Item 1: Call to Order, Roll Call, and Opening Remarks
Chair Dudley Goodlette called the meeting to order at 8:30 a.m. Roll call was taken with 11 of 12 members present, thus meeting quorum requirements. Chair Goodlette welcomed the newly elected Staff Advisory Council President Teri Bigos.

Item 2: Executive Session
Chair Goodlette noted Vice President and General Counsel Vee Leonard would call for an Executive Session, and following this session, the regular meeting would reconvene.
Ms. Leonard asked the members of the Florida Gulf Coast University Board of Trustees and the FGCU Bargaining Team to meet in Executive Session to discuss matters related to collective bargaining.

**Item 3: Student Success Showcase**

Chair Goodlette reconvened the meeting at 9:52 a.m. He asked President Bradshaw to introduce the Student Success Showcase. President Bradshaw asked the two selected students, Emmalyn Green and Wade Henry, to talk about their undergraduate successes at Florida Gulf Coast University. After their remarks, Chair Goodlette added his compliments to the two outstanding students.

**Item 4: Consent Agenda (See Tabs 1-3)**

Chair Goodlette called for a motion to approve the Consent Agenda, which included the following items: (1) Minutes of the April 4, 2017 Meeting; (2) Minutes of the May 9, 2017 Meeting; and (3) Resolution of Appreciation for Florida Gulf Coast University President Wilson G. Bradshaw.

Trustee Christian Spilker made a motion to approve the Consent Agenda. Trustee DarleenCors seconded the motion. There was no public comment or discussion. The vote was 11-0 in favor of the motion.

**Item 5: Presentation of Resolution of Appreciation for Florida Gulf Coast University President Wilson G. Bradshaw (See Tab #3)**

Chair Goodlette invited all present to view a short video of highlights of President Bradshaw’s ten years at FGCU. Chair Goodlette presented the Resolution of Appreciation to President Bradshaw, which was read into the record by Vice President and Chief of Staff Susan Evans:

Whereas, on August 25, 2007 – the tenth anniversary of Florida Gulf Coast University – the Florida Gulf Coast University Board of Trustees unanimously selected Wilson G. Bradshaw, Ph.D. as the University’s third President; and

Whereas, Florida Gulf Coast University under the leadership of President Wilson G. Bradshaw has recognized a decade of significant accomplishment, growth and development as shown in the following 2007 to 2017 comparisons:

<table>
<thead>
<tr>
<th></th>
<th>2007</th>
<th>2017</th>
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<tbody>
<tr>
<td><strong>Student Enrollment:</strong></td>
<td>9,388</td>
<td>14,821</td>
</tr>
<tr>
<td><strong>Academic Degree Programs:</strong></td>
<td>73</td>
<td>88</td>
</tr>
<tr>
<td><strong>Campus Buildings:</strong></td>
<td>50</td>
<td>90</td>
</tr>
<tr>
<td><strong>Students of Diversity:</strong></td>
<td>1,662</td>
<td>4,578</td>
</tr>
<tr>
<td><strong>Student Housing Capacity:</strong></td>
<td>1,984</td>
<td>4,748</td>
</tr>
<tr>
<td><strong>Students Pursuing STEM Degrees:</strong></td>
<td>1,164</td>
<td>8,103</td>
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And, Whereas, President Wilson G. Bradshaw led Florida Gulf Coast University through other major milestones, including approval of its first doctoral academic degree programs; record-setting fundraising with the notable completion of a $100 million campaign that raised $127 million; and successful transition of FGCU Athletics to NCAA Division I, including the history-making 2013 Men’s Basketball “Dunk City” performance in the NCAA Sweet 16 Tournament;

Now, Therefore be it resolved that the Florida Gulf Coast University Board of Trustees on the occasion of his retirement from the presidency wishes to express appreciation to President Wilson G. Bradshaw for his outstanding leadership and service which will benefit Florida Gulf Coast University and its students for generations to come."

President Bradshaw thanked everyone for their support and said the accomplishments listed in the Resolution were the result of the hard work of many people, many of whom he mentioned, who formed a diversified team that lead to many great ideas.

Item 6: Chair’s Report
Chair Goodlette reported there was a new state law that provided for closed or exempt meetings and records relating to campus safety and security matters would be effective on July 1, 2017. He said an Executive Session would be scheduled concerning this law at a later FGCU Board of Trustees meeting.

Chair Goodlette said Trustee Joe Fogg played an important role in his support for the filing and approval of the legislation, and Chair Goodlette asked him to comment. Trustee Fogg stated he and Representative Bob Rommel had discussed the need for legislation that would permit university boards of trustees to consider safety issues in Executive Session. He said Representative Rommel brought the issue to the legislature, and it was voted into law.

Chair Goodlette asked Vice President and General Counsel Vee Leonard to outline the major features of the new law. Ms. Leonard said House Bill 1079, known as the Campus Emergency Response and Public Postsecondary Educational Institutions Bill, would be found and codified in the Education Code, Section 1004.0962. It would provide for exemption from public record, as well as exemption from public meetings. She said the term “campus emergency response” had a very broad meaning and was defined as a public postsecondary institution’s response to or plan for responding to an act of terrorism, as well as other public safety crises and emergencies. Ms. Leonard said terrorism was defined in the bill and was specific to a statute in Florida, Section 775.30. She said the definition included the traditional definition of terrorism, which involved violent acts against human lives, but it also involved offenses against users of
computers, computer systems, computer networks and electronic devices. The bill also included an exemption where records held by an institution would now be exempt, as well as records related to campus emergency response. She said if FGCU’s plans were held in any state agency, the plans remained exempt. Ms. Leonard said the exemption was remedial in nature. She added the public meetings which would also reveal information related to the campus emergency response also were exempt. The statute would be due to sunset five years from now in 2022.

Chair Goodlette stated the Board of Governors Chair and the Chancellor have scheduled a meeting in Orlando for Thursday, June 15, 2017, with the presidents and the chairpersons of the boards of each of the universities. He said as of this time he did not know the purpose of the meeting.

Chair Goodlette said the Board of Governors would be meeting next week at the University of South Florida, and the meeting will include the universities’ presentations of their work plans. He said he and President-elect Mike Martin would present FGCU’s Work Plan to the Strategic Planning Committee of the Board of Governors on Wednesday afternoon. He said they would be assisted by Provost and Vice President for Academic Affairs Ron Toll and Associate Provost Paul Snyder, and pointed out that Governor Ed Morton of the Board of Governors was the Chair of the Strategic Planning Committee.

Chair Goodlette asked the Board to go to the agenda packet’s Tab #4, which was a letter from Governor Scott dated April 13, 2017. He said in that letter Governor Scott asked the universities and colleges and other organizations to talk about Performance Based Funding and higher education’s role and responsiveness to the workforce needs of the state. He said the Governor has asked each board to discuss the topics contained in the letter and to send him a discussion overview. He said Provost Toll and his staff had provided some background information to get the discussions started, and he opened the floor for discussion.

Trustee Fogg commented the Governor would receive 11 responses, and he asked how FGCU’s response would compare to the other responses.

Chair Goodlette said he thought FGCU’s response would compare well to other universities. He highlighted that the Soar in 4 program responded to what the Governor had requested.

Trustee Leo Montgomery commented he saw the focus as being the four-year graduation rate.

Chair Goodlette agreed and added the four-year graduation rate was the area in which FGCU was deficient. He said that was going to be a consistent area of concern for all of the universities.
President Bradshaw said the report was retrospective, and the purpose was to give the Board different areas to consider. He said the report was not meant to be the response to the letter. He said the Board should give direction, and he asked the Board what this report stimulated as it related to its response.

Trustee Ken Smith said he liked Trustee Fogg’s question about how FGCU would compare to other universities. He said sometimes percentages did not give an accurate picture. He suggested FGCU’s response include the rank. He said admitting the struggles would help the University to deal with them. He also mentioned the Board’s inability to communicate the positive aspects of FGCU with the Governor’s office, and he added the FGCU Board of Trustees could use some help communicating with the political messaging to the Governor’s office and his staff. He said “how” the response was put together and delivered was hugely important.

Trustee Fogg stated Trustee Smith’s comments were very helpful. He said the letter was important; it should not be approached mechanically and should be about the future as much as the past. Trustee Fogg suggested the input of President-elect Mike Martin was necessary. He emphasized indicating where the University was going in the future and getting some professional help with its response was important as he viewed the Governor’s letter as critical.

Trustee Shawn Felton said he agreed with Trustee Fogg and said the Board needed to be cautious about how it answered Question 3 to emphasize responsible spending.

Trustee Robbie Roepstorff stated she agreed with all that had been said, and said the real challenge was communicating the response. She emphasized FGCU was 20 years old, and it was okay to admit its shortcomings, but it was important to mitigate the circumstances and show what FGCU was doing to correct the trend. She said the message needed to be delivered to Tallahassee and the media, or FGCU would appear to be non-performing, which was not the case. She stated communication was important.

Trustee Kevin Price said he liked the response with graphs to Question 4, and suggested Questions 2, 3, 5, and 6 could also be responded to with graphs.

Chair Goodlette said there was no deadline for responses, and he was certain the Board would like to have it done right, rather than quickly. He stated his and the President’s meeting with the Chair and the Chancellor, and the Work Plan Presentation next week would help inform the content of the Board’s response to the Governor’s letter. He asked Ms. Leonard if there would be a problem with sharing a draft of the letter with all of the members of the Board before it was sent.

Ms. Leonard stated any feedback responses would come individually to Susan and would not be a reply to all, so there would be no problem in distributing it to everyone.
Chair Goodlette said a draft of the proposed response would be sent to each trustee and ask him or her to review and embellish or comment on it. He said after that process, the Board would forward its response to the Governor.

Trustee Price said Florida Atlantic University (FAU) was one of the schools that seemed to get the messaging right. He asked Chair Goodlette if he could talk with his counterpart there and see a draft of FAU’s response letter.

Chair Goodlette responded that was a good suggestion, and he would check with Chairman Anthony Barbar.

President Bradshaw stated President-elect Mike Martin had all the material regarding current matters, and he had been keeping President-elect Martin informed about FGCU matters. He said President-elect Martin would also review and inform the response.

**Item 7: President’s Report**

President Bradshaw said he wanted to inform the FGCU Board of Trustees that the three groups in the task force that looked at student success had completed their reports and made recommendations. He said these reports would be shared with President-elect Martin, who would meet with the FGCU Cabinet members to discuss. He said the reports then would come to the Board with the final recommendations to be implemented with a timeline for doing so.

President Bradshaw stated there had been tremendous success with the fundraising campaign, and he thanked all the people who continued to invest in Florida Gulf Coast University. He said the campaign officially ended on June 30, and FGCU will be just about at $130 million, and the goal was $100 million.

President Bradshaw congratulated the FGCU baseball team for winning the ASUN Conference tournament.

President Bradshaw said the first students would be coming into the Physician’s Assistant program this fall. He said there was space for 20 students and FGCU had received over 600 applicants. He added the Master’s in Engineering program also would be admitting its first students this fall.

President Bradshaw said Dr. Sharon Isern and Dr. Scott Michael were continuing to be a force in exploring the Zika virus and had published a paper recently in *Nature* with other scientists from around the world.

**Item 8: Standing Report from FGCU Financing Corporation Board of Directors**

Chair Goodlette asked the FGCU Financing Corporation Board of Directors Chair Jeff Fridkin to give the report.
Mr. Fridkin said the last meeting on June 7 was bittersweet for him because it was his last meeting with that Board, and he said it had been an honor to serve.

Mr. Fridkin reported the last meeting began with welcoming back Trustee Russell Priddy as the FGCU Board of Trustees’ representative. He said the Financing Corporation Board of Directors had unanimously elected Joe Catti as the new chair, and Larry Hart was elected to a director seat. He said the budget for fiscal year 2017-2018 was unanimously approved, as well as some changes to the bylaws. He said the Financing Corporation Board was recommending approval of the refinancing of two housing bonds and one parking bond.

Mr. Fridkin stated the improvements to the boardwalk at North Lake Village were on schedule to be completed later in the month, and the dining aspect was on schedule to finish in October.

Mr. Fridkin reported one area of concern for the Financing Corporation Board were the projections for future housing to keep pace with the rate of growth in the number of students. He also mentioned there would soon be some newly built competition, and FGCU would no longer have such an exclusive market on student housing. He reported the housing debt service coverage ratio was 1.47, which was quite healthy. However, he said with the projection of little to no growth in student population and a drop in occupancy, by Fiscal Year 2019-2020 there could be as much as $1 million in lower revenues. He said this could cause a change in the debt service coverage ratio to 1.31, which had potential to downgrade the bond coverage.

Mr. Fridkin applauded the FGCU Board of Trustees for recognizing that having a housing presence enhanced the academic mission of the University, as well as serving the needs of the students.

Trustee Priddy commented the Financing Corporation Board of Directors would miss Mr. Fridkin as he was a valuable asset. Chair Goodlette and President Bradshaw added their sentiments as well.

Trustee Felton asked what percentage of incoming freshmen used campus housing, and Vice President for Administrative Services and Finance, and Executive Director of FGCU Financing Corporation Steve Magiera responded it was about 80 percent.

**Item 9: Standing Report from FGCU Foundation Board of Directors**

Chair Goodlette recognized Vice President for University Advancement, and Executive Director of FGCU Foundation Chris Simoneau to give the Foundation Board of Directors report on behalf of Chair David Call.

Mr. Simoneau stated through June 9, the Foundation had secured $26.8 million this fiscal year, which exceeded the goal of $20 million. He added this brought the campaign total to almost $127 million, and the goal had been $100 million. He noted
over $60 million was secured in the past two years. He said this year the Foundation had received more than 6,200 gifts from more than 3,700 donors. He said FGCU’s endowment as of March 31 was at $83 million, and anticipated additions to the endowment this quarter would bring it closer to $86 or $87 million.

Mr. Simoneau said in addition to strong fundraising, endowment growth by strong financial markets, especially in domestic equities where the Foundation had about 41 percent of its assets, had occurred. He said that in October 2016, the Foundation had changed its endowment management model, outsourcing to an outsource CIO model to CAT Trust in Tampa, who had previously served as its consultant. He reported in the first two quarters under its management with discretion, the endowment has outperformed marginally the portfolio benchmark. He said the fiscal year to date return through March 31 was 9.5 percent against the benchmark of 8.9 percent.

Mr. Simoneau stated at last Wednesday’s meeting, the Foundation Board approved the operating budget of the Foundation for next year as well as a $25 million fundraising goal for fiscal year 2018.

Mr. Simoneau said the Foundation Board had elected the following officers for the next two years: As Chair, David Holmes; as Vice Chair, David Call; as Treasurer, Tim Cartwright; and as Secretary, Kim Johnson. The following new members were added to the Board: Harry Casimir, Mary Beth Geier, Mike Hartley, and Joe Schortz.

Mr. Simoneau reported the Foundation recently sold a piece of property, which created a nursing scholarship of $232,000. He added the Foundation had received an estate distribution of $975,000.

Mr. Simoneau stated the Foundation had recently engaged its auditors for the current year audit of financial statements; and at its last meeting, Tom Rice, who stepped off the Foundation Board after eight years, had been recognized for his service.

Chair Goodlette called for questions.

Trustee Smith said it bothered him that the Foundation Board had approved its budget for next year and its goals for fundraising without the FGCU Board of Trustees having an approved budget. He said he thought there was a disconnect with the meaning of “direct support.”. He stated Florida Gulf Coast University was facing some very tough budget times, and there was a shift in how FGCU was going to get funded. He said he was not sure the Foundation understood the University’s position as there tended to be people on the Foundation’s Board who were not fully engaged with the workings of the University. He said the FGCU Board of Trustees would be approving a budget which would impact the Foundation’s budget. He said there was reason to think about how budgets were staged. Trustee Smith said he was a liaison to the Foundation Board and was not sure what this meant or what the oversight should be from the Audit/Compliance perspective. He said in communications from the legislative body and the Board of Governors, there was a definite tone that there needed to be more
oversight of the FGCU Direct Support Organizations (DSOs) by the FGCU Board of Trustees.

Trustee Fogg said he appreciated the comment, and the Audit and Compliance Committee had discussed what responsibility it had for the DSOs at its last meeting. He said it was perfectly clear the Board of Governors was saying there should be more oversight, not less. He added the FGCU Board of Trustees needed to oversee and coordinate with the Financing Corporation more closely, as well.

Chair Goodlette said he agreed with Trustee Fogg and Trustee Smith.

Mr. Fridkin said possibly “oversight” was not a good term, but coordination was necessary, and everyone should be going in the same direction. He said on the Financing Corporation Board, Trustee Priddy and Trustee Fogg had done a good job of making sure the feelings of the FGCU Board of Trustees were understood, and the input was appreciated.

Trustee Priddy commented that during the years he spent on the Financing Corporation Board, he was very much involved in sharing the feelings and direction of the FGCU Board of Trustees.

President Bradshaw stated he didn’t know if “oversight” or “coordination” was the right word, but Board “liaison” had been used to label the FGCU Board of Trustees participant on both the Foundation Board of Directors and the Financing Corporation Board of Directors. He said these appointees were full Board members of those bodies, and the appointee to the Foundation Board also was on the Executive Committee. He said maybe some clarification on the roles of these FGCU Board of Trustees appointed members was needed, and possibly some discussion by the FGCU Board of Trustees about its role would help.

Item 10: Academic/Student/Faculty Affairs Committee Report (See Tabs 5-9)
Chair Goodlette asked Trustee Spilker to give his report. Trustee Spilker stated there were two information items and two action items. He introduced Provost Toll to report on those items.

Faculty Promotions (See Tab #5)
Provost Toll stated the first information item was the list of faculty who went through the promotion process this past year and whose promotions will take effect on the first day of the contract year beginning in August. He said 48 faculty began the process; 33 portfolios came to him; and of those, and 22 were given affirmative decisions with the approval of President Bradshaw. He said FGCU was very proud of those faculty, and the process was rigorous and an affirmation of their great work.
Performance Based Funding System State Wide (See Tab #6)

Provost Toll gave an update on Performance Based Funding, and he shared three charts with the Board regarding the University's ranking. He said he understood there was some conversation regarding one or two other universities that were challenging the scores that were received. He said even if those scores changed, it would not change FGCU’s situation. He said its ranking would be ninth. He showed on the second graph, an analysis of the four years for the ten metrics, the score each school had achieved. He said the scores for the four years were added up and divided by four for an average score, and the averages showed a grouping of schools consistently at the top and bottom. He reported FGCU was in the second tier grouping along with Florida State University (FSU). He showed a similar graph that displayed total number of points scored, which he pointed out corresponded to the rankings. He said further analysis seemed to suggest the stronger indication of the high achieving schools were the number of points scored on the excellence side. He said four years of data indicated the accrual of improvement points influenced the overall outcome and the overall placement.

Chair Goodlette asked what caused the incredible spike in the score of the University of West Florida (UWF).

Provost Toll responded this was based on improvement points, and he said UWF will feel the "boomerang effect."

Trustee Spilker commented it needed to be pointed out to the Board of Governors that the improvement scores were punitive, so by definition, there was little room for improvement, and the score would go down. He said it pointed out excellence might be the better metric.

Trustee Roepstorff said in her time where she attended Board of Governors meetings, it was clear the Board of Governors was emphasizing that excellence may be the better metric, and she agreed. She added people did not listen and now it was happening.

Trustee Spilker said now the data to show this was true was available.

Trustee Smith said the good news was if FGCU followed this strategy, it would have a really good year. He asked if base funding correlated to this information, as it appeared that funding was not driving the universities; funding was not creating a change agent for excellence. He asked Provost Toll if he agreed.

Provost Toll responded there was no correlation. He said FGCU did extremely well considering it had been comparatively at or near the bottom in terms of funding. He added not only did this information affirm Trustee Roepstorff’s comments, but it also demonstrated the fragility of the model because it was not only whether improvement points were scored, but also whether those points were being scored in the same synchronous fashion. He said if a university was in sync with a group of schools, it was
more directly in competition with them, and if it was out of sync, then it could theoretically be close to the top every other year.

President Bradshaw asked Provost Toll if he would offer a prediction for Florida State University (FSU) for next year. Provost Toll responded it would not be “pretty,” in his prediction.

Trustee Spilker thanked Provost Toll for his good work and asked him to move on to the action items.

**Addition of a Program Major, Integrated Entrepreneurship Studies, at the Bachelor’s Level in CIP 30.0000 (See Tab #7)**

Provost Toll said Item 7 was for the Addition of a Program Major, Integrated Entrepreneurship Studies, at the bachelor’s level, BA degree. This along with a transition from the Honors Program to the Honors College was one of the very early operationalized goals of the Strategic Plan. He said he was happy to be able to put this together, which took an existing set of courses and put them into an integrated degree. He said this integrated program was meant to take entrepreneurship across the curriculum. He recognized Dr. Sandra Kauanui’s accomplishments over many years which were now bearing fruit. He said it was estimated there would be roughly 25 students in year one, and hopefully by year five, there would be 140 students. He said there were only two baccalaureate degrees similar to this one available in the State University System.

Trustee Priddy made a motion for the addition of a Program Major, Integrated Entrepreneurship Studies, at the Bachelor’s Level in CIP 30.0000. Trustee Smith seconded the motion.

Chair Goodlette asked Provost Toll to explain that this was not a business program for accreditation.

Provost Toll explained this program, because it was across the curriculum, was open to every student and every major, and it would not fall under Association to Advance Collegiate Schools of Business (AACSB) accreditation. He said FGCU wanted the Integrated Entrepreneurship Studies major to be accessible to students in all majors.

Trustee Smith commended Provost Toll and his staff on the development of this program which reflected the response to the Board’s comments of using existing faculty across the University. He said this was an opportunity for FGCU to be known for something, and he suggested the program be marketed, and that the Board should not think just because FGCU offered it, people would know.

Trustee Roepstorff asked President Bradshaw where the marketing for this program would come from and whose department would market it.
President Bradshaw stated the first step would be for the institute or department to define the character of the program including recruitment and admissions. He said the curriculum was in today’s agenda packet. The Board should talk about how the program was different and how it could be bigger, and then the marketing would flow from there.

Chair Spilker asked if Trustee White could give some input as the student representative.

Trustee White said she thought students would be excited about the program. She said no matter what a student’s major, he or she could use this. Trustee White said she was excited to tell students about this through Student Government.

President Bradshaw questioned the use of “integrated” and asked if this term captured “interdisciplinary,” and suggested as the marketing and character of the program were developed, interdisciplinary might be a better choice.

Trustee Roepstorff stated whatever worked in branding should be used. She stated the business community would think this program was phenomenal.

Trustee Smith asked if the name of the program could be changed to reflect “interdisciplinary.”

Trustee Spilker said that could be done with an amendment to the motion.

Trustee Priddy amended the motion to read for the addition of a Program Major, Interdisciplinary Entrepreneurship Studies, at the Bachelor’s Level in CIP 30.0000.

Trustee Smith seconded the amended motion.

Trustee Spilker called for further discussion and any public comment. Hearing none, he called for the vote. The vote was 11-0 in favor of the motion.

Discontinuance of a Program Major in CIP 13.1101: Master of Education (M.Ed.) in School Counseling (See Tab #8)

Provost Toll continued to Tab #8, the Discontinuance of a Program Major in CIP 13.1101: Master of Education (M.Ed.) in School Counseling. The rationale was that it was duplicative of another degree currently offered. He said this item came as a result of the Board’s asking for a constant review of the inventory of degrees. He said according to regulations, students currently in the program would continue until complete. He said beginning in the fall of 2016, the program had not been available to students.

Chair Goodlette made a motion to approve the Discontinuance of a Program Major in CIP 13.1101: Master of Education (M.Ed.) in School Counseling. Trustee Smith seconded the motion.
Trustee Spilker called for discussion.

Trustee Roepstorff asked if the Dean of Education was supportive of discontinuing the program.

Provost Toll responded the Dean was consulted, and it was decided this would not harm students; in the next three or four years, a new, reconstituted program could be suggested.

Trustee Roepstorff stated there was a great need for qualified counselors in the K-12 area, and she asked how quickly a program would come to replace this one because educators were being lost.

Provost Toll said he wanted to be clear that the University would continue to offer the Master’s degree, an M.A. in school counseling. He emphasized FGCU was not giving up school counseling, but the two degrees largely had been leading in the same direction. He said this was seen as duplicative. He said FGCU would continue to graduate school counselors at the Master’s level.

Trustee Smith asked if the Dean of Education was in agreement with this decision.

College of Education Dean Eunsook Hyun said she understood and appreciated the concern, and as the Provost had indicated, in two or three years the College of Education would be asking the Board to reconsider reactivating this program.

Trustee Roepstorff said she recognized there was a need to restructure the degree to make it stronger so salary would be more commensurate.

Provost Toll responded there were several issues with this degree in terms of where the school systems were and what kind of person they wished to hire. He said there was some debate in the marketplace as to what an M. Ed. meant versus an M.A., and there was confusion in the employment world concerning these two degrees. He said he spoke for all deans in saying no one wanted to give up a degree. He said after discussions with Dean Hyun, it was decided that continuing this degree in its current incarnation would not address the issues of marketplace. He added in the next few years, there would be many issues facing Dr. Hyun, and this was not the biggest issue that should be taking her time in the next 2-3 years. He said the College of Education would be facing accreditation by the state boards, the national accreditation body, and she has other degree programs that she is very eager to work on. He said in the past FGCU had discontinued a degree only to bring it back a few years later, and this made sense for this degree.

Trustee Smith said he would like to see a review of some of the programs the Board had approved, and the status of those programs at the present time.
Trustee Roepstorff stated that request was made some time ago, and she said she felt all new programs should be tracked to be sure the programs were sustainable.

Provost Toll said he would pull together the requested information for the Board’s September meeting.

Trustee Felton stated the counseling program was doing very well, and the Marieb College of Health and Human Services just received a grant to do some mental health counseling. He suggested the program be placed on suspension rather than discontinuance.

Trustee Spilker stated he wanted to applaud the College of Education for making the decision, and he thought the Board should continue with a discontinuance.

President Bradshaw stated there was a dimension of this issue that had not been mentioned which was that the M.A. may be a stronger credential than the M.Ed. in school counseling and more preferred. He added he believed the program was already suspended as far as admitting students to the program.

Trustee Spilker called for further discussion and any public comment. Hearing none, he called for the vote. The vote was 8-3 in favor of the motion, with Trustees Smith, Roepstorff, and White dissenting.

**Performance Funding Metric 10 (See Tab #9)**

Provost Toll moved to the next item, Performance Based Funding Metric 10. This was the FGCU Board of Trustees’ selected metric. He said the FGCU Board of Trustees had been asked to provide to the Board of Governors three choices that the FGCU Board of Trustees would endorse for potential replacement of the current Metric 10, but the choices did not obviate the possibility of sending up the same metric as currently is used. He directed the Board to a chart in Tab 9, which listed the four proposed option choices of the Cabinet and the President. The yellow boxes indicated the highest score any university could achieve on this metric. He asked the Board to choose three from these four to send to the Board of Governors.

Trustee Smith made a motion to forward the current metric Bachelor’s Degrees Awarded Annually to Minorities, Total Research Expenditures, and Bachelor’s Degrees Awarded to the Board of Governors for consideration with Metric 10. Trustee Felton seconded the motion.

Trustee Felton stated it made sense for FGCU to get the improvement points possible in any of those areas and then turn them into excellence points.

Trustee Fogg asked for clarification. He said the Board was going to pick three and the Board of Governors would pick one of them and that would be it. So it seemed to him to pick the three in which the University was most likely to do well. He asked if FGCU
would be able to meet all of the metrics that were shown. He asked who chose the $8 million, the University or the Board of Governors.

Provost Toll responded that the University sets the scale to achieve the maximum number of points that they will allow. Provost Toll said this was true, and with all of the choices, there was potential to score more improvement points than excellence points. He said obviously FGCU wanted to score as many points as possible.

Trustee Fogg asked if the Board of Governors selected Research Expenditures, could the amount for scoring be changed.

Provost Toll responded that the BOG has the potential to ask a university to reconsider what the cut scores would be.

President Bradshaw said the numbers were not random and the figure of $8 million was where FGCU was now. He reminded the Board it would get to pick one from the three the Board of Governors submitted to it.

Provost Toll said he was remiss and forgot to point out these choices must be submitted in priority order.

Trustee Smith was asked to rank the choices in his motion. He said No. 1 would be Bachelor’s Degrees Awarded Annually to Minorities, No. 2 Bachelor’s Degrees Awarded, and No. 3 Total Research Expenditures.

Trustee Spilker asked the Cabinet and President what their recommendation of order would be.

Provost Toll said the Board did know that looking into the future FGCU would continue to grow the number of Bachelor’s Degrees Awarded. He added research dollars was heavily addressed in the Strategic Plan, but this was hard to predict.

Trustee Spilker asked Provost Toll if he was comfortable with Trustee Smith’s recommendation for rank order, and he responded he was extremely comfortable.

Trustee Priddy said if the Board knew the Board of Governors would not give the University its first choice, why include it.

Trustee Smith said the online courses choice was problematic although FGCU was moving in that direction, and he questioned the degree of control the University would have over this option. He said the Diversity Degrees option needed to be kept to send the message that diversity was important in today’s world.

Trustee White stated she agreed with Trustee Smith, and it was important for FGCU to say the University cared about the minority student.
Trustee Price said the options were quantitative, but quality was important to students.

Trustee Spilker called for further discussion and any public comment. Hearing none, he called for the vote.

Vice President and Chief of Staff Susan Evans restated that the motion for approval is for the first priority Degrees Awarded to Minorities; second priority Bachelor’s Degrees Awarded; and third priority Total Research Expenditures.

The vote was 11-0 in favor of the motion.

**Item 11: Sunshine Law (Chapter 119, Florida Statutes) Presentation**

Chair Goodlette stated one of the corrective items the Board approved at the May 9 meeting was to receive an annual presentation on the Florida Sunshine Law. He said Ms. Suzanne Boy, a partner with the Henderson Franklin Law Firm in Fort Myers, would be making the presentation.

Ms. Boy greeted the Board and highlighted two areas under the Sunshine Law. First was open meetings, governed by Florida Statute 286, and the second was public records, governed by Chapter 119. She said these were important concepts for service on the FGCU Board of Trustees.

Ms. Boy explained the three basic requirements for an open meeting under the Sunshine Law: 1. The meeting must be open to the public; 2. Reasonable notice must be given of every meeting; and 3. Minutes must be taken and recorded.

Ms. Boy explained an open meeting consisted of two or more individuals from the same board who were discussing a matter that could come before the board for action. In the case of a trustee meeting with a non-trustee, if the trustee had decision-making authority for the topic being discussed, it would become an open meeting and be subject to the Sunshine Laws. If the non-trustee was being used as a conduit for information to several trustees, that would become an open meeting and be subject to the Sunshine Laws.

Ms. Boy stated virtual meetings, including email, voice mail, text message, social media posting, instant messaging, not solely for the purpose of information, also came under the Sunshine Laws. She said information sent out to the Board by Ms. Evans was okay as information, but not shared trustee commentary. She said social events where many trustees were present also came under the Sunshine Laws if matters that would come before the Board were discussed.

Ms. Boy explained “open to the public” meant the facility in which a meeting was held must be accessible to all people, must be non-discriminating, must have reasonable space for the public, must be within the state of Florida, must avoid luncheons at restaurants, and must be audible.
Ms. Boy noted some exceptions to the Sunshine Law, which included security plans and vendor negotiations pursuant to invitations to negotiate.

Ms. Boy said “reasonable notice” was suggested by the Attorney General’s office to be at least seven days, and she noted the FGCU Board of Trustees Bylaws required seven days’ notice. Also, the Bylaws state that special meetings should give at least 72 hours’ notice. She said FGCU’s Board of Trustees guidelines were well within the Sunshine Laws.

Ms. Boy said the Sunshine Laws state all members must vote unless there was a conflict of interest. She said the minutes must reflect the vote of each member, and secret ballot votes were not allowed under the Sunshine Laws.

Ms. Boy said the requirements for minutes were that minutes be recorded (posted) and be available for public inspection. The minutes did not have to be verbatim. She said if sound recordings were used, the recordings must be retained.

Ms. Boy said the consequences for not operating within the Sunshine Laws mean any actions taken outside the Sunshine Laws became void and were not binding. For a negligent violation, where the Board did not intentionally violate the law, the fine would not exceed $500. She stated a willful violation would be a second-degree misdemeanor crime. She said removal from office could happen for a violation or civil action, but no damages could be awarded under the public records law; however, attorneys’ fees can be collected.

Ms. Boy gave some examples of case studies of violations.

Ms. Boy stated a public record was defined as, “all documents, papers, letters, maps, books, tapes, photographs, films, sound recordings, data processing software or other materials regardless of physical form, characteristics or means of transmission, made or received pursuant to law or ordinance or in connection with the transaction of official business by any agency.” She added the Florida Supreme Court defined public records as “all materials made or received by an agency in connection with official business which are used to perpetuate, communicate or effectuate knowledge.”

Ms. Boy warned the Board to be very careful about digital transmissions as these were public records and should not be deleted. She added drafts were public records also. In general terms, a public record was something from which a copy could be made. She recommended a book entitled Government in the Sunshine. She informed the Board there were similar actions for violations of public records as there were for open meeting violations.

Ms. Boy gave some examples of case studies of violations.
She said that last month the Governor signed a new law that amended the attorney fees section of Chapter 119, and added certain requirements for the plaintiff to recover fees for a public records litigation. These requirements included that the plaintiff must give a five-day notice to the agency it was going to sue before the lawsuit was filed, and the plaintiff must show he did not act with an improper purpose.

Ms. Boy then gave some best practices to operate within the Sunshine Laws. She highlighted the importance of the Board to make sure it was preserving records, particularly emails, text messages and voice mails. She said there were different schedules for record retention.

Ms. Boy opened the floor for questions.

Trustee Fogg asked if the Board information packets needed to be kept. Ms. Boy responded the individual Board members did not have to keep copies as the original would be kept by one designated individual.

Trustee Fogg then asked if email retention meant keeping those emails related to Board business, and the response was affirmative. He then asked about emails between the FGCU Board of Trustees and the Board of Governors. She said that was not covered by the Sunshine Laws as it needed to be two members from the same board.

Chair Goodlette asked if some members of the Board went somewhere together on official business, what needed to be memorialized. She responded a summary of who went, where, what was done. She said it did not have to be a transcript and recommended typing a short memo of this information.

Trustee Smith said when the Presidential Search Committee was meeting, an FGCU email account was set up for him, and it excluded his personal email, which was helpful for keeping FGCU emails.

President Bradshaw stated there were Boards that existed with an ex-officio non-voting member. He asked what the status of that individual was as it related to the Sunshine Laws. Ms. Boy responded ex-officio members and members-elect were covered under the Sunshine Laws.

Chair Goodlette thanked Ms. Boy for her presentation.

Item 12: Audit and Compliance Committee Report (See Tabs 10-14)
Chair Goodlette recognized Audit and Compliance Committee Chair Joe Fogg.

Trustee Fogg stated the Committee had two information items and three action items.
The information items included the minutes of the first two meetings and the schedule of Committee meetings for the next 12 months. Trustee Fogg moved on to the action items to be brought before the Board.

Charter for the Office of Compliance and Ethics (See Tab #12)

Trustee Fogg asked Director of Internal Audit Bill Foster to explain the Charters.

Mr. Foster stated last November the Board of Governors adopted four new regulations directly related to the increased emphasis being placed on internal audit and compliance functions in the State University System. He said as a result, there were two Charters for approval by the Board, one for the Office of Compliance and Ethics and one for the Office of Internal Audit. He said these Charters had been approved by the Audit and Compliance Committee, which also has a Charter to be approved itself, and they were in compliance with Board of Governors regulations. He asked for questions.

Trustee Fogg commented the charters closely follow the template provided by the Board of Governors.

Chair Goodlette made a motion to approve the Charter for the Office of Compliance and Ethics. Trustee Smith seconded the motion. There was no public comment or discussion. The vote was 10-0 in favor of the motion, with Trustee Spilker not present for the vote.

Charter for the Office of Internal Audit (See Tab #13)

Trustee Fogg called for discussion of this item.

Trustee Priddy made a motion to approve the Charter for the Office of Internal Audit. Trustee Smith seconded the motion. There was no public comment or discussion. The vote was 10-0 in favor of the motion, with Trustee Spilker not present for the vote.

Charter for the Audit and Compliance Committee of the FGCU Board of Trustees (See Tab #14)

Trustee Fogg called for discussion of this item.

Trustee Priddy made a motion to approve the Charter for the Audit and Compliance Committee of the FGCU Board of Trustees. Trustee Smith seconded the motion. There was no public comment or discussion. The vote was 10-0 in favor of the motion, with Trustee Spilker not present for the vote.

Item 13: Finance, Facilities, Administration Committee Report (See Tabs 15-24)

Chair Goodlette stated Vice Chair Ken Smith would give this report due the excused absence of Committee Chair Blake Gable.

Trustee Smith said before starting on the information items, he suggested Tab #24 be moved up to after Tab #15. He said Tab #24 was recently added to the agenda, and he
suggested it be an information only item with a plan to be an action item during the June 29 conference call meeting of the FGCU Board of Trustees. He asked if there were any objections to this change. Seeing none, he continued by saying Mr. Charlie Dudley of Floridian Partners, LLC was at the meeting and available to answer questions.

2017 Legislative Session Report (Tab #15)

Trustee Smith then called on Director of Government Relations Jennifer Goen to give the report.

Ms. Goen said she would be reporting on the regular session and the special session of the legislature. She said in the packet was a budget summary and a policy summary.

Ms. Goen stated that on June 2 Governor Scott signed an $82 billion budget. She said the approved FGCU Board of Trustees agenda items totaled $4,468,500 for the two programs which were moved forward, Target Existing Talent Gaps and Honors College. Ms. Goen said FGCU was approved for the $1,750,000 nonrecurring funds for the Target Existing Talent Gaps. She stated $1 million of the $1.6 million in nonrecurring funds had been received, but the Governor vetoed it. From the 2015 Special Session A, she stated FGCU received $1,964,250, which had been allocated as Academic and Career Attainment. She said during the reviews, it was reduced to $500,000 in nonrecurring funding, and during the Governor’s veto process, he then vetoed $1 million of the recurring funding for Academic and Career Attainment.

Ms. Goen said during the conference process in the regular session, FGCU did receive for the Public Education Outlay Project (PECO) project, Academic Building 9, an appropriation of $15 million of the $44 million requested, and this was vetoed by the Governor. However, during Special Session A, House Bill 1A re-appropriated $12,701,439, which the Governor has not yet acted on. She said $45 million had been received in the Capital Improvement Trust Fund (CITF) funding. She said her team was still waiting for the Board of Governors to allocate that. She said there were also two System appropriations in the regular session, which were approved by Governor Scott; for the World Class Faculty and Scholars Program, FGCU received $2.4 million recurring funds, and for the Professional Graduate Degree Excellence Program, FGCU received $1.3 million.

Ms. Goen continued to the policy report. She said the Senate approved four of the FGCU trustees for confirmation for the next five years: Trustee Fogg, Trustee Cors, Trustee Montgomery and Trustee Priddy. She said there were several bills that have impact on higher education and FGCU, but she would focus on Senate Bill 374, which was presented to the Governor on June 5, with a deadline of June 20 for action. She said some of the impacts to FGCU were under the grants, tuition, fees and scholarships: first, Bright Futures scholarships will be offered during summer term enrollment for Florida’s academic scholars awards level, and there would be 100% tuition with $300 for textbooks and college related expenses during the fall and spring terms beginning in 2017. Additionally, the First Generation Matching Grant for need-based aid will be changing the match from 1 - 1 to 2 – 1; the Benacquisto scholarship
program was expanded to out-of-state students; and the Florida Farmworker student scholarship program was created.

Ms. Goen stated each university board of trustees was now required to adopt a Block Tuition policy for implementation beginning with the fall of 2018, and the policy must apply to entering freshmen, full-time, first-time-in-college (FTIC) students, and may be extended to include other enrolled students. It required each university board to adopt a block tuition and fee policy by October 1.

Ms. Goen said the policy on Direct Support Organizations (DSO) had several changes. Beginning July 2022, the university boards of trustees may not permit any university DSO to use personal services; must prohibit the use of state funds for travel expenses by any university DSO; must require the chair of each board of trustees to appoint at least one representative to the board of directors in the executive committee of a DSO; must prohibit a university DSO from giving to a political committee without exception; and must require disclosures of all expenses from state funds and from all travel expenditures from private funds.

Ms. Goen stated under the Performance Based Funding Model, the Board of Governors was required to conduct a study of state investment allocation methodologies for the Performance Based Funding Model. She said the study must include various options, including an option in which each university must be eligible to receive some portion of the state investment based on benchmarks that reflect the institutional mission of each university. She added this would be due at the end of the year.

Ms. Goen reported there were other graduation metrics, six-year to four-year, and other performance metrics that reward institutions with access rates above 50 percent. She said also performance metrics do not apply to the 2017 determination of the rankings, referring to Metric 3. Metrics on the benchmarks in place before January 1, 2017 will be used.

Ms. Goen stated a new program called Two Plus Two Pathways was created that required the Florida Community College system in the academic year 2018-19 to execute at least one Two Plus Two targeted pathway articulated agreement with one or more state universities.

Ms. Goen reminded the Board a bill was passed during the 2016 session that allowed for the session in 2018 to convene on January 9; as such, FGCU Day at the Capital would be January 22 and 23, and the legislative kickoff would be on November 2.

Trustee Roepstorff asked for an explanation of the figure the Governor used of $130.6 million.

Mr. Magiera explained the budget showed that figure as the total Education and General (E & G), which has three parts: state appropriation, lottery, and tuition. He said he was not sure how the tuition figure was calculated.
Trustee Priddy stated beginning in 2022, FGCU would not be able to use University money for personnel for Direct Support Organizations. He said the Finance Corporation now was reimbursing the University about $100,000 a year for services. He asked if that would continue to be allowed.

Mr. Magiera said he believed it would be allowed, and he stated the Financing Corporation was completely different from the Foundation.

Trustee Priddy asked if this would mean the Foundation would have to rent space from the University or get space elsewhere and hire its own people. Mr. Magiera replied that appeared to be what the law was saying. It was added the Foundation could use University space, but people who were doing work on behalf of the Foundation would have to be supported by the Foundation, and this figure currently was close to $1 million.

Trustee Priddy said that did not make sense to him because the return to the University was much greater.

Trustee Roepstorff asked how the decision was driven, by the Governor or the House or legislative body.

Mr. Charlie Dudley said the decision was driven primarily by the House and Mr. Simoneau had done an excellent job of talking to the legislature about the return, but the House prevailed. Ms. Goen added FGCU was complimented for being the first to respond to this inquiry.

Trustee Roepstorff asked if this new rule would impact the giving, when it was realized that part of what was given would have to go toward salary and space.

Mr. Simoneau responded it would likely do so. He said the Foundation did have five years to consider the implications. He also added the Foundation did more than fundraising. He said last year he testified the University invested about $2 million in operations, and the Foundation itself had a budget of about $1.4 million, with gifts of $34 million, which was a 10 to 1 return, a very good return on investment.

Trustee Roepstorff asked if this policy had been approved. Mr. Dudley responded it had, but there may be an opportunity to revisit the policy in the future. He said in the current House, this was a major focus.

President Bradshaw asked about the other changes for the DSOs listed in the document and if the changes were effective immediately. Ms. Goen responded affirmatively.

Trustee Smith asked if the Governor had signed the bill, and Ms. Goen responded he had not.
2018 Legislative Budget Request (See Tab #24)

Trustee Smith asked Director of Government Relations Jennifer Goen to give the report.

Ms. Goen said there were several options. She stated three items were unfunded this session: Honors College, restoration of Academic and Peer Attainment funding, and recurring funding for the Talent Gap. She said Student Success and Operational Support were also added.

Trustee Smith said there was a funding gap between FGCU and other schools in the State University System. He suggested the Board consider focusing on that gap in base funding next year. He said if this gap did not exist, FGCU would have the opportunity to fund these requested programs and move forward. He said FGCU's opportunity inside of the Performance Based Funding Metrics to gain additional dollars to its recurring base was only $3 million a year. It would take a long time to get on par with the University's peers at that rate. He said Florida State University (FSU) gets $10 million a year for being pre- eminent, so in the last four years it had gotten $40 million, and FGCU had gotten $12 million. He said it may appear to the legislature that FGCU was not using its money properly because it was not telling its story appropriately.

Mr. Dudley said his team focused on the Academic Building 9 priority, and when the University didn't get the $15 million, he was disappointed. However, because of the University's delegation, which now has seniority in the Senate, we were able to get back $12.7 million. He pointed out the Governor was saying if FGCU needed money for something important, it would have to re-prioritize its budget to find the money. He said it might be a good time to go back to address some inequities in the current base funding and ask for additional base funding. He cautioned the Board to get feedback from the delegation.

Trustee Fogg asked for an explanation about the disparity in numbers for base funding.

Trustee Smith stated some believe this happened because the University grew too fast, but he said this was not true. He said the problem was as the University grew, performance based funding was enacted, which limited the process.

Trustee Roepstorff said she was told the reason the Full Time Enrollment (FTE) funding was low was because when FGCU began, the State University System put a freeze on enrolling students, and since then, FGCU had been penalized for enrolling more students. She said somebody was still using that freeze, and this inequity forced them to ask for extra funding.

Trustee Smith commented the inequities were large, and University of West Florida (UWF), which was the same size as FGCU, received $50 million in base funding.
Ms. Evans gave some history and stated in 1993, she began at the University including with government relations responsibilities like those now held by Ms. Goen. She said the University had worked very hard to get the legislature to front-end fund FGCU, and the legislature was receptive. She said that meant FGCU was funded at a level much higher than the number of students in the early years with the idea FGCU would grow into the funding level of 3,000 FTE. She said when FGCU got to that level, the decision was made FGCU would be treated for funding like the other universities in the System. At the time, this meant being funded on an FTE basis, meaning that the more FTE you have, the more funding the University would receive each year. Very shortly after this, there was an economic crisis with statewide budget cuts, and also later a performance funding emphasis instead of a growth emphasis. The mission and mandate from the state for FGCU was to grow and provide access to higher education in Southwest Florida. In a way, the University was penalized for doing that successfully. She said FGCU was presently in a situation where it should talk about this, and also the Board should remember that the legislature did not do this intentionally to FGCU, but rather it was more a matter of critical timing.

President Bradshaw added FGCU was growing and funding was going down, but the administration was able to buffer that with tuition increases and getting PECO money to build buildings. He said FGCU was surviving due to this; however, some of those items to fall back on were no longer available. He said if FGCU was funded at the average level, it would not have to ask for small amounts of funding.

Trustee Priddy suggested FGCU not submit three and four requests for small amounts of money because the legislators usually asked which one was most important, and this was counterproductive. He said one big number would be more productive.

Chair Goodlette commented the legislative delegation was very strong, and the Board needed to keep the members informed about its thinking. He said FGCU needed to take every opportunity available to inform individuals of its ideas. He said the Board needed to be open-minded and open to what needed to be done. He felt there would be an audience in the legislature to highlight the funding disparity and lack of fundamental equity for student funding, and the message would resonate.

Trustee Smith suggested a document be put together which illustrated the $30 million request plus additional funds for Academic Building 9. Secondly, any trustees who had contact with legislators in Southwest Florida should speak to them and give them FGCU's perspective. He also suggested hiring a political communications person to make sure the message was clear to the House and Senate, the Governor's office, and the Board of Governors.

Trustee Priddy stated it was important FGCU's delegation had input into what the figure should be as the delegates needed to be comfortable with what was being asked. He said he thought it was important to get their input on the front end of the process.
Trustee Smith asked Ms. Goen and Mr. Dudley to come back with what the delegation would suggest. He said he appreciated the Chair had said the Board could come back to meet again if it needed to before the July 10 Board of Governors deadline.

Trustee Montgomery said he agreed with Trustee Smith; it had to be done right. He said the Board needed to be sure of how much it needed, and what would be the effect of this decision five years from now.

President Bradshaw said he had spoken to the three senior people in the delegation, and he did think consulting them about how to frame the request made sense.

Trustee Felton asked if after the document was prepared, would it go to the Board of Governors, and the response was affirmative.

Trustee Smith pointed out FGCU had not grown in three years and was still struggling. He added the situation had gone beyond efficiency and into detriment.

Finance Budget Update (Tab #16)
Vice President for Administrative Services and Finance Steve Magiera reported on the budget update. He said everything was in pretty good shape, and FGCU would be finishing the year with about $2 million more in revenue than was projected. He said the better news was on the expenditure side with 3.7 percent less in expenditures. He said the important number going forward was on the bottom of the page; he said he was expecting $4 million of carryforward, which could be used to help with the shortfall next year. He stated at the September Board meeting, he would bring a complete report on the carryforward numbers.

2017-2018 Operating Budget (Revised Tab #17)
Trustee Smith thanked President Bradshaw, Provost Toll and Vice President Magiera and for their diligence and hard work. To save time, he suggested each Board member ask any question he or she might have about the Operating Budget.

Mr. Magiera informed the Board that President-elect Mike Martin had reviewed the budget. Mr. Magiera said although the budget was not complicated, it had many moving parts. He said he was grateful for the new contributions, but this money came in with restrictions, was non-recurring, or was fenced. He said the Board needed to find funding which was permanent and not restricted.

Trustee Smith said a paradigm shift was being seen, and the Board was going to have to look at Honors College, and programs in sales, logistics, and construction management. He said the Development staff was going to have to work toward getting programmatic money.
Chair Goodlette made a motion to approve the 2017-2018 Operating Budget. Trustee Fogg seconded the motion. There was no discussion or public comment. The vote was 10-0 in favor of the motion, with Trustee Spilker not present for the vote.

President Bradshaw acknowledged the work of the Cabinet and the Vice Presidents who made cuts that were thoughtful, insightful and painful.

Mr. Magiera said this budget funded the $8 million performance cut in two pieces. He said there was a $4 million across the board, which was recurring, and $4 million of the carryforward. He added this would not solve the problem for next year. He said he did put in a plan to cover the cut for next year, but there may be many changes before next year.

Trustee Roepstorff asked for an explanation of the World Class Faculty program.

Trustee Smith said he would explain further because he pressed the administration to focus on the strategic plan. He stated that he wanted the University to focus on one area, specifically water resources, instead of giving a little bit of resources to each area of the strategic plan. He said once the area of water was up and running, then the cluster hiring for the World Class Faculty program would be in place.

President Bradshaw stated in carrying out the strategic plan, it did not have to be all or none. He said the water resource program was where the University would probably have a chance of cluster hires and also in the entrepreneurship area. He said both of those were pillars in the strategic plan.

Trustee Roepstorff said she liked the entrepreneurship program because it was for the whole university.

2018-2019 Fixed Capital Outlay Budget Request (See Tab #18)

Mr. Magiera said he had brought forward the same budget as last year with the focus on Academic Building 9 and the recreation center. He said he would be asking for two changes, and he explained the figures would change. He said the name would be changed to Integrated Watershed and Coastal Studies. Ms. Evans commented she believed the word “building” had been left off in the legislation, and the project going forward should read “Integrated Watershed and Coastal Studies Building.”

Mr. Magiera said the other change was in the Capital Improvement Trust Fund (CITF) number and he explained the change. He asked for the Board’s approval and that this approval allow for changing the figure back to $44 million if the $12 million disappears.

Trustee Priddy made a motion to approve the 2018-2019 Fixed Capital Outlay Budget Request with the ability to change the asked-for number to take into account what was received. Chair Goodlette seconded the motion. There was no discussion or public comment. The vote was 9-0 in favor of the motion, with Trustee Fogg and Trustee Spilker not present for the vote.
Florida Gulf Coast University Financing Corporation Bylaws (See Tab #19)

Mr. Magiera said there was a simple change to the FGCU Financing Corporation Bylaws. He said the change would remove members who are staff members as ex-officio members, and the change would now classify them as staff.

Trustee Priddy made a motion to approve the changes described to the FGCU Financing Corporation Bylaws. Trustee Price seconded the motion. There was no discussion or public comment. The vote was 9-0 in favor of the motion, with Trustee Fogg and Trustee Spilker not present for the vote.

Florida Gulf Coast University Financing Corporation Bond Refinancing (See Tab #20)

Mr. Magiera reported the Financing Corporation had looked at refinancing bonds for housing and parking. He said a financial advisor was hired, and the University had been in discussion with bond counsel. The bond counsel said the first step was to get approval from the Financing Corporation Board of Directors and the FGCU Board of Trustees. He said he did not have numbers, but he said there were debt management guidelines, and these rules included that debt cannot be extended unless there would be a savings. He said the financial advisors were estimating the savings that would accrue from refinancing the housing bonds would be $300,000 to $400,000 annually and about $25,000 to $30,000 on the parking bonds. He added every step of the way the Board of Governors and the Division of Bond Finance was involved. He said if the financials did not work out, refinancing would not be done.

President Bradshaw pointed out to the Board that the savings figures were net of fees.

Trustee Priddy made a motion to approve the Financing Corporation Bond Refinancing. Trustee Cors seconded the motion. There was no discussion or public comment. The vote was 9-0 in favor of the motion, with Trustee Fogg and Trustee Spilker not present for the vote.

Second Amendment and Restatement of the Resolution on Presidential Authorizations (See Tab #22)

Vice President and General Counsel Vee Leonard said the Second Amendment and Restatement of the Resolution on Presidential Authorizations was a delegation of authority document, and she had added language from the Board of Governors’ document to address some clarification issues. She said she did not change the substance of the document, but would entertain any questions or requests for changes the Board may have.

Trustee Smith asked Chief Compliance and Ethics Officer Stacey Chados and Director of Internal Audit Bill Foster to examine this document carefully and make sure FGCU was compliant.
Chair Goodlette made a motion to approve the Second Amendment and Restatement of the Resolution on Presidential Authorizations. Trustee Roepstorff seconded the motion. There was no discussion or public comment. The vote was 9-0 in favor of the motion, with Trustee Fogg and Trustee Spilker not present for the vote.

Eighth Amendment and Restatement of Florida Gulf Coast University Board of Trustees Bylaws (See Tab #23)

Vice President and General Counsel Vee Leonard said the changes that had been made to the Bylaws primarily were housekeeping, and additionally some changes were made to insure that those employees who had been working with the various subcommittees of the Board were identified now as staff to the Board.

Trustee Cors made a motion to approve the Eighth Amendment and Restatement of Florida Gulf Coast University Board of Trustees Bylaws. Trustee Smith seconded the motion. There was no discussion or public comment. The vote was 9-0 in favor of the motion, with Trustee Fogg and Trustee Spilker not present for the vote.

Item 14: Standing Report from FGCU Student Government

Trustee Jalisa White reported Student Government had traveled to the Florida Student Association (FSA) in April, May and June. In May, Trustee White was elected as the Internal Vice Chair for FSA. She said Student Government had appointed the Executive Cabinet as well as Senate Executive Committee. Trustee White said she and her team would be attending the Board of Governors meeting next week. She said different projects were under way including updating the Student Government website. She said the SG in Summer B program was being rolled out and Student Government had been attending various orientation sessions. She said Student Government was continuously posting video updates to keep students informed.

Item 15: Standing Report from FGCU Faculty Senate

Trustee Felton said he was in his fourth and final term as Faculty Senate president and commented it had been a great experience. He asked the Board to consider him as a future resource. He said the Faculty Senate was pretty quiet in the summer. He announced his successor, Faculty Senate President-elect Dr. Mike McDonald, Professor of Anthropology; Vice President Dr. Martha Rosenthal, Professor of Neuroscience and Physiology; Secretary Dr. Jo Stecher, Assistant Professor of Nursing; Parliamentarian Patrick Niner, Instructor of English. He said he would soon be finalizing the 2016-2017 Senate Report, and it would be available through the appropriate channels. He said he appreciated all the Trustees who attended the celebratory events at the end of the year and congratulated the faculty who had successfully completed the promotion process.

Trustee Felton reported he had been re-elected as the Vice Chair of the Advisory Council of Faculty Senates, which was made up of two voting members from each State University System institution and the chair of the groups was a full voting member on
the Board of Governors. He said the chair was Dr. Gary Tyson from Florida State
University.

Chair Goodlette thanked Dr. Felton for his service to the Board.

**Item 16: Standing Report from FGCU Staff Advisory Council (SAC)**

Staff Advisory Council President Teri Bigos reported SAC also had elected the following
officers: Vice President Diane Bova, Secretary Sara DiStefano, and Treasurer Natasha
Ziegler. She said on behalf of SAC, she wanted to thank President Bradshaw and wish
him the best of luck in the future.

**Item 17: Old Business**

There was no old business for discussion.

**Item 18: New Business**

There was no new business for discussion.

**Item 19: Chair’s Closing Remarks & Meeting Adjournment**

Chair Goodlette thanked President Bradshaw for his tremendous service to FGCU.

Chair Goodlette reminded the Board the next meeting would be by conference call on
June 29. Ms. Evans stated the agenda would be posted seven days before on June 22,
and if the Legislative Budget Request item was not available, it would be removed from
the agenda. If it was removed from the agenda, then another Conference Call meeting
would need to take place. Ms. Evans would contact the Board concerning this.

Chair Goodlette adjourned the meeting.

Minutes prepared by Transcription Experts, and reviewed by Lauren Schuetz, FGCU
Assistant Director of Board Operations.

**Agenda Items:**

A. See Tabs #1 – 20

B. Handouts
Attachment:

A. Record of Votes
### Record of Votes
***FGCU Board of Trustees***  
**DATE: 6/13/2017**

<table>
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<tr>
<th>TRUSTEES</th>
<th>Yes/No</th>
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## Record of Votes
**FGCU Board of Trustees**

**DATE: 6/13/2017**

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### Documents Considered
- Charter for the Audit and Compliance Committee of the FGCU Board of Trustees (Tab #14)
- 2017-2018 Operating Budget (Tab #17)
- 2018-2019 Fixed Capital Outlay Budget Request as amended (Tab #18)
- Florida Gulf Coast University Financing Corporation Bylaws (Tab #19)
- Florida Gulf Coast University Financing Corporation Bond Refinancing (Tab #20)
- Second Amendment and Restatement of the Resolution on Presidential Authorizations (Tab #22)
- Eighth Amendment and Restatement of Florida Gulf Coast University Board of Trustees Bylaws (Tab #23)