.5 acres in Charlotte County; and 12 acres further out on Alico Road that was on the market to be liquidated.

Trustee Priddy said he was just curious as to why this was being done differently than the Naples property, and he was in favor of its staying with the FGCU Foundation and not being subsidized by the FGCU Financing Corporation in the future.

Chair Goodlette asked the status of the negotiations, and if this was a motion to move forward with an offer to purchase or was this a seller who said “This is yours at this price.” Chair Goodlette asked for confirmation that the Foundation had a letter of intent that had expired, and that we were still negotiating.

Mr. Simoneau responded the initial letter of intent was signed in February of 2016 and was extended through the end of October. He said after October they met with the seller, and the seller did not agree to their price at that time, so Mr. Simoneau asked for a refund of their earnest money. He said the seller did not refund the money and continued to negotiate for $5 million. He said the Real Estate Committee agreed to this price but there was no contract at this time. He said with the FGCU Board of Trustees approval, they would offer to purchase the property at that price.

Trustee Fogg stated it was his understanding that there were several scenarios as to how the property could be used, and asked if any of the scenarios involved revenue to the University. Mr. Simoneau responded that none of them involved revenue, but it was a possibility.

Trustee Smith said he was a member of the FGCU Foundation Board of Directors, and he did support the proposal to come before the FGCU Board of Trustees. He said he thought buying this property was a good idea only because it was close to the University, but changing the Density Reduction/Groundwater Resource (DR/GR) would be very difficult. Trustee Smith asked if there were other parties interested in purchasing the property. Mr. Simoneau responded that there were.

Trustee Spilker made a motion for approval of the Florida Gulf Coast University Foundation to negotiate for this property for a contract with a not-to-exceed $5 million purchase price, and if the contract was negotiated, the financial terms would be subject to final approval of the FGCU Board of Trustees. Trustee Smith seconded the motion.

Vice Chair Felton called for discussion.

Trustee Roepstorff said the offer should be made with options. She stated in her position she has seen better properties to purchase, and she would probably not vote for the motion to purchase, but she would vote for entering into a contract subject to an exploratory time with the option to purchase.
Trustee Fogg said he also would vote no on this because he did not sense the Administration had made a positive, enthusiastic case and the Board had many things on its plate.

President Bradshaw said he has been involved with this project every step of the way with the guidance, input and counsel of the Foundation Board's Real Estate Committee; its Executive Committee; and the full FGCU Foundation Board of Directors. He reminded the group that they had walked away from this project because the terms were not right for them, and it was the seller who came back to re-open the negotiations. He said he had met with the seller and his representative. He said there were reams of documents pertaining to the project, and all that had been said by the FGCU Board of Trustees was said at the FGCU Foundation Board of Directors meeting. In response to Trustee Fogg's statement about the lack of enthusiasm, he said that if the terms were right, it did present an opportunity for the University. He also stated that he thought Trustee Spilker's motion was one that would allow Administration to move forward and come back to the Board with a plan.

Trustee Smith said the impetus to buy the land was driven by how much more land is available around the University. He said he agreed that they did not need another property like the Naples property where it was bought and sold for the same price, but until they knew how the property would be utilized there was not a way to determine what type of permits would be needed. He stated if having land next to the University was important, this was it, but there would be issues with development.

Chair Goodlette said he was inclined to support this motion, but said he was troubled by where the FGCU Foundation was in the process of the land purchase. He said this project was now very public and the public knew that Florida Gulf Coast University was willing to pay $5 million, and so someone else could offer more. He said he supports the continuing negotiations at a price not to exceed $5 million and come back to the FGCU Board of Trustees for final approval.

Trustee Roepstorff asked if the appraisal of $4.7 million was as-is, and the response was affirmative.

Mr. Simoneau added there were two different methodologies used which accounted for the differences in the two appraisals.

Trustee Priddy said he would support the land purchase in large part due to the motion maker (Trustee Spilker) and the Trustee who seconded it (Trustee Smith) because this was in their wheelhouse of real estate and development. He also supported the purchase of the land under the theory that land close to the University was becoming scarce. He said he did not want to see it turn into another Naples project, because for $5 million, they could put the infrastructure in the Buckingham property and start using it in 12 months, but it was not right next to the University.
Mr. Simoneau stated that someone had texted him that the property was not in the Density Reduction/Groundwater Resource (DR/GR). Acting Chair of the Foundation Board’s Real Estate Committee Laurie Holquist said they had done significant due diligence, and the zoning would be from Light Industrial/Commercial to University purposes, which is actually a downgrade.

Trustee Smith said the permit process for moving designated wetlands would not be easy.

Ms. Holquist responded that the wetlands were not an issue, as they had been delineated, and they would not be moving them. She said that was why the top portion of the property was separated from the lower because they could not go into the wetland areas. She said on the southern part of the property, the use would be less intensive.

Vice Chair Felton called for further discussion and any public comment. Hearing none, he called for the vote. The vote was 10-1 in favor of the motion, with Trustee Fogg dissenting.

FGCU Financing Corporation Bylaws (Tab #9)
Mr. Magiera said the FGCU Board of Trustees had asked for the changes in the Bylaws, and the Board was provided with a copy of the changes in Tab #9.

Trustee Smith made a motion to approve the changes to the FGCU Financing Corporation Bylaws. Trustee Cors seconded the motion. There was no public comment or discussion. The vote was unanimous in favor of the motion.

Appointment of Director to FGCU Financing Corporation Board of Directors (Tab #10)
President Bradshaw said he recommended Mr. Joe Catti for appointment to the FGCU Financing Corporation Board. He stated Mr. Catti had been involved with the University for many years; had served on the FGCU Board of Trustees and FGCU Foundation Board of Directors; was enthusiastic to serve on the FGCU Financing Corporation Board of Directors; and would be a great asset to the Board.

Trustee Smith made a motion to appoint Mr. Catti to the FGCU Financing Corporation Board of Directors. Chair Goodlette seconded the motion. There was no public comment or discussion. The vote was unanimous in favor of the motion.

Naming of North Lake Village Commons as “Ackert Community Center” (Tab #11)
President Bradshaw stated that Dick Ackert had been an asset to the University and had been an overseer of the development of the University’s initial housing and served as Chair of the FGCU Financing Corporation Board of Directors. He said that the FGCU Financing Corporation Board of Directors voted unanimously to recommend to the FGCU Board of Trustees to change the name of what is now called the “Commons” in North Lake Village to the Dick Ackert Community Center.
Trustee Smith made a motion to approve the renaming of the Commons in North Lake Village to the Dick Ackert Community Center. Trustee Roepstorff seconded the motion.

Chair Goodlette said if the motion passed, he would hope they could invite Dick and Sue Ackert to a meeting to recognize them.

Vice Chair Felton called for public comment. There was no public comment. The vote was unanimous in favor of the motion.

Use of Carry Forward Funds for Strategic Plan Initiatives: Honors College (Tab #12)

Mr. Magiera said he had met with Provost Toll on this item, and Mr. Magiera noted that the Honors College was very important to the University. He said there was a three-year plan to use $1.75 million.

Trustee Smith made a motion to approve the use of Carry Forward Funds for the Strategic Plan Initiatives for the Honors College. Chair Goodlette seconded the motion.

President Bradshaw reminded the Board that the Strategic Plan should guide them in good and bad times. He said the Honors College loomed very large in the Strategic Plan.

Vice Chair Felton called for public comment. There was no public comment. The vote was unanimous in favor of the motion.

Resolutions on Presidential Authorizations (Tab #13)

Vice President and General Counsel Vee Leonard presented information on Revisions to the Resolution on Presidential Authorizations. She said in May of last year, the document was created and presented for approval, and the changes on Pages 14 and 20 of Tab #13 were to incorporate the changes that were made to the Bylaws of the FGCU Financing Corporation to reflect that the President was making recommendations for appointments and the FGCU Board of Trustees was reserving the power to approve recommendations made by the President.

Trustee Spilker made a motion to approve the revisions to the Resolutions on Presidential Authorizations. Trustee Smith seconded the motion. There was no public comment or discussion. The vote was unanimous in favor of the motion.

Sixth Amendment and Restatement of the FGCU Board of Trustees Bylaws (Tab #14)

Ms. Leonard presented information about amendments to the FGCU Board of Trustees Bylaws to reflect changes to statutory requirements for the Board as well as to include language as it relates to the powers and duties of the Board. She stated additionally, modifications had been made to the indemnification provision in the document because of recommendations received from a consultant who looked at the insurance provided
by the University on behalf of the Board. She thanked Trustee Fogg who funded the consultant’s work.

Trustee Fogg said when he came on the Board he had the Bylaws and the indemnity D&O (Directors and Officers Liability Policy) reviewed. He said he engaged a firm in Tampa that conducted a complete review, and as a result, the changes have been made.

Trustee Smith made a motion to approve the Sixth Amendment and Restatement of the FGCU Board of Trustees Bylaws. Trustee Price seconded the motion.

Trustee Spilker said he wanted to be sure the Board understood these changes were consistent with the work that his committee did in May.

Ms. Leonard said, in addition, changes made during the last legislative session had been folded into the Bylaws.

Vice Chair Felton called for public comment. There was no public comment. The vote was unanimous in favor of the motion.

Regulation: FGCU-PR7.007 FGCU Debt Management Guidelines (Tab #15)

Mr. Magiera said the Debt Management Guidelines of the FGCU Board of Trustees and Board of Governors must mirror each other. He said the two major items that have changed were that the Board of Governors and the Division of Bond Finance were required to be involved whenever the University met with rating agencies. The second item stated any future debt must include a review of P-3’s, Public/Private Partnerships, and be able to explain why it works or does not work.

Trustee Cors made a motion to approve the Debt Management Guidelines. Trustee Elneus seconded the motion.

Trustee Smith said he did not like the Guidelines and wanted to vote against it out of principle.

Trustee Priddy rhetorically asked if they were moving back to a Board of Regents.

Vice Chair Felton called for public comment. There was no public comment. The vote was unanimous in favor of the motion.

Florida Gulf Coast University Operational Audit Report (No. 2017-064) for period April 1, 2015 through March 31, 2016 (Tab #17)

Interim Director of Internal Audit Bill Foster said that his Office would follow up to review if the corrective actions as stated were implemented as described. Mr. Foster
highlighted the area of textbooks and textbook adoption. The actions suggested include the timely posting of required materials and offered to students at affordable prices. Protocols were reviewed and strengthened to enhance compliance.

Trustee Smith made a motion to approve the Operational Audit Report (No. 2017-064) for the period of April 1, 2015 to March 31, 2016. Trustee Cors seconded the motion.

Trustee Roepstorff said she was disappointed to see a repeat of some key areas, such as on Page 5, University personnel having access to systems that could cause liability issues. She expressed her concern that this matter had not been resolved.

Trustee Smith agreed with Trustee Roepstorff.

President Bradshaw said asked Mr. Foster to tell the Board the methodology that uncovered this incident.

Mr. Foster responded that there was one instance where an employee in Human Resources was on extended leave and returned to the office with different duties due to office reorganization. He said the employee’s access had not been changed due to a human error. He said that it was one instance, and the University had agreed to address the item noted.

President Bradshaw said his point in asking was to say that the problem was not pervasive, and it was not a system error.

Mr. Magiera said they were putting in place an electronic notice to the director of each department to be checking this on a quarterly basis.

Trustee Roepstorff cautioned they not rely on the system entirely, but to be sure to check the system was working as well.

Trustee Montgomery asked if the University was having independent penetration studies done periodically to determine if there were places in the system that can be accessed in error.

Mr. Foster said there was an IT Department in Tallahassee that did this part of the audit. He said as they become aware of new items or risks, they attempt to address them. He reiterated that nothing was accessed at Florida Gulf Coast University, but the possibility existed for this individual to do so.

Trustee Spilker said they had not answered Trustee Montgomery’s question about whether or not a consultant had been contacted for a penetration report.

Mr. Magiera said Mr. Foster was certified in auditing IT, and there also was a recent hire who was a security person in the computing area. He said he needed to check because
in many states an outside person cannot be hired without special permission if it was
something the Auditor General already covered.

Trustee Priddy asked if there were 12 different systems for the 12 universities.

Mr. Magiera responded there were many systems even within the University itself, but
that there are about three different systems that everyone in the State University
System uses.

Trustee Priddy said FGCU was paying licensing fees for different programs and the
other universities were paying those same licensing fees. He asked if the State
University System could save money by purchasing one license for all.

Mr. Magiera responded they have done competitive bidding previously within the State
University System, but this was something that had been looked at years ago, and
many of them have the same agreements.

Trustee Priddy asked if a company existed that packaged all the programs a university
needed.

Mr. Magiera responded that he was not sure if there was, but many programs must be
modified to meet the University’s specific needs.

Trustee Price said this was his area of expertise, and reported that many universities
operated their own IT business on their own campuses. There has been an attempt to
get pre-negotiated state contracts with an option to purchase or not. He said on the
state level they are trying to centralize certain areas. He said he would like to know
what their current security posture was. He encouraged the Board to get a fresh set of
eyes on this security issue and overall how IT was leveraged.

Trustee Priddy asked Trustee Price if a centralized system would be better than what
they have now.

Trustee Price said centralization has many advantages, but can also create problems
for the individual university.

Vice Chair Felton called for public comment. There was no public comment. The vote
was unanimous in favor of the motion.

FGCU Financing Corporation Independent Auditor’s Report Fiscal Year Ending
June 30, 2016 (Tab #18)

Mr. Magiera directed the Board to the summary provided of the Florida Gulf Coast
University Financing Corporation Independent Auditor’s Report for Fiscal Year Ending
June 30, 2016. He said a clean opinion had been received, which was the best
evaluation to get. There were no comments or recommendations.
Trustee Spilker made a motion to approve the Florida Gulf Coast University Financing Corporation’s Independent Auditor’s Report for Fiscal Year Ending June 30, 2016. Trustee Smith seconded the motion. There was no public comment. The vote was unanimous in favor of the motion.

FGCU Foundation Independent Auditor’s Report Fiscal Year Ending June 30, 2016 (Tab #19)

Mr. Magiera said the Annual Audit for the FGCU Foundation also received a clean opinion with one comment of material weakness as it relates to receivables, which concerns the conservative position the FGCU Foundation took on two receivables that were being paid over time, and did not record them as receivables. He stated the auditors believed that they should be recorded, and the adjustments were made.

Trustee Priddy made a motion to approve the FGCU Foundation Independent Auditor’s Report for Fiscal Year Ending June 30, 2016. Trustee Cors seconded the motion. There was no public comment. The vote was unanimous in favor of the motion.

Master Ground Sublease Agreement between Florida Gulf Coast University and Florida Gulf Coast University Financing Corporation (Tab #20)

Mr. Magiera said this item concerned a Master Ground Sublease that related to Director of Housing Brian Fisher’s presentation at the September 13, 2016 FGCU Board of Trustees meeting, on a project being done on the lakefront. Mr. Magiera added that any time in the Agreement where it reads “boardwalk,” it should be changed to “lakefront development.”

Trustee Cors made a motion to approve the Master Ground Sublease Agreement between Florida Gulf Coast University and Florida Gulf Coast University Financing Corporation. Trustee Priddy seconded the motion.

Trustee Roepstorff asked if this location was in the same area as the eating area, and Mr. Magiera responded that it was. She added that they should consider adding a banquet hall for more meeting space.

Vice Chair Felton called for public comment. There was no public comment. The vote was unanimous in favor of the motion.

Item 11: Standing Report from FGCU Student Government

Student Government President Thiedens Elneus reported that each year Student Government sponsors about 20 students for a service trip during the winter and spring breaks through their Alternative Break program, and this year they went to Miami and worked in the community. He said during the upcoming spring break Student Government plans to send another group of students out of state to complete service hours needed for graduation. Trustee Elneus said Student Government would be supporting FGCU Day in Tallahassee, and would be leading a coalition of students from Southwest Florida to attend the 58th United States Presidential Inauguration. He said
students were really excited to be working with sponsors for Homecoming Week and Alumni Weekend.

President Bradshaw asked the cost per student to attend the Inauguration. Trustee Elneus said it was $300 per student, and there were five students going.

Item 12: Standing Report from FGCU Staff Advisory Council
Staff Advisory Council President Nicole Catalfamo highlighted two special activities that were hosted by the Staff Advisory Council (SAC) that provided staff with an opportunity to meet and discuss current University topics. She said these activities were in addition to the standing channels of communication that SAC currently has in place, including meetings, a monthly newsletter, email updates and a SAC comments box located on its website. She said the spring semester events include another SAC Coffee Break, where staff are invited to spend time with their SAC representatives, and Soar into Spring, the annual Professional Development program which assists staff with costs associated with professional development. She said the Council recently received concerns regarding mutual respect and workplace bullying, and a subcommittee was handling a review and would deliver recommendations to the Council.

Item 13: Standing Report from FGCU Faculty Senate
Faculty Senate President Shawn Felton began by recognizing the passing of Dr. Mary Krome, who was a valued faculty member in the business college.

He reported that the Faculty Senate had an ad hoc team working on examining some internationalization opportunities for faculty. He thanked Trustee Smith for visiting the Faculty Senate meeting and discussing the FGCU Presidential Search. He reported the Senate also was monitoring ongoing legislation. He thanked the Board for attending Commencement and asked that trustees attend more events on campus.

Trustee Price asked for further explanation of the internationalization opportunity. Dr. Felton said the Faculty Senate Ad Hoc team was working with the International Services Office to identify all of the different areas of the University that provide international opportunities. The goal of the ad hoc team was to create synergy with all of the internationalization programs.

Trustee Smith commented on the positive experience of attending the Faculty Senate meetings and encouraged others to do so. He said it would be well worth their time and it was their responsibility to do so.

Item 14: Old Business
There was no old business for discussion.
Item 15: New Business

There was no new business for discussion.

Item 16: Chair’s Closing Remarks & Meeting Adjournment

Chair Goodlette said he wanted to thank the trustees who attended the graduation ceremonies. He commented it was always extremely exciting to share that time with the graduates. He thanked the Board for its discussion and input at the meeting, and said the Board’s next meeting would be on February 28, which would be for the purpose of receiving the report from Presidential Search Advisory Committee Chair Ken Smith and interviewing candidates advanced by the Committee for hiring consideration. He said the Board’s next regular meeting would be April 11.

Chair Goodlette then adjourned the meeting at 1:13 p.m.

Minutes prepared by Transcription Experts, and reviewed by Lauren Schuetz, FGCU Assistant Director of Board Operations.

Agenda Items:

A. See Tabs #1 – 20

B. Handouts

Attachment:

A. Record of Votes
# Record of Votes

**FGCU Board of Trustees**  
**DATE: 1/10/2017**

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*Excused Absence*
# Record of Votes
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### DATE: 1/10/2017

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*Excused Absence


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<td>2  Trustee Shawn Felton</td>
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<td>3  Trustee Darleen Cors</td>
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<td>6  Trustee Blake Gable*</td>
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