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2 **FLORIDA GULF COAST UNIVERSITY BOARD OF TRUSTEES**

3
4 **Tuesday, January 9, 2018**

5
6 **COHEN CENTER BALLROOM, ROOM # 203-B**
7 **Florida Gulf Coast University**

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Meeting Minutes

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13 **Members:**

14 *Present:* Trustee Kenneth Smith – Vice Chair and Acting Chair; Trustee Blake Gable –
15 Elected Chair; Trustee Robbie Roepstorff – Elected Vice Chair; Trustee Darleen Cors;
16 Trustee Richard Eide, Jr.; Trustee Joe Fogg III; Trustee Mike McDonald; Trustee Leo
17 Montgomery; Trustee Russell Priddy; Trustee Christian Spilker; and Trustee Jalisa
18 White.

19
20 *Not Present:* Trustee Kevin Price (Excused Absence).

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22 **Others:**

23 Foundation Board of Directors Chair David Holmes; and Staff Advisory Council (SAC)
24 President Teri Bigos.

25
26 *Staff:* President Mike Martin; Provost and Vice President for Academic Affairs James
27 Llorens; Vice President for Administrative Services and Finance, and Executive Director
28 of FGCU Financing Corporation Steve Magiera; Vice President for University
29 Advancement, and Executive Director of FGCU Foundation Chris Simoneau; Vice
30 President and Chief of Staff Susan Evans; Vice President and General Counsel Vee
31 Leonard; Chief Compliance and Ethics Officer Stacey Chados; Director of Internal Audit
32 Bill Foster; Project Manager Melissa Pind; Assistant Director of Board Operations
33 Tiffany Jackson; and Director of Operations Tiffany Reynolds.

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36 **Item 1: Call to Order, Roll Call, and Opening Remarks**

37 Vice Chair Ken Smith called the meeting to order at 8:33 a.m. stating, for the record, he
38 would be conducting the meeting until the election of new officers as former Chair
39 Dudley Goodlette's Trustee term ended on January 6, 2018. He added Trustee
40 Goodlette would attend the April 10, 2018 meeting where he would be honored with a
41 Board resolution of appreciation for his leadership and service. Roll call was taken with
42 11 of 12 members present, thus meeting quorum requirements.

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Item 2: Welcome to New Trustee Richard Eide, and Provost and Vice President for Academic Affairs James Llorens

Vice Chair Smith welcomed new Trustee Richard Eide. Trustee Eide thanked Trustee Joseph Fogg and Board of Governors Chair Ned Lautenbach for their encouragement to join the FGCU Board of Trustees. Vice Chair Smith also recognized Provost and Vice President for Academic Affairs James Llorens. Dr. Llorens commented he was excited to be at Florida Gulf Coast University, and looking forward to working with the Board.

Item 3: Student Success Showcase

Vice Chair Smith called on Dr. Llorens to introduce the students in the Showcase. Dr. Llorens introduced Ms. Chelsea Atkins and Ms. Samantha Lloyd, who spoke about their successes at Florida Gulf Coast University. Vice Chair Smith added his compliments to these two outstanding students.

Item 4: Consent Agenda (See Tabs #1-2)

Vice Chair Smith stated there were two items on the consent agenda: (1) Minutes of the December 8, 2017 Meeting; and (2) the FGCU BOT Meeting Dates for 2018-2019 and 2019-2020.

Trustee Darleen Cors made a motion to approve the Consent Agenda. Trustee Leo Montgomery seconded the motion. There was no public comment, or Board discussion. The vote was 11-0 in favor of the motion.

Item 5: Election of Chair and Vice Chair of Florida Gulf Coast University Board of Trustees (See Tabs #3-5)

Vice Chair Smith called on Officers Nominating Committee Chair Leo Montgomery.

Trustee Montgomery stated there were several items to be considered under this item. He said the first item was the Committee's approval of the Minutes of the December 14, 2017 Officers Nominating Committee meeting.

Trustee Russell Priddy made a motion to approve the Minutes of the Officers Nominating Committee Meeting of December 14, 2017. Trustee Montgomery seconded the motion. There was no public comment or discussion. The vote was 2-0 in favor of the motion, with only Committee members voting on approval of the Committee meeting minutes.

Trustee Montgomery reported by unanimous vote the Committee recommended Trustee Blake Gable as Chair and Trustee Robbie Roepstorff as Vice Chair. He called for a motion to approve this recommendation.

91 Trustee Christian Spilker made a motion to approve Trustee Blake Gable as Chair and
92 Trustee Robbie Roepstorff as Vice Chair. Trustee Smith seconded the motion. There
93 was no public comment, or Board discussion. The vote was 11-0 in favor of the motion.
94

95 Trustee Smith congratulated the newly elected Chair and Vice Chair. He added the
96 Board Bylaws provided an effective date of February 1 for the start of the terms for the
97 Chair and Vice Chair. However, he said since Trustee Goodlette's Trustee term had
98 ended, the Board could suspend this provision of the Bylaws and vote to make the
99 Chair and Vice Chair terms' effective date as of today, January 9, 2018.

100
101 Trustee Priddy made a motion to suspend the Bylaws as described above with the
102 effective date for the new Chair and Vice Chair to be effective January 9, 2018. Trustee
103 Montgomery seconded the motion. There was no public comment, or Board discussion.
104 The vote was 11-0 in favor of the motion.

105
106 Trustee Smith formally turned over the gavel to Chair Gable. Chair Gable thanked
107 everyone and said he and Vice Chair Roepstorff had big shoes to fill following in the
108 steps of Trustee Goodlette and Trustee Smith.

109
110 Chair Gable asked Vice Chair Roepstorff for comments. She thanked the Board for its
111 confidence in selecting her as Vice Chair, and she committed to serving with hard work.
112 She stated that she would be dedicated to making sure that FGCU obtains the needed
113 permits from the U.S. Army Corps of Engineers to complete the Student Academic
114 Health and Life Fitness Center. Chair Gable stated for the record that he fully supports
115 this initiative.

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118 **Item 6: President's Report**

119 Chair Gable asked President Mike Martin to give the President's Report.

120
121 President Martin began by welcoming his longtime colleague James Llorens to FGCU,
122 who would help with some important changes to advance the institution. He also
123 welcomed Trustee Eide, whom he added would be a strong Board member. He also
124 thanked Trustee Smith for his assistance and support, both during the presidential
125 search and after.

126
127 President Martin stated just after FGCU Day at the Capitol, he would be attending the
128 Board of Governors (BOG) meeting to present FGCU's Strategic Plan. He said the Plan
129 had been approved by the FGCU Board of Trustees, and the BOG had responded
130 positively as well. He provided copies of the principles by which the Task Force had
131 been charged to re-energize the Strategic Plan. He said his objective was not to read
132 the Strategic Plan to the BOG, but to indicate the parameters which had been set
133 forward to update the Strategic Plan.

134
135 President Martin reported he had been working with Trustee Fogg on the issue of
136 making sure all understood the ways in which the institution responded to external

137 concerns, complaints, grievances, whistleblower issues, and the Hotline. He said at the
138 next Board meeting he was hopeful he could give a more precise idea of the corridors
139 and ways in which various offices on campus would respond to these types of issues
140 and concerns. He said at present, it was a bit confusing.

141
142 President Martin said he was continuing to work on structuring an approach to heighten
143 commitment to student success and graduation rates. He said he was confident that at
144 the next regular meeting of the Board, there would be a presentation of a set of
145 recommendations from a task force led by Marieb College of Health & Human Services
146 Dean Mitch Cordova, and the president also is being assisted by an outside consultant,
147 Dr. Pam Shockley. He expressed that this task force had done a marvelous job of
148 thinking through the best ways to continue to build student success and to improve the
149 metrics for their own sake, but most assuredly for the performance funding formula.

150
151 President Martin said finally he wanted to emphasize FGCU Day at the Capitol, January
152 22 and 23. He said FGCU would be making a legislative budget request case on two
153 levels. One level was \$13.7 million of recurring funding to continue to build academic
154 strength and to catch up in terms of funding per capita. He said the second level was
155 \$32.9 million aimed at completing the construction funding for an integrated water and
156 coastal studies building "Academic Building 9 (AB9)". He said FGCU had received
157 support from the leadership of the Board of Governors (BOG) and pointed out a small
158 card, which each Trustee had been given, that contained some talking points and which
159 could be used in discussing the issues.

160
161 President Martin thanked Chair Gable for his help in forming the legislative budget
162 requests information provided to the BOG.

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164

165 **Item 7: Standing Report from United Faculty of Florida (UFF)/FGCU Chapter**

166 Chair Gable introduced Co-Presidents of United Faculty of Florida (UFF)/FGCU Chapter
167 Win Everham and Morgan Paine, whose report was being made in conjunction with the
168 collective bargaining agreement provision that provides an opportunity to speak to
169 Board agenda items which affect the wages, hours, and other terms and conditions of
170 employment of employees, defined as a member of the bargaining unit. He said FGCU
171 was currently engaged in negotiations with UFF, and it would be inappropriate to enter
172 into any kind of discussion.

173
174 Dr. Everham thanked Chair Gable and congratulated him on his new position as Chair.
175 He said he would be giving the report solo as Mr. Paine was teaching.

176
177 Dr. Everham stated since their last report to the Board, a memorandum of agreement
178 had been processed which had resulted in the faculty who had been promoted last June
179 receiving promotion pay raises. He said thanks to the fast actions of Human
180 Resources, back pay had been received before Christmas.

181

182 Dr. Everham said in October the budget had indicated a positive balance of \$1.7 million,
183 not including the costs of Hurricane Irma. He said the budget before them indicated a
184 positive balance of \$4.5 million, due in part to savings which happened during the time
185 FGCU was closed for the hurricane.

186
187 Dr. Everham stated it was important that the Board understood the work of faculty
188 included teaching, service and scholarship. He said the ability to continue to be active
189 scholars had been damaged by budget cuts related to travel. He asked the Board and
190 administration to consider, as FGCU moved forward, restoring some funding to support
191 faculty scholarship.

192
193 Dr. Everham continued by saying UFF would like to call attention to two bills filed in the
194 Legislature this year. House Bill 25 raised the possibility of de-certifying the union. He
195 said obviously the United Faculty of Florida (UFF) was not in favor of this bill, and he
196 asked the Board to consider the time and energy which might be necessary to
197 individually negotiate 462 faculty contracts. The second bill introduced was to allow
198 firearms to be legally carried on campus by untrained citizens. He pointed out firearms
199 were already allowed on campus, but were restricted to the trained professionals who
200 protected them. He said he did not feel more guns on campus would make them safer,
201 and this position was supported by the UFF Chapter, the FGCU Faculty Senate, and all
202 of the Police Chiefs of the State University System, and he asked the Board to support
203 this stance as well.

204
205 Dr. Everham stated faculty were concerned about the possible hurricane impacts on
206 withdrawal and failure rates for students and how it would impact retention rate and
207 progress toward the performance metrics in upcoming years.

208
209 Dr. Everham thanked College of Arts and Sciences Dean Bob Gregerson and Associate
210 Provost and Associate Vice President for Academic Affairs Tony Barringer for helping to
211 create a fundamentally more positive atmosphere for the University over the past 90
212 days. He said their work had set the stage for constructive, positive, productive
213 conversations and actions that would energize and motivate the teaching and learning
214 environment. He thanked everyone for their commitment to the University.

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217 **Item 8: Standing Report from FGCU Foundation Board of Directors**

218 Chair Gable asked FGCU Foundation Board of Directors Chair David Holmes to give his
219 report.

220
221 Mr. Holmes began his report by stating the Foundation was committed to supporting the
222 University, and he welcomed Trustee Eide, and Dr. Llorens, and congratulated the
223 Chair and Vice Chair in their new positions. He said the Foundation had been busy
224 working with President Martin and introducing him to various constituencies throughout
225 the region. He stated last month he had hosted a day where President Martin came to
226 Charlotte County and met with over 100 business, government and cultural leaders from
227 the community. On the following day, President Martin attended a similar event in

228 Hendry County. He said in the coming week, President Martin would be going to the
229 Sanctuary Golf Club and getting to know the people of Sanibel and Captiva; and on
230 February 1, President Martin would attend an event at the home of former FGCU
231 Foundation Board Chair Fred Pezeshkan in Port Royal.

232
233 Mr. Holmes stated he had been involved in a number of events over the past several
234 months to continue the introduction of President Martin to Southwest Florida, including
235 the annual Founder's Cup Golf Tournament at Quail Creek in Naples, which was a
236 resounding success that raised over \$120,000. He said another successful event was
237 the President's Scholarship Luncheon. He said these events further the mission of
238 supporting and advancing the University by making new connections.

239
240 Mr. Holmes stated the Foundation's primary mission was advancement, which included
241 fundraising. He said in the past six months, the Foundation had experienced some
242 headwinds, which were somewhat unexpected. He said the \$100 million capital
243 campaign had wrapped up with over \$125 million successfully raised. He said following
244 this, they had come to an expected pause in fundraising. He said a new President
245 came onboard and an unexpected hurricane shortly thereafter, which had redirected
246 some philanthropic dollars to social services and other areas. He said he now felt they
247 were in a more typical environment.

248
249 Mr. Holmes stated the Foundation also was working on a Strategic Plan to support and
250 align with the University's Strategic Plan. He said in the coming months, the Foundation
251 would present a comprehensive Strategic Plan to the FGCU Board of Trustees that
252 would align the work of the Foundation with the larger work of the University.

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255 **Item 9: Standing Report from FCGU Financing Corporation Board of Directors**

256 Chair Gable said Vice President for Administrative Services and Finance, and Executive
257 Director of FGCU Financing Corporation Steve Magiera would be giving the report for
258 the Financing Corporation on behalf of Mr. Joe Catti.

259
260 Mr. Magiera said the Financing Board had met on December 6, 2017. He said Larry
261 Hart was unanimously elected as the Treasurer of the Financing Corporation. He said
262 the financial statements and quarterly budgets showed no concerns. He reported the
263 hurricane damage to the boardwalk at North Lake Village was about a half million
264 dollars; the construction company had been hired and repairs should begin before the
265 end of the month. He stated it was expected almost all of the damage would be
266 covered by FEMA or state insurance.

267
268 Mr. Magiera stated the Financing Corporation had heard a report on area competition
269 and actions being taken to maintain the market share for student housing. He added
270 the Financing Corporation Board of Directors unanimously approved spending up to \$1
271 million for a full-sized bed program in North Lake Village, which would maintain a
272 competitive edge in the market. He reported the North Lake Village dining hall had

273 opened; and he added that the Financing Corporation was thankful to Chartwells for
274 providing the funds to build the dining facility.

275
276 Mr. Magiera stated the final report on the bond refinancing had been received, and the
277 process had finished and closed at the end of November. He said there had been \$54
278 million of housing bonds and \$8 million of parking bonds which were callable in 2017,
279 and they had been refinanced. He said the net present value savings on the housing
280 bonds was \$7.6 million, and about \$800,000 on the parking bonds. He said the
281 Financing Corporation had received very satisfactory ratings from the various rating
282 agencies. He stated that Fitch gave "A+" ratings for both housing and parking bonds;
283 Moody's gave "A2" ratings for both housing and parking bonds; and Standard & Poor's
284 gave an "A-" rating to the housing bond and an "A" rating to the parking bond.

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287 **Item 10: Presentation on FGCU Student Housing**

288 Chair Gable introduced Director of Housing Brian Fisher to present this information.

289

290 Dr. Fisher gave a brief history of housing at FGCU. He said housing has grown rapidly
291 in a short amount of time.

292

293 Dr. Fisher introduced each of the residential communities on campus. He began with
294 South Village, the newest residential community but the largest, and he noted the
295 majority of students living there were first-year students, which provided a unique
296 opportunity to provide programmatic elements to support the transition to University life.
297 He said unique to this community was every student had a private bedroom with a
298 shared living area, which was unattainable at other universities. He shared photos of
299 this facility and highlighted some of its features. He presented North Lake Village, the
300 first student housing facility on campus, which offered apartment style housing, and
301 mostly housed sophomores and student-athletes. He said this was the area where
302 FGCU needed to be competitive to encourage students to continue to live on campus.
303 He said FGCU had enhanced North Lake Village recently to make it more attractive to
304 students. He shared photos of North Lake Village. Dr. Fisher said the University also
305 offered an apartment complex, West Lake Village adjacent to the Gulf Coast Town
306 Center that was used by upper-class students who were required to sign a one-year
307 lease.

308

309 Dr. Fisher emphasized the University offered more to students than a place to live. He
310 shared the mission statement for the Office of Housing & Residence Life and
311 highlighted key elements, which included transitioning into a welcoming community,
312 specialized staff, and inclusive communities which fostered learning. He pointed out the
313 current data showed students who lived on campus were more successful and had
314 improved graduation rates.

315

316 Dr. Fisher stated the Housing Office had many dimensions including business
317 operations, a facilities team, and a residence life team. He said in addition to the on-
318 campus staff, there also were many off-campus partners, which included outsourced

319 services such as housekeeping. He said there was a five-year capital improvement
320 plan. He said although much of the housing was new, FGCU also had some housing
321 which was 20 years old, but his team was working hard to keep facilities “like new.”

322
323 Dr. Fisher said the business operations staff was lean and included eight or nine
324 members. He briefly presented a budget overview and highlighted some of the figures.

325
326 Dr. Fisher said the residence life staff was the team which made on-campus housing
327 different from off-campus housing. He said his office had worked very hard to recruit a
328 team which was very dedicated to students. He said this team lived on campus and
329 worked tirelessly for students, and it included Resident Assistants and Resident
330 Directors.

331
332 Dr. Fisher presented the First Year Residential Experience (FYRE) program. He said
333 this program existed in South Village and included many of the resources needed by
334 first-year students. He said four advisors had their offices in Eagle Hall, and there were
335 five classrooms where classes were taught. He said the faculty who taught classes in
336 Eagle Hall were part of the First Year Residential Experience (FYRE) Fellows Program
337 and held office hours there.

338
339 Dr. Fisher said outside of South Village, there were four living and learning
340 communities, which included a Leadership through Service community; an
341 Entrepreneurship community; Honors community; and a Women in Science,
342 Technology, Engineering and Math community.

343
344 Dr. Fisher shared that until the last two years, the residence halls had been at full
345 occupancy. He said the fall occupancy was in correlation to off-campus growth. He
346 said in the past 24 months, he and his staff had developed plans to be as ready as they
347 could in an environment where enrollment growth was flat or very slow. He said to be
348 prepared, they had filled a new position, Coordinator for Marketing, to become more
349 assertive in marketing efforts. To become more competitive, he said on-campus
350 housing would be offering full-sized beds as an option. He said efforts to boost summer
351 occupancy also were being pursued.

352
353 Dr. Fisher concluded by stating 98 percent occupancy was not something to be
354 disappointed about, but knowing housing offered students a critical piece of learning
355 and could propel them into success, it was important to give students this opportunity.
356 Trustee Priddy commented he supported Dr. Fisher and his staff, and said the Board
357 should appreciate Dr. Fisher’s forward thinking in housing, which was number one in the
358 State. He thanked him for his dedication.

359
360 Trustee Spilker asked how the rental rates compared to the private marketplace.

361
362 Dr. Fisher responded rental rates for on-campus housing had not been raised since
363 2012, and the price of on-campus housing was less than the comparable off-campus
364 market.

365 Trustee Priddy asked if Dr. Fisher had considered cable, Wi-Fi, and other included
366 amenities provided in on-campus housing in his comparison.

367
368 Dr. Fisher responded most of the off-campus housing included these also. He said at
369 The Reef and University Village, students were given a utility allowance.

370
371 Trustee McDonald thanked Dr. Fisher for his presentation and asked what would be the
372 crisis point for occupancy.

373
374 Dr. Fisher stated Housing would not start losing money until it reached 83 percent
375 occupancy with all other things static. He added as revenues declined, it would make it
376 more difficult to invest in the facility.

377
378 Trustee Eide complimented Dr. Fisher on his presentation and asked if the ratings from
379 Fitch, Moody's, and Standard & Poor's were the same as prior ratings.

380
381 Mr. Magiera replied the ratings had not changed, and a stable outlook had been given
382 from all of the agencies.

383
384 Trustee Eide asked if any of the ratings included a "watch."

385
386 Mr. Magiera responded in the past this had happened, but it had all been resolved, and
387 there was no longer any "watch."

388
389 Trustee Fogg commented he would have thought proximity to campus and other
390 students would be a massive advantage for on-campus housing.

391
392 Dr. Fisher responded "new and close" always beat "old and far." He said University
393 Village, a new competitive facility, was within walking distance to campus. He said as
394 students mature, they want to move off campus. He said he was supportive of that.

395
396 Trustee Spilker mentioned a number of schools have a requirement for students to live
397 on campus in freshman, and sometimes sophomore, year. He asked if this option was
398 something FGCU would consider.

399
400 Dr. Fisher responded there were three universities in the State University System (SUS)
401 that currently did this: University of North Florida, Florida Atlantic University, and
402 University of South Florida. He said he was not in favor of this as it created a stigma
403 among students that it was forced on them, and at this time, he was not to the point of
404 considering this option. He added students may not want to come to FGCU if they
405 would be forced to live on campus. He said it was not a simple decision.

406
407 President Martin stated if the Strategic Plan succeeded on enrollment management,
408 FGCU would grow organically without adding freshmen.

409

410 Trustee Priddy commented one of the drivers for students to move off campus was they
411 did not have to play by the rules of living on campus. Dr. Fisher agreed and said
412 University Housing was supportive of older students living off campus as it is a natural
413 course of development as students grow and mature.

414
415 Dr. Fisher invited the Board to visit the housing facilities.

416
417

418 **Item 11: Academic/Student/Faculty Affairs Committee (See Tab #6)**

419 Chair Gable introduced Academic/Student/Faculty Affairs Committee Chair Christian
420 Spilker to present this information.

421

422 Trustee Spilker said there was one information item which was a presentation on the
423 Soar in 4 results to date. He asked Director of Retention & First Year Experience Ney
424 Arias and Soar in 4 Program Manager Christina Badali to present this information on
425 behalf of Dean of Undergraduate Studies Dawn Kirby.

426

427 Mr. Arias said Soar in 4 was a program which made FGCU really special. He said it
428 was an incentive based program which rewarded students for graduating in four years.
429 He said this was done by tracking student contact with offices that enhanced the value
430 of students' degrees and by participation in programs such as internships and co-ops.
431 He said after students graduate, stay in the State of Florida, and get a job within six
432 months making at least \$25,000 a year, they were rebated out-of-pocket tuition costs
433 incurred in the first year for up to 30 credit hours. He said this program allowed FGCU
434 to get in touch with students and require some things which would benefit them. He
435 added it also improved the metrics through retention and reduced the cost of degree.

436

437 Mr. Arias continued by saying that students were informed of the program during
438 orientation in the advisement section. He stated plans were under way to change this to
439 make a presentation at the beginning of the day to students and parents. He said
440 students sign a form indicating they have received information about Soar in 4, and the
441 form was scanned into Banner and would be signed over the four years. Mr. Arias said
442 this procedure was no longer ideal for their needs. He introduced Ms. Badali to explain
443 some changes which were being made to change this system.

444

445 Ms. Badali said the paper-based program had worked initially, but for long-term use, it
446 would not be sustainable. She said their plan was to become more electronically
447 based, and Soar in 4 had partnered with Business Technology Services (BTS) to
448 accomplish this. She said BTS had helped to bring the vision to life by taking what was
449 currently being used by faculty and staff and integrating it into FGCU's online Gulfline
450 system. She said her office would be utilizing Banner, Appointment Manager, and
451 Simplicity, so students would be able to track their progress in the program on Gulfline.
452 She said in addition to students being able to see their progress, faculty and staff could
453 view this information as well and be proactive.

454

455 Ms. Badali added this new system would enable them to gather usable data regarding
456 Soar in 4 and use it to inform policies and practices to increase the four-year graduation
457 rate.

458
459 Mr. Arias said what the new system would allow them to do was monitor students during
460 a semester and more effectively help them.

461
462 Mr. Arias explained the results of the first cohort of the Soar in 4 program, which began
463 in 2015, most of whom have not yet graduated. He showed 9 percent of first-year
464 students completed 30 credit hours in 2014, 20 percent in 2015, and in 2016, there was
465 an increase to 33 percent. Nationwide the statistic was 31 percent, which meant FGCU
466 was above the national average.

467
468 Trustee Fogg asked what the significance of completing 30 credit hours was. It was
469 explained if students completed 30 credit hours a year, they would complete 120 hours
470 and could graduate in four years.

471
472 Ms. Badali stated in an effort to be forward thinking, she had a series of meetings with
473 other state institutions across the country which offer similar incentive programs that
474 have been successful. She said these institutions offer various other incentives to
475 students, and she said in the future FGCU could examine these programs. She
476 continued by saying that the first cohort would graduate in the spring of 2019, and
477 pointed out a few proactive students had already graduated.

478
479 Trustee Smith said he was happy to hear Soar in 4 was no longer using paper
480 scanning, and he congratulated them on their good work. He asked if the 30 percent
481 included all first-year students, and the response was affirmative. Trustee Smith asked
482 if the program was being actively marketed to juniors in high school and their parents,
483 so FGCU would have an advantage.

484
485 Ms. Badali responded the Office of Admissions did include information about Soar in 4,
486 and at Eagle Expo, the information was presented to parents who were very favorably
487 impressed.

488 Trustee Montgomery asked what was the highest rate for first-year students at any one
489 university. Ms. Badali responded the data was not publicly available.

490
491 Trustee McDonald asked if the program was available to out-of-state students as well,
492 and the response was affirmative.

493
494 Chair Gable thanked Ms. Badali and Mr. Arias for their presentation, and said the more
495 parents who can hear about this program, the better.

496
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501 **Item 12: Finance, Facilities and Administration Committee (See Tabs #7-9)**

502 Chair Gable stated there were two Information Items, and one Action Item. He asked
503 Vice President for Administrative Services and Finance, and Executive Director of
504 FGCU Financing Corporation Steve Magiera to present the first two items.

505

506 **Finance/Budget Update (Tab #7)**

507 Mr. Magiera said the first item was the Financial Budget update for the quarter. He said
508 revenues were a positive variance of \$1.7 million, and expenditures of \$2.8 million were
509 also positive, which meant less was spent than anticipated. He reported the actuals for
510 revenue were about \$1 million, and \$2.3 million for expenditures.

511

512 Chair Gable asked for questions and there were none.

513

514 **Block Tuition (Tab #8)**

515 Mr. Magiera said President Martin had asked him to give information about Block
516 Tuition. He said last year the Legislature talked about the possibility of universities
517 looking at block tuition. He said the discussion at that time was about at what amount
518 the tuition would be set. He said if block tuition was set at 12 credit hours, FGCU would
519 lose \$7 million; if it were set at 15 credit hours, FGCU would earn about \$5 million.

520 Mr. Magiera stated the Chancellor's office had asked the universities to come up with
521 some possible plans. He said the Chancellor's office had been informed that none of
522 the plans, which the universities have put forth, had been endorsed by the Trustees,
523 and these were only options.

524

525 Mr. Magiera explained one option was a block tuition set at 15 credit hours, where the
526 student could take anywhere from 12 to 21 credit hours. He said in trying to keep in
527 good faith with the students in cost, any hours which could not be taken in fall or spring
528 semesters, the student could bank and use in summer. He gave an example of a
529 student who could not take more than 12 hours in a semester, who could then take the
530 extra six hours in summer at no charge.

531

532 Mr. Magiera added Bright Futures, and Florida Prepaid both indicated they will not
533 participate in a block tuition program. He said right now approximately one-third of
534 FGCU's students were Bright Futures or Florida Prepaid recipients, so these students
535 would not participate.

536

537 Mr. Magiera continued by saying that one of the other plans put forth was a rebate
538 program which stipulated if a student completed 30 credit hours as a freshman, 3 free
539 credit hours would be given in their sophomore year, and this would continue through
540 their junior and senior years, which added up to 9 free credit hours.

541

542 Mr. Magiera said he was not sure if the Legislature was trying to get the costs down or if
543 they were trying to get students graduated. He said the rebate program estimate would
544 be about \$1.8 million in cost to FGCU. He said the Soar in 4 program would cost about
545 \$1.5 million.

546

547 Mr. Magiera said eventually he would be back before the Board to ask for its
548 endorsement for a particular program, but he was far from that point now. He said at
549 this time the Legislature was considering giving the universities a choice of options.

550

551 Trustee Smith said he wondered if a student from another university within the State
552 University System (SUS) wished to take a course at FGCU, how that would work. Mr.
553 Magiera said that was one of the details being considered.

554

555 Trustee Smith asked if online courses could be taken, and the response was affirmative.

556

557 Mr. Magiera said the Legislature was expecting this change to take effect in the fall
558 2018 semester, which presented many complications.

559

560 Trustee Roepstorff said she was concerned about Bright Futures not participating, and
561 how this was being handled.

562

563 Mr. Magiera responded Bright Futures' argument was it did not believe it could legally
564 participate as it paid for courses that had actually been taken.

565

566

567 Trustee Roepstorff said she would think the Legislature would work that out before this
568 was put into place.

569

570 Trustee Gable said this issue could be a key component of the upcoming Board
571 meeting on February 20, depending on how much information is available then.

572

573 **Transcript of the Executive Session of January 12, 2016 (Tab #9)**

574 Chair Gable called on Vice President and General Counsel Vee Leonard to present this
575 item.

576

577 Ms. Leonard said this was an item to cure an Executive Session transcript for January
578 12, 2016, which inadvertently was not submitted to the Board, and this was to cure a
579 Sunshine issue.

580

581 Trustee Smith made a motion to approve the transcript of the Executive Session of
582 January 12, 2016. Trustee Cors seconded the motion. There was no public comment,
583 or Board discussion. The vote was 11-0 in favor of the motion.

584

585

586 **Item 13: Audit and Compliance Committee (See Tabs #10-14)**

587 Chair Gable called on Audit and Compliance Committee Chair Joe Fogg.

588

589 Trustee Fogg asked President Martin to make some preliminary remarks. President
590 Martin said after some conversations, it had been decided it would be in the best
591 interest to delay three of the five action items until the faculty and the Faculty Senate
592 had time to consider any input. The three items were: (1) Regulation on Code of Ethics

593 (Tab #12); (2) Code of Conduct (Tab #13); and (3) Program Plan for Compliance and
594 Ethics (Tab #14).

595
596 Trustee Fogg stated that it would be good to take these items up at the February 20
597 meeting.

598
599 Trustee Fogg asked Director of Internal Audit Bill Foster to handle the next agenda
600 items.

601
602 **Florida Gulf Coast University Financing Corporation Independent Auditor's**
603 **Report for the Year Ending June 30, 2017 (Tab #10)**

604 Mr. Foster said the first item was the FGCU Financing Corporation Independent
605 Auditor's Report. He said the auditors had determined the financial statements fairly
606 presented the financial position of the Financing Corporation, which was a clean
607 opinion. He said there were no deficiencies in internal controls noted, which was
608 excellent. He said also no new debt was incurred.

609
610 Mr. Fogg commented there continued to be some confusion on the part of the Audit and
611 Compliance Committee as to what extent the Committee, and the FGCU Board of
612 Trustees, had responsibility for the University's Direct Support Organizations (DSOs).
613 He asked President Martin for some clarification from the administration on this in the
614 future.

615
616 Trustee Smith made a motion to accept the Auditor's Report for the Financing
617 Corporation for the Year Ending June 30, 2017. Trustee Montgomery seconded the
618 motion. There was no public comment, or Board discussion. The vote was 11-0 in
619 favor of the motion.

620
621 **Florida Gulf Coast University Foundation Independent Auditor's Report for the**
622 **Year Ending June 30, 2017 (Tab #11)**

623 Trustee Fogg called for a motion to approve this Report.

624
625 Trustee Smith made a motion to accept the FGCU Foundation Independent Auditor's
626 Report for the Year Ending June 30, 2017. Trustee Montgomery seconded the motion.
627 There was no public comment, or Board discussion. The vote was 11-0 in favor of the
628 motion.

629
630 Trustee Smith said Trustee Fogg's comment concerning the role of the FGCU Board of
631 Trustees' oversight to the Direct Support Organizations (DSOs) was important and
632 should be clarified.

633
634 Trustee Fogg said the Board of Governors (BOG) had promulgated some recent
635 thoughts on the matter, and he said it was not clear to him what was expected.

636
637 President Martin added he was inquiring of other universities within the State University
638 System (SUS) on their interpretation of this matter. He said it had been an ongoing

639 conversation about what really was the relationship between the BOG, the FGCU BOT,
640 and the Boards of these two DSO corporations. He said he hoped there would be some
641 SUS-wide resolution that was clear enough to show the responsibilities and liabilities.

642
643 Chair Gable asked for this item be put on the agenda for the next Board meeting on
644 February 20.

645
646

647 **Item 14: Standing Report from FGCU Faculty Senate**

648 Chair Gable called on Faculty Senate President Mike McDonald for his report.

649
650 Trustee McDonald said over the past few months there had been a few significant
651 actions taken. He said the Faculty Senate developed and approved a resolution to
652 sunset the moratorium on supplies and material fees for laboratory and other
653 experience-based courses. He said the Faculty Senate had recently completed the fall
654 semester funding cycle for the Professional Development Grant Program, and reported
655 the Faculty Senate had received 53 applications and awarded 49 grants with an
656 average award of \$908. He said with these funds, faculty would pursue scholarly
657 activities. He said Director of Facilities Planning Tom Mayo would attend the Senate's
658 next meeting to provide an overview of the plans for Academic Building 9 (AB9).

659
660

661 **Item 15: Standing Report from FGCU Student Government**

662 Chair Gable called on Student Government President Jalisa White to give her report.

663
664 Trustee White reported Student Government would be taking 18 students to FGCU Day
665 at the Capitol. She said the allocation of the Activity and Service (A&S) fees from
666 student tuition, which is \$4.2 million, was being completed. She said coming up was the
667 Student Government Welcome Back event, Open Forums, Wings Up Wednesdays,
668 Deans Meetings, as well as Homecoming. She stated Student Government had
669 secured funding for permanent speakers on the lawn, which would eliminate the need to
670 move speakers for events. She invited the trustees to speak at Senate, and to let Vice
671 President Evans know if they were attending so she could notice the public meeting.

672
673

674 **Item 16: Standing Report from FGCU Staff Advisory Council**

675 Chair Gable called on Staff Advisory Council (SAC) President Teri Bigos to give her
676 report.

677
678 Ms. Bigos reported the Staff Advisory Council (SAC) was planning to provide some
679 professional development program monies to staff via a revised application that would
680 reward the money in fall and spring. She said SAC was planning for Soar Into Spring,
681 which would be during spring break week. She thanked Dr. Llorens for meeting with the
682 SAC officers and discussing student success. She also thanked President Martin for
683 continuing to create a culture of shared governance at FGCU.

684

685 **Item 17: Old Business**

686 There was no old business for discussion.

687

688

689 **Item 18: New Business**

690 Chair Gable stated he would make a few appointments in accordance with the Board's
691 Bylaws. He asked the following Trustees to serve in the following capacities. and they
692 agreed to do so:

693

- 694 • Trustee Christian Spilker to remain in his current role as Chair of the
695 Academic/Student/Faculty Affairs Committee.
- 696
- 697 • Trustee Ken Smith to Chair the Finance, Facilities and Administration Committee.
698
- 699 • Trustee Joe Fogg to remain in his current role as Chair of the Audit and
700 Compliance Committee.
- 701
- 702 • Trustee Leo Montgomery to be the liaison to the FGCU Foundation Board of
703 Directors.
- 704
- 705 • Trustee Russell Priddy to remain in his current role as the liaison to the FGCU
706 Financing Corporation.
- 707

707

708 Chair Gable thanked everyone for their assistance.

709

710

711 **Item 19: Chair's Closing Remarks & Meeting Adjournment**

712 Chair Gable stated as the Board moved forward, he had asked President Martin to start
713 each meeting by focusing on the things which have to be done better at the University.
714 He said it was important to acknowledge the areas where there has not been success.
715 He said whatever the President chose to highlight, the Board needed to be focused on
716 that issue. He said ultimately, the Board's focus needed to be on student success. He
717 stated he had asked for the standing reports from Faculty Senate, Student Government,
718 and Staff Advisory Council (SAC) to be put on hold so the Board can focus on the things
719 it can do to support the President and the administration.

720

721 Chair Gable adjourned the meeting at 10:45 a.m.

722

723

724

725

726

727

728

729

730 Minutes prepared by Transcription Experts, and reviewed by Tiffany Reynolds, Director
731 of Operations.

732

733 Agenda Items:

734 A. See Tabs #1 – 14

735 a. [https://www2.fgcu.edu/Trustees/AgendaFile/2018/01-09-
736 2018/FGCUBOTMTG-AGENDAPACKET_1-9-2018.pdf](https://www2.fgcu.edu/Trustees/AgendaFile/2018/01-09-2018/FGCUBOTMTG-AGENDAPACKET_1-9-2018.pdf)

737 B. Handouts

738 a. [https://www2.fgcu.edu/Trustees/AgendaFile/2018/01-09-
739 2018/FGCUBOTMTG-HANDOUTS_1-9-2018.pdf](https://www2.fgcu.edu/Trustees/AgendaFile/2018/01-09-2018/FGCUBOTMTG-HANDOUTS_1-9-2018.pdf)

740

741 Attachment:

742 A. Record of Votes

Record of Votes FGCU Board of Trustees DATE: <u>1/9/2018</u>					
		Consent Agenda (Tabs #1-2) 1- Cors 2- Montgomery	Minutes of December 14, 2017 Officers Nominating Committee Meeting <u>Committee Action Only*</u> (Tab #3) 1- Priddy 2- Montgomery	Election of Chair and Vice Chair Board Officers with Trustee Blake Gable as Chair, and Trustee Robbie Roepstorff as Vice Chair (Tab #4) 1- Spilker 2- Smith	Suspension of Board Bylaws Provision on Term of Office for Chair and Vice Chair (Tab #5) 1- Priddy 2- Montgomery
	TRUSTEES	Yes/No	Yes/No	Yes/No	Yes/No
1	Trustee Darleen Cors	Yes		Yes	Yes
2	Trustee Richard Eide	Yes		Yes	Yes
3	Trustee Joseph Fogg	Yes		Yes	Yes
4	Trustee Blake Gable	Yes		Yes	Yes
5	Trustee Mike McDonald	Yes		Yes	Yes
6	Trustee Leo Montgomery*	Yes	Yes	Yes	Yes
7	Trustee Kevin Price* (excused absence)				
8	Trustee Russell Priddy*	Yes	Yes	Yes	Yes
9	Trustee Robbie Roepstorff	Yes		Yes	Yes
10	Trustee Christian Spilker	Yes		Yes	Yes
11	Trustee Jalisa White	Yes		Yes	Yes
12	Trustee Kenneth Smith	Yes		Yes	Yes

Record of Votes FGCU Board of Trustees DATE: <u>1/9/2018</u>				
		Transcript of Executive Session of January 12, 2016 (Tab #9) 1- Smith 2- Cors	Florida Gulf Coast University Financing Corporation Independent Auditor's Report for the Year Ending June 30, 2017 (Tab #10) 1- Smith 2- Montgomery	Florida Gulf Coast University Foundation Independent Auditor's Report for the Year Ending June 30, 2017 (Tab #11) 1- Smith 2- Montgomery
	TRUSTEES	Yes/No	Yes/No	Yes/No
1	Trustee Darleen Cors	Yes	Yes	Yes
2	Trustee Richard Eide	Yes	Yes	Yes
3	Trustee Joseph Fogg	Yes	Yes	Yes
4	Trustee Mike McDonald	Yes	Yes	Yes
5	Trustee Leo Montgomery	Yes	Yes	Yes
6	Trustee Kevin Price (excused absence)			
7	Trustee Russell Priddy	Yes	Yes	Yes
8	Trustee Robbie Roepstorff	Yes	Yes	Yes
9	Trustee Kenneth Smith	Yes	Yes	Yes
10	Trustee Christian Spilker	Yes	Yes	Yes
11	Trustee Jalisa White	Yes	Yes	Yes
12	Trustee Blake Gable	Yes	Yes	Yes